

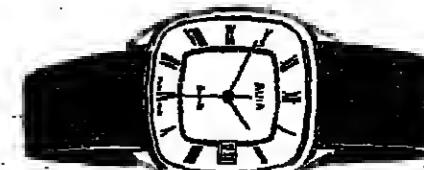
FINANCIAL TIMES

PUBLISHED IN LONDON AND FRANKFURT

No. 28,270

Tuesday September 16 1980

***25p



AVIA
SWISS QUARTZ

NEWS SUMMARY

GENERAL

British ship 'sunk in typhoon'

A Liverpool registered bulk carrier with a largely British crew of 42 plus two seamen's wives was believed to have sunk in a typhoon not far off the coast of Japan.

The 91,000 tons Derbyshire, owned by Bibby Line, is valued at more than £1m. Initially insured in the London market, Helicopter searches revealed an oil slick close to her last reported position. She was carrying iron ore from Canada to Japan.

In Saudi Arabia, the official press agency said 89 servicemen were killed when a Saudi Air Force C-130 Hercules transport plane crashed near Medina airport.

BA drops routes

British Airways will drop some routes and sell aircraft to end rising losses caused by a shortage of traffic. But there will be no compulsory redundancies. Back Page.

Loan for Poland

Polish free trade union activists gather in Gdansk today to discuss a national co-ordinating committee. The Soviet Union has agreed to defer payment on a \$280m loan and provide a new low interest 10-year loan worth \$260m. Back Page. background, Page 2.

Kampuchea offer

Chinese Prime Minister Zhao Ziyang said China would agree to an international peace conference on Kampuchea but Vietnam must first withdraw some of its troops.

Trudeau warned

Canada's federal Prime Minister Pierre Trudeau was warned by eight of the 10 provincial premiers that they would oppose his Government's unilateral moves towards constitutional reform. Page 3.

Language protest

Five Welsh language demonstrators who ransacked the Carlisle constituency offices of Home Secretary William Whitelaw were conditionally discharged for a year after admitting causing criminal damage to documents.

Storey jailed

Former England and Arsenal football star Peter Storey was jailed for three years after admitting conspiring to counterfeit gold half sovereigns.

Smallpox verdict

Inquest jury at Solihull returned verdicts of death by misadventure on Mrs Janet Parker, 40, and her father Mr Fred Whitcomb, 71, who died after an outbreak of smallpox in Birmingham two years ago.

Yootha's secret

Actress Yootha Joyce, star of television's *Genie and Mildred*, secretly drank upwards of half a bottle of brandy a day for at least 10 years and died a chronic alcoholic. Her solicitor told an inquest yesterday.

Name the charity

John Smith piloted a Jumbo jet carrying more than 400 Smiths over Smiths' Water Hole in Northern Australia to raise money for a charity called The Smith Family.

Briefly

Prince Charles became a member of the International Brotherhood of Science Divers. Welsh Labour Party leader Siân Gwenllian was taken to hospital for treatment for severe chest and abdominal pains. Mild weather is expected in most of the UK in the month to mid-October. Long range forecast. Back Page.

CHIEF PRICE CHANGES YESTERDAY

(Prices in pounds unless otherwise indicated)

| RISES | | |
|-------------------|-------|------|
| Excheq. 12pc | £1034 | + 1 |
| Baird (W.) | 172 | + 8 |
| Finlays Packaging | 28 | + 9 |
| Heworth (J.) | 93 | + 11 |
| Kwik-fit | 96 | + 4 |
| Lep Group | 325 | + 10 |
| Link House | 193 | + 8 |
| Loirin | 109 | + 5 |
| Mountleigh | 94 | + 8 |
| N. Goldsmiths | 82 | + 12 |
| Portals | 412 | + 10 |
| Rush & Tompkins | 240 | + 10 |
| Simon Eng. | 277 | + 11 |
| Smith Whitworth | 12 | + 3 |
| Stylo | 145 | + 10 |
| Tern-Consultants | 30 | + 6 |
| Willis Faber | 238 | + 7 |
| Attock | 246 | + 10 |
| Santos | 685 | + 45 |
| Haome Gold | 166 | + 14 |
| FALLS | | |
| Excheq. 12pc | £98 | - 25 |
| Borthwick (T.) | 32 | - 3 |
| Cornell Dresses | 70 | - 16 |
| GEC | 520 | - 17 |
| GRN | 218 | - 6 |
| Hawker Siddeley | 228 | - 6 |
| ICL | 151 | - 10 |
| Land Securities | 330 | - 7 |
| Lloyds Bank | 338 | - 10 |
| Mlessey | 285 | - 11 |
| Rhod Electronics | 320 | - 11 |
| Rowntree Mack | 166 | - 6 |
| Thorn EMI | 344 | - 16 |
| UDS | 66 | - 3 |
| Otter Exploration | 74 | - 10 |

Union calls dock workers on strike from next week

BY PAULINE CLARK, LABOUR STAFF

THE TRANSPORT and General Workers Union yesterday gave its full backing to a national docks strike which is to start from midnight next Sunday the first national action by Britain's 23,000 dockers since 1972.

The strike, over redundancies in Liverpool, would affect registered and non-registered ports throughout the country. Union leaders believe it could halt export and import trade within 24 hours, confronting the Government with what could be its most serious labour dispute since it came to office.

The TGWU will this week seek support from other unions involved in dock work such as the National Union of Railwaymen and the General and Municipal Workers Union. It is also planning to call on Continental employers to back the strike.

The union's executive took its decision in just over an hour yesterday following a unanimous call for action from an 80-strong delegate conference of dockers in the morning.

The conference had been called to discuss the position of 180 Liverpool dockers who are threatened with redundancy at the end of this month and who have been warned that

they may be placed on the Temporary Unattached Register. The Liverpool employers, who claim they cannot afford the increasing financial burden of surplus dock labour, view the register as a cheap way of getting rid of dockers.

Until now, however, the register has been used only to place dockers awaiting disciplinary hearings. Normally, surplus dockers are kept on the employers' books on £78.50 a week instead of £55 which is the rate on the register.

Mr. Kitson said this was the first time since 1974 that any employers had threatened to use the register instead of reallocating redundant dockers to other port employers.

He added that there was still time for the employers to avoid the strike. The union's door was open for talks with anybody including the employers, the Government or the port authorities.

Mr. Kitson said the union did not want to discuss severance pay but was concerned with saving

Mr. Alex Kitson, deputy general secretary of the TGWU, made it clear yesterday that the dispute over the register represented a straight fight with British port employers aimed at preserving dockers' jobs.

He said the union had "no option but to call the strike following the Liverpool employers' threat not to honour the agreement in 1974 between

Mr. Jack Jones, former general secretary of the TGWU, and Lord Aldington, then chairman of the port employers, which precluded use of the register except to place dockers awaiting disciplinary hearings. The agreement was struck in the wake of the 1972 strike.

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He added that there was still time for the employers to avoid the strike. The union's door was open for talks with anybody including the employers, the Government or the port authorities.

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The National Port Employers' Association is expected to fall faster than expected and is already lower than at the worst stage of the 1975 recession.

Central Statistical Office figures published yesterday show that the recession is deepening, and is spreading out across most sectors of industry.

Following a sharp drop in orders in the late spring, industrial output fell 1.9 per cent between May and July compared with the previous three months. In July the all-industries index was 106.4 (1975 = 100), compared with an average of 112.6 in 1978.

There are indications that there will be a further fall in production during the autumn. The most recent trends survey by the Confederation of British Industry indicates a weak level of output in the next four months.

Reports from the regions in the last fortnight suggest that a new round of cuts in orders, below the low levels of the summer, may be starting. Many companies appear to have reviewed their outlook after the summer holiday period and a common conclusion appears to be that further cuts are necessary in view of continuing excessive levels of stocks.

Another area where there appears to be little cause for alarm is foodstocks. Supplies might be held up. Production from oil fields would be affected, with damaging effects on the balance of payments.

For those parts of industry working well below capacity, however, the strike might have little effect in the early stages. Steel stocks, for example, are more than adequate in most parts of the country. The British Steel Corporation said yesterday that it had good stocks of iron and coal.

The Bridging output is to be sent to West Germany, where it will be built into the new Escort car to be launched in Europe on September 26.

The most serious problems could occur in the offshore oil and gas industry, which hardly existed at the time of the last national docks strike in 1972.

The industry warned last night that the development of new fields and major maintenance schemes could be affected almost immediately because of the difficulties of transporting vital equipment—most of it made in the UK—from shore to the North Sea fields.

If the strike is prolonged

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If the strike is prolonged

£ stabilises after 1.75c fall

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

Sterling fell sharply yesterday against all other major currencies, although it quickly stabilised at lower levels.

At one stage in the morning the pound dropped by over 2½ cents against the dollar, but it later recovered to close 1½ cents down at \$2.3970. Sterling also fell from its recent heights against the main continental currencies — closing at DM 4.271 against DM 4.30 on Friday.

Consequently, the trade-weighted index, measuring the average value of sterling against other currencies, dropped by 0.6 points to 75.6.

The fall in sterling was attributed to a combination of factors, including the possi-

bility of a national dock strike in Britain, speculation about a fall in Minimum Lending Rate and the rise in

and to see what happens to

market rates.

This caution was reflected yesterday in the gilt-edged market where the recent strong rise in prices ended. Prices of long-dated stock, initially up to 54 higher, fell to close around opening levels and, in some cases, slightly down on the day.

Currencies, Page 21

E in New York

| | Sept. 12 | previous |
|-----------|---------------|---------------|
| Spot | \$2.4075-4100 | \$2.4180-4190 |
| 1 month | 2.562-2.582 | 2.562-2.582 |
| 3 months | 2.582-2.615 | 2.582-2.615 |
| 12 months | 4.10-4.13 | 4.04-4.02 |

Manufacturing output is below worst 1975 level

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

MANUFACTURING OUTPUT is falling faster than expected and is already lower than at the worst stage of the 1975 recession.

Central Statistical Office figures published yesterday show that the recession is deepening, and is spreading out across most sectors of industry.

Following a sharp drop in orders in the late spring, industrial output fell 1.9 per cent between May and July compared with the previous three months. In July the all-industries index was 106.4 (1975 = 100), compared with an average of 112.6 in 1978

EUROPEAN NEWS

W. GERMAN CURRENT ACCOUNT

Bundesbank head adds DM5bn to deficit forecast

BY KEVIN DONE IN FRANKFURT

THE BUNDES BANK, West Germany's Central Bank, has become more pessimistic since July about the likely size of the deficit on this year's current account. Herr Karl Otto Pöhl, president of the bank, said yesterday that the deficit could be "nearer DM 30bn" (US\$19.77bn) than the previously DM 25bn.

The Bundesbank has already had to correct its current account forecasts once before this year in July, when it admitted that the total deficit could top the DM 25bn mark against earlier forecasts of DM 20bn.

The current account plunged into a deficit of DM 10bn last year for the first time since 1965, but in 1980 it has had to take the full impact of the dramatic series of oil price increases over the last 18 months.

In July the deficit had accelerated, particularly by seasonal factors, which resulted in a monthly deficit of DM 5.2bn, compared with only DM 2bn in the corresponding month last year.

Herr Pöhl is confident, however, that the size of the deficit will be considerably reduced next year. Without the oil price increases the current account would have been about in balance this year, he said.

With the slowing down of the domestic economy more resources would be released for exports, he said. At the same time the rate of growth in imports would be slowed down.

U.S. consults allies on arms control

BY OUR BONN STAFF

THE UNITED STATES started intensive consultations with its West European allies yesterday to put the finishing touches to arms control proposals to be discussed with Moscow.

In Bonn, Mr. Warren Christopher, U.S. Deputy Secretary of State, met Herr Hans Dietrich Genscher, West Germany's Foreign Minister, to discuss the possible framework for future Euro-strategic talks. One of the main problems has been what sort of consultative role should be assigned to Western, or indeed Eastern, Europe when the Soviet and U.S. meet to discuss, among other things, the Soviet medium range nuclear weapons targeted on Western Europe.

In Brussels, meanwhile, the North Atlantic Treaty Organisation's special consultative group began two days of talks yesterday, also aimed at settling details of the Western position before Mr. Andrei Gromyko, the Soviet Foreign Minister, meets Mr. Edward Muskie, the U.S. Secretary of State, in New York on September 25.

The West European allies seem to be attaching considerable symbolic importance to the meeting which they hope will establish a dialogue on arms control that was interrupted by the Soviet invasion of Afghanistan.

West German officials admitted yesterday that

He declined to name specific projects or to specify the countries that might be affected but added that he might give details on Thursday. The Australian Cabinet is currently studying the implications of cancelling an order worth A\$200m for four Airbuses.

The Australian trade quarrel with the EEC centres on the Common Agricultural Policy, which the Australians see as not only shutting them out of their traditional European markets but threatening their new markets for dairy products, sugar and meat by "dumping" EEC products in world markets at subsidised prices.

CONSIDERING A MAJOR EXPORT PROJECT?

See page 11.

Midland Bank International

Leslie Colitt reports from the dilapidated Gdansk hotel at the hub of Poland's new unionism

Squalor and hope at the Hotel Morski

THE HOTEL MORSKI has become to Gdansk what the Smolny Institute was to revolutionary Petrograd although under somewhat different auspices.

In November 1917 a brilliant intellectual, by the name of Vladimir Lenin, presided over the Congress of Workers and Soldiers' Deputies. Sixty three years later, in a tiny office on the fourth floor of the run-down Hotel Morski the worker, Lech Wałęsa, is attempting to give a voice to the long silent common man in Poland.

When delegates arrive in Gdansk tomorrow, from factories, offices and institutions throughout Poland they will

first demand of the striking workers, is in charge of finances. She hands out small packets of zlotys to the neediest and is one of the 19 members of the union's organising presidium.

At the other end of the corridor, outside a door marked Lech Wałęsa, the atmosphere crackles. Men and women from all over Poland, delegates from factories and mines, bring messages of strikes still taking place and take away advice on forming the new unions' organising committees. Ordinary citizens wait for hours in the hallway for any information on political development elsewhere in Poland.

Inside the office Mr. Wałęsa sits slouched in a big-backed swivel chair underneath a huge potted palm. His bodyguard, a strapping shipyard worker, sits opposite and passes a message to him from his wife.

"The strike took place a year too early," Mr. Wałęsa moans. "We weren't prepared for it. If it had taken place next year, we would have had the statutes drawn up. Now we have chaos."

His sober expression quickly clears and with evident pleasure he tells about a meeting with the Minister of Heavy Industry. It is the Government which now comes to Mr. Wałęsa with requests. When meeting dark-suited Government officials he keeps on his colourful "guard" of an open green-patterned shirt.

As for his planned visit to Rome and Pope John Paul, he says he still wants to go, but that setting up the new union



Mr. Lech Wałęsa, charismatic union leader:

"a year too early."

is his first priority at the moment. He notes that the Pope's visit to Poland had a "great influence" by inspiring Poles to fight peacefully for their rights.

Popping chocolates into his mouth from a bag, Mr. Wałęsa leafs through a West German magazine and cracks: "Why is it I'm not on the cover?" He is a favourite of Western television correspondents, who discuss with him his coming day's schedule.

This aspect is beginning to worry some of his advisors, but in Poland no one has seen Lech Wałęsa on the screen since the Ukraine. Although he has never travelled outside Poland, Mr. Wałęsa says workers elsewhere

Mr. Wałęsa grows serious for a moment when asked about the response in the rest of Eastern Europe to the Polish upheaval. He says that the wave of arrests in Czechoslovakia of leading Charter 77 members will only cause solidarity and resistance to grow.

"I was arrested dozens of times," he says. "And it made me feel stronger."

Messages of support reach him daily from all over Eastern Europe. He shows a visitor one letter that just arrived from the Ukraine. Although he has never travelled outside Poland, Mr. Wałęsa says workers elsewhere

in Eastern Europe have the same dreams as Poles.

"And now I have to talk with my advisors," he says, swinging 90 degrees in his chair. The quick grin and twinkling eyes conceal this metalworker's iron determination.

One of his aides says Mr. Wałęsa is particularly angered because the new union until now has been denied access to printing facilities. Meanwhile the old Government union has been distributing leaflets in the shipyards warning workers they will lose their social benefits if they defect to the independent union.

After he hinted to local party officials that the workers were getting "impatient" over not seeing their views reflected in Gdansk's district newspapers, the Communist Party agreed on Friday to publish a long article giving the standpoint of the presidium of the MKZ, the union organising committee.

Young men and women arrive in the Hotel Morski from various parts of Poland with their canvas shoulder-bags filled with underground newsletters. Others pick the printed material for distribution. The publications bear imprints such as the "Free" handprinted publishing house, in the fields; Polska."

The evening 6.10 pm flight from Gdansk to Warsaw is a remarkable sight. Members of the Opposition from Warsaw, who have been to the Hotel Morski for consultations, mingle with businessmen returning to the capital. Jacek Kuron, the influential head of KOR, the social self-defence committee, waits patiently with his boarding card in hand while behind him stand men for the political police who keep close watch on Mr. Kuron 24 hours a day.

Most of the issues thrashed out at the endless meetings in the Hotel Morski are practical, organisational ones in which money plays an important role.

The union's advising workers not to leave the old union until it can provide them with the same social benefits.

Some questions, however, go to the heart of Communist ideology. The organisers of the new union in Poland have proposed that Communist Party members joining the independent union will not be subject to the party's authority. This is something Moscow could never accept, and the view in Gdansk is that it would scare away too many party members. Roughly

10 per cent of the signatures supporting the new union are from party members.

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Suarez call for vote of confidence

By Robert Graham in Madrid

SPAIN'S Prime Minister, Sr. Adolfo Suarez, is today expected to seek a vote of confidence from Parliament for his new Government, sworn in a week ago.

The vote will be based on a programme which will be largely made up of economic measures to tackle unemployment and to boost growth.

This is the first time that Sr. Suarez has sought such a vote since being confirmed in office after the general election of March 1978. He is certain to obtain the vote, and is using the procedure as a means of launching his new Government.

The ruling Democratic Centre, party holds 166 of the 350 parliamentary seats. Soundings indicate that Sr. Suarez can count on the eight votes of the conservative Catalan nationalist party of Sr. Jordi Pujol, and probably on the nine votes of the right-wing Democratic Coalition led by Sr. Manuel Fraga. The Basque nationalist party has recently announced its return to Parliament after an eight-month boycott and its seven votes are also likely to go to Sr. Suarez.

If this proves to be the case, the Prime Minister will be able to claim that the vote is a success compared with voting on a censure motion sponsored by the Socialists in June.

Observers believe there are unlikely to be major policy changes in Sr. Suarez's policy document.

Swedish engineering workers attacked

SWEDISH engineering workers spend less time on their jobs than their colleagues in 12 other West European countries, according to the Swedish engineering employers' association, William Dufforce reports from Stockholm. Full-time employees worked only 1,513 hours on average last year compared with the 1,902 hours chalked up by British engineering workers, the association says. A high rate of absenteeism and little overtime were blamed.

FINANCIAL TIMES, published daily except Sundays and public holidays. U.S. subscription rates \$220.00. Second Class postage paid at New York, N.Y. and at additional mailing centres.

Turkish strikers obey back-to-work order

BY METIN MUNIR IN ANKARA

MORE THAN 50,000 striking or locked out Turkish workers went back to work yesterday after the country's military rulers banned strikes and lockouts. Employers were ordered to grant these workers and a number of others involved in disputes a 70 per cent interim pay increase, pending settlement of labour contracts.

The country was reported to be quiet throughout as the Generals in charge of law and order continued to issue decrees intended to restore calm. The junta announced that it would persevere in the economic stabilisation programme being followed by the letter of Turkey's standby agreement with the International Monetary Fund. The statement was a signal to the Fund that the new Government was replacing the signature of the ousted Government with its

application of the economic programme and the agreements and protocols made in connection with it for the purpose of repairing and improving the economy will continue."

It was signed by General Kenan Evren, chief of staff, who led last Friday's bloodless coup which overthrew the right-wing Government.

An official advisor, Gen. Evren on economic matters said the statement meant that until long-term economic policies were drawn up, the military government would abide by the letter of Turkey's standby agreement with the International Monetary Fund. The statement was a signal to the Fund that the new Government was replacing the signature of the ousted Government with its

economic advisor and the architect of his economic measures, will be a significant indicator of Gen. Evren's economic intentions. He and Mr. Ismail Hakkı Aydınoğlu, governor of the Central Bank, have been advising the new Government and the indications so far are that their proposals are being taken seriously.

Gen. Merritt, in Brussels writes: Belgium is withholding its troops from North Atlantic Treaty Organisation exercises now being held in Turkey. Foreign Ministry officials said yesterday that the decision not to send a battalion of commandos was taken on Friday as a protest against the Turkish coup. But it also falls into the framework of Belgian attempts to cut defence costs.

The declaration was also intended to reassure the Turkish business community and Western Governments and financial institutions.

A test of how the IMF views the new regime will come in the second half of this month when it is due to release \$91m under the \$1.6bn standby accord.

The behaviour of Mr. Turgut Ozal, Mr. Demirel's chief

for non-energy trade, which showed a surplus of FFr 7.9bn in August. This was FFr 2.4bn higher than the average monthly surplus over the first seven months of this year.

But the trend for energy imports improved in August after an exceptional increase in July, the Ministry of Trade noted in the communiqué issued yesterday.

The latest trade figures are in line with estimates made last month that France's trade deficit for 1980 as a whole would probably widen to FFr 500m, about five times that of 1979.

£400m trade deficit for France

BY ROBERT MAUTHNER IN PARIS

FRANCE suffered another substantial trade deficit in August of FFr 4.02bn (about £400m), seasonally adjusted, bringing the total shortfall since the beginning of the year to more than FFr 40bn.

However, the August deficit showed an improvement in FFr 1.6bn on the previous month's figures and was much smaller than the record monthly shortfall of FFr 7.2bn in May.

The adverse effect on the trade account of highly priced energy imports, particularly oil, was underlined by the figures

Ministry also stressed that trade in capital goods, which was in surplus to the tune of FFr 1.6bn in August, had shown a marked improvement as the result of the good export performance.

Trade in consumer goods, too, was in balance for the first time since September 1978, thanks to satisfactory exports and lower imports.

The latest trade figures are in line with estimates made last month that France's trade deficit for 1980 as a whole would probably widen to FFr 500m, about five times that of 1979.

The report is particularly worrisome for the Netherlands, which is one of the world's most generous aid donors. It is joint second with Norway in the table of official aid, compiled by the Organisation of Economic Co-operation and Development, and is exceeded only by Sweden. Dutch aid amounted to \$1.4bn (£575m) in 1979 or 0.32 per cent of gross national product.

The report was drawn-up by the development aid inspectorate, which was set up three years ago. It advises that many of the programmes should be altered radically or even brought to a halt.

Mr. Jan de Koning, Minister for Development Aid, has denied in a letter to Parliament that the report's conclusions can be applied to the entire Dutch aid programme. Only 90 of the 2,000 aid projects had been covered. The Ministry is carrying out a more thorough survey

Dutch aid projects under fire

By Charles Batchelor in Amsterdam

MANY DUTCH development aid projects are poorly planned and inadequately supervised, according to a report which has just been made public by the Overseas Development Ministry.

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European airline costs '£620m too high'

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

AIRLINE costs in Western Europe are between \$1.5bn (£620m) and \$2bn (£800m) more than they need be, as a result of deficiencies in air traffic control systems and other problems, such as extra flying caused by the existence of large military areas closed to civil aircraft.

The International Air Transport Association, representing most of the major scheduled airlines in the world, in a study

designed to find out why the cost of air journeys in Europe are greater than for comparable distances in the U.S., says that heavy charges for air traffic control are a major factor.

Eurocontrol, the international body providing air traffic control services in much of North-West Europe, is planning an increase of up to 40 per cent in its charges next year, and will collect up to \$1.2bn from airlines using the airspace for which it is responsible.

The IATA study shows that if Europe adopted U.S. methods of airport funding (either on a federal basis or through local bond issues) instead of loading the charges onto the airlines, there would be a further saving for the air transport industry of about \$700m a year.

In Britain alone, more than 20 foreign airlines are banding together to fight dearer airport fees charged by the British Airports Authority, which they say will result in higher fares to

Europe. The IATA study shows that if Western Europe had the same freedom from restricted military areas and a correspondingly unified air traffic control system, such as exists in the U.S., European airlines could save up to 600m gallons of fuel a year, worth \$800m, and cut out some 240,000 hours of unnecessary flying.

The adverse effect on the excessive number of different national traffic systems, add extra distance and flying time in European operations.

Roger Boyes accompanies Herr Genscher on the campaign trail

##

Reagan rallies supporters in gathering at Capitol

By DAVID BUCHAN IN WASHINGTON

MR RONALD REAGAN, together with Mr George Bush, his Republican running mate, yesterday held a big rally with Republican Congressional leaders on the steps of the Capitol to show their party's "unity of purpose" in seeking to end the "divided leadership" that President Jimmy Carter has given the country.

Mr Reagan told a crowd of several thousand Republican candidates and "Loyists" that "never before in history have so many legislative proposals been ignored" by the Congress as under the Carter Presidency. The Republican challenger went on to promise a five-point action plan to be accomplished in the first year of a Reagan Administration. This includes spending and pay cuts in Congress as an example to the country, a reduction in non-defence spending while "protecting those in need," an

across-the-board paring in income tax, an effort to get private investment to create inner city jobs, and increased defence spending.

Mr Carter has certainly had a rough ride from Congress. Its defeat of his proposed petrol tax increase last May, for instance, was the first occasion for many years that a President had been overruled by a Congress controlled by his own party. But even on their most optimistic calculations, Republicans can hope to win control of the Senate this year, with the House of Representatives virtually certain to stay under Democratic sway.

Both Mr Reagan and President Carter yesterday prepared for campaign trips this week to Texas, a large state with a heavy weighting of electoral college votes.

Mr Carter carried the state four years ago, but Mr Reagan

Trudeau faces tough battle with premiers

By JIM RUSK IN OTTAWA

EIGHT OF Canada's ten provinces will oppose Mr Pierre Trudeau, the Prime Minister, if he moves unilaterally to give Canada its own constitution in place of the British North America Act passed by the UK Parliament in 1867.

As last week's constitutional conference on the issue broke up in failure over the weekend, eight premiers issued stern warnings to the Prime Minister to move slowly and cautiously as he and his Liberal Government decide this week what they will do next.

Several of the premiers, led by Mr Allan Blakeney of Saskatchewan, said that enough progress had been made for the Federal Government to reconvene the talks after a short break.

Only Premiers William Davis of Ontario and Richard Hatfield of New Brunswick said they would go along with Mr Trudeau if he decides on un-

ilateral "patronization," and several key premiers said they would oppose it.

Mr René Levesque of Quebec vowed he would use all political and legal means necessary to stop Mr Trudeau, and Mr Peter Lougheed, Alberta's premier, warned that the Prime Minister would be acting "at his peril" because western Canadians will "react very aggressively."

Premier William Bennett of British Columbia added that he and the other premiers had advised Mr Trudeau that the long-term interests of Canada is more important than the Prime Minister's short-term political timetable to reform the constitution quickly and then return to public life.

Mr Trudeau will meet his Cabinet in caucus this week to decide what to do next after Canada's 13th failure since 1927 to arrive at a formula for constitutional patronization and amendment.

Hotel boom in New York

By PAUL BETTS IN NEW YORK

NEW YORK still struggling with huge financial problems, growing crime and unsatisfactory housing in its poorer neighbourhoods, is currently undergoing a major hotel boom.

Hotels are being renovated and built at an unprecedented pace. As many as six new tower block hotels are scheduled to be opened this year, including two this month.

A new \$100m (£41m) 51-storey hotel opened yesterday on Madison Avenue, just behind St. Patrick's cathedral. The new hotel, the Helmsley Palace—part of the Helmsley hotel chain—offers accommodation in 947 rooms at prices ranging from \$140 to \$170 a double room for one night.

Nearly 5,000 new rooms will become available when five other hotels are completed this year, including the Milford Plaza, the Harley, the Vista International and the Grand Hyatt.

Many older hotels, like the St Regis, the Berkshire Place and the Westbury, have also been refurbished to their former glories in anticipation of the growing number of tourists and businessmen coming to New York.

The boom has in part fuelled by the dramatic rise in convention visitors to New York, which has once again become a major convention centre. Last year there were about 4.3m convention visitors, compared with 2.7m in 1973.

At the same time, the city has experienced something of a renaissance in tourism from overseas and from within the U.S.

Peru seeks meetings to reschedule foreign debt

By Doreen Gillespie in Lima

PERU is to call for a series of meetings of the Paris Club of the Western nations and Japan next year to refinance its foreign debt.

According to Government officials, Peru will also try at the meetings to obtain new long-term loans from international banking organisations to finance the country's development programmes.

Two meetings are likely. The first would be with the World Bank, international credit agencies and Governments having bilateral agreements with Peru. The second one being planned would be with commercial banks.

The scale on which Peru is seeking to refinance is not immediately clear. Two years ago the previous military Government rescheduled \$248m (£103m) of the country's external debt which then stood at \$8bn, although it prepaid \$602m (£251m) this year from the remains of the 1979-80 refinancing package.

According to the latest projections Peru's debt service ratio for 1980 will be 33.4 per cent, and 33.9 per cent in 1981.

President Belaunde's Action Popular Government has been stressing since it took office in July that it intends to seek soft-term foreign finance instead of commercial loans.

These are to be used for development projects in electricity, agriculture, mining, roadworks, health and housing. The World Bank is seen as the main source from which the Government is hoping to borrow up to \$1.2bn over the next five years.

The Bank has already had technical teams in Peru and this week has opened an office in Lima.

Mexican trade deficit rises

By William Chislett in Mexico City

MEXICO'S trade deficit for the first seven months of the year has risen 6 per cent over the corresponding 1979 period to 37.6bn pesos (£670m), despite a large increase in the value of the country's oil and natural gas exports.

According to preliminary statistics issued by the planning Ministry, oil and gas exports were worth £2.15bn, 159 per cent more than in January-July 1979, out of total exports valued at £3.44bn. Exports of manufactured goods rose by only 6 per cent.

But this steep rise, which reflected Mexico's rapidly growing oil wealth, was offset by imports worth £4.1bn, 60 per cent more than in the first seven months of 1979.

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Carter risks storm over Nicaraguan aid move

BY DAVID BUCHAN IN WASHINGTON

PRESIDENT JIMMY CARTER has risked opening up another foreign policy campaign issue with Mr. Ronald Reagan, his Republican combatant for the White House, by giving the final go-ahead to a controversial \$75m (£31.2m) aid package to the left-wing Nicaraguan Government.

The move was immediately attacked by Mr. Reagan's Republican supporters, including Representative Robert Bauman, who charged that Nicaragua was "not only directly engaged in terrorism in Guatemala and El Salvador, but also being used as a conduit for Cuban arms."

Specifically, the Carter Administration has now found that Nicaragua is not supporting violence or terrorism in other Central American countries, thus meeting a condition set by Congress in approving the aid which has long been

promised to the Managua Government.

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The official Republican Party platform, on which Mr. Reagan is running for President, includes a strong condemnation of the left-wing Sandinista Government.

Evidence that the Nicaraguan economy needs all the help it can get came yesterday in the annual report of the Inter-American Development Bank, based in Washington. The bank estimated that Nicaragua's Gross Domestic Product dropped by 25.8 per cent last year in the chaos produced by the civil war.

Borrower profile, Page 24

Virgin Islands pins its future on oil and minerals

BY GORDON WEIL, RECENTLY IN THE VIRGIN ISLANDS

MR JAMES DAVIDSON, Governor of the British Virgin Islands in the West Indies, sees the probable launching of oil and mineral exploration as a "very important turning point" for a territory which in the past has based its prosperity on tourism and a flourishing yacht chartering business.

"We do not want the oil companies to disrupt the way of life," says Alfred Penn, a highly respected leader of the local community. Mr. Penn believes the Government obtained sufficient assurances from Mobil and notes that there has been no adverse reaction to the Mobil concession.

The Virgin Islands were nationalised by Denmark in 1917. At that point, four large islands and 32 smaller ones were taken by Britain, while three other large islands and 50 smaller ones were bought by the United States. The adjoining Virgin Islands of the United States, with a population exceeding 63,000, has been a stepping stone for increased U.S. commercial interest in the British territory.

Anegada, in an area immediately to the east of the Mobil concession. In addition, Noranda wants to prospect for copper and molybdenum in Virgin Gorda, a popular resort island. The Government is withholding its decision on the Noranda request until discussions with its London-based consultants are complete.

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In late 1978, Bahamas International Trust Company Limited launched a branch operation of a type long identified with the Cayman Islands. Four commercial banks, including Barclays and the Bank of Nova Scotia, also have offices, and the Government clearly wants the British territory to capture some of the Cayman business.

In 1979, the Government took \$217,000 in fees from off-shore operations, and in the first eight months of this year revenues rose to \$400,000. The total official budget for 1980 is

\$11.5m. (The U.S. dollar is used as the local currency.)

Washington worries a bit about this development and, several months ago, the U.S. Treasury Department, concerned about the practice of taking such fees, began pressing for renegotiation of relevant tax treaties. Mr. Davidson is hopeful that an accord can be reached allowing the U.S. to close tax loopholes, while leaving the British Virgin Islands Government with "reasonable" off-shore business and revenue." Most officials believe a new tax treaty, currently being negotiated directly by the Government with Washington, will result in a reduction in receipts.

Even without off-shore drilling and off-shore capital, the territory has seen steady growth. Many attribute this success to the centralised control that results from the Governor's power.

Tourism boosted per capita GNP to \$2,000 a year in 1978, a healthy level for the Caribbean. But oil exploration reduces the territory's vulnerability to fluctuations in tourist income.

Politically, some complaints

have been voiced about the Governor being named by London rather than locally. In 1978, some natives demanded that London remove then-Governor Walter Wallace, because he had commuted the death sentence of a convicted murderer.

A year later, the local Civil Service Association demanded recall of Governor Davidson, who had released the body of a young American who had drowned, even though a magistrate insisted his inquest was not complete. The loser in last year's legislative elections complained about Mr. Davidson's selection of his rival as Chief Minister. In all cases, London backed the man on the spot.

In fact, Britain has made it clear that it will insist on naming and backing its own officials, unless the Virgin Islanders opt for independence. But there seems to be little interest in a break with Britain.

Perhaps one reason for the island's apparent social and political calm is the greater local concern for the fruits of continued economic development than with political ideology. And it's hard to argue against prosperity.

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WORLD TRADE NEWS

Customs to increase staff in bid to counter textile frauds

BY RAYMOND DAVID

THE CUSTOMS Investigation Bureau is taking on extra staff and stepping up its activities in a bid to combat fraudulent and illegal importing of textiles.

The exact increase is not being disclosed and it is believed most of those affected will be transferred from other duties. But Mr. Cecil Parkinson, Minister of Trade, announced the move yesterday in Manchester, said it was hoped the changes would make the bureau a much more potent force.

There would, he claimed, be a significant increase in prosecutions which could be brought as a result of the more active role. "We are serving notice on people carrying out frauds that they had better watch out," he said.

The move is the Government's response to persistent complaints from the textile industry of goods being shipped to Britain in excess of quota by a variety of alleged backdoor routes. Goods have in some cases been transhipped from Hong Kong to other Far Eastern countries and re-labelled with a new country of origin. A number of prosecutions relating to this have been brought by the Hong Kong authorities. The UK industry

New credit scheme for exporters

By Eric Short

A NEW scheme designed to aid UK exporters has been launched by the Credit and Guarantee Insurance Company. It is simply a guarantee from CGI that would enable the customer to claim compensation from the insurance company in the event of a breach of contract by the exporter.

The concept of this CGI Guarantee is that the exporter volunteers the guarantee to the customer at the negotiation stage of the potential contract. It effectively counters any suggestion that UK exporters may not honour their contractual obligations and promises.

The amount of the guarantee is subject to agreement between the exporter and CGI, but it needs to be sufficient so as to be meaningful to the customer. Some contracts will need a guarantee equal to the contract value, but with most transactions a 25 per cent value should be sufficient.

The premiums are based on the financial and commercial status of the exporter, together with the length of time of the liability, falling in the range of 1 per cent to 3 per cent of the guarantee.

British whisky exports to Japan**Scotch set to take a nose dive**

BY CHARLES SMITH, FAR EAST EDITOR, IN TOKYO

SCOTCH WHISKY, for several years Britain's most successful export to Japan, may be about to take a nose dive judging by recent figures for sales of imported whiskies in the Japanese wholesale market.

The process went into reverse with the result that a standard Scotch which cost £3.200 (\$6.10) per bottle in October last year now cost £3.800 (\$7.25).

Price increases can be regarded as the immediate

import houses which handle 72 per cent of the Japanese whisky market, is thought to be shifting the main focus of its marketing strategy from Suntory Old, a special grade whisky which sells for about £3.800 (\$7.25) per bottle less than standard Scotch.

Suntory Reserve, at the moment, sells a comparatively modest 2.2m to 2.3m cases per year compared with last year's

mately equal in volume terms. It is because of this heavy reliance that proposals are afoot to ban exports of bulk malt to Japan, but such a move, as seen from a Japanese vantage point, would be unlikely to stop Suntory in its tracks.

Apart from producing its own malt in Japan Suntory could be expected to move directly into the Scotch whisky industry by acquiring existing distillers as a guaranteed source of bulk whisky. Whether such a move would be blocked by the Scotch distillers themselves is another question.

The negotiations, called at Washington's request, will seek to break a 2½-year stalemate in efforts to correct imbalances in the U.S.-Japan aviation agreement first signed in 1952.

Japan claims that its national carrier, Japan Air Lines, has been given too few routes to U.S. cities and that the restrictions on en route flights to other nations are discriminatory.

The U.S., in turn, wants Japan to increase access for U.S. airlines to Tokyo's new Narita airport and other Japanese landing points. Washington also claims the Japanese Government has kept trans-Pacific fares artificially high by blocking the expansion of charter flights to Japan.

AP-DJ

Howell on S. America mission

By Hugh O'Shaughnessy

MR. DAVID HOWELL, the Secretary of State for Energy, leaves for Mexico and Venezuela today having set himself a multiplicity of diplomatic and trade tasks to carry out in the next nine days.

He will be trying to sell the technological expertise Britain has built up in the North Sea to the two leading Latin American oil producers, and it is claimed has not yet been marketed vigorously enough. Before his departure he pledged that if either the Mexican or Venezuelan State oil concerns expressed interest in closer association with the British National Oil Corporation, the latter would not be prevented from spreading its wings abroad. But this would be subject to the Government's usual financial constraints, he added.

In both countries he will be carrying the message that Britain regards itself more as a consumer than a producer of oil and so devoutly hopes that something can be done to prevent any repetition of the price rise horrors of 1979. As more of a consumer than a producer, Britain is interested in seeing more oil coming on the world market. But while making this point, the Minister will try not to give the impression that Britain wants Mexico to pump more oil out of its continuously growing reserves or is chivvying Venezuela to get down quickly to the massive exploitation of its Orinoco tar belt, one of the world's biggest and most difficult remaining oil reservoirs.

On his way back to London he will stop in Washington for talks with Mr. Charles Duncan, his U.S. opposite number, where he will emphasise that the Western industrialised nations cannot wait to see the U.S. appetite for imported energy moderate.

Japan and Mexico in steel deals

By William Chislett

MEXICO and Japan have reached agreement on constructing two steel mill joint ventures worth together 10.2bn pesos (\$185m). Japan hopes that this will pave the way for a 200,000 b/d increase in its oil supply from Mexico to a total of 300,000 b/d.

Discussions on the steel mills, which will be sited at Lazaro Cardenas on Mexico's Pacific coast, where a major Mexican state steel complex is already located, were finalised last month, but no official statement has yet been made.

The agreement was made at a Government-to-Government level, although the Japanese participation is from the private sector, because Japan's export-import bank and the OECD, the country's agency for overseas development, will both be financially involved.

The Eximbank will provide financing for an unspecified amount and the OECF will have some direct capital participation.

Sumitomo and Kobe Steel will form joint ventures with Nacional Financiera, the Mexican Government's development bank, and with Sidermex, the Mexican holding company for the state steel sector, for a pipe mill and a forging and casting mill.

In both cases Mexico will hold 51 per cent of the capital and the Japanese concerns 49 per cent.

Investment for Sumitomo's large diameter tube mill is 3.7bn pesos, and it will have an annual production of 290,000 tonnes. The tube will be made for Pemex, the Mexican state oil monopoly, which is currently importing large quantities of pipe to enable it to push ahead with its ambitious expansion programme.

The Kobe mill investment is 6.5bn pesos and it will produce 64,000 tonnes a year.

France in drive to boost China trade

By ROBERT MAUTHNER IN PARIS

M. JEAN-FRANCOIS Deniau, the French Trade Minister, arrived in Peking yesterday to study ways of stepping up trade between France and China, in preparation for French President Giscard d'Estaing's visit to China October 15-18.

In spite of the efforts that have been made by the French to exploit the Chinese market, the results have been disappointing. Trade between France and China totalled no more than FFr 2.8bn (£65m) last year, giving France a small surplus of only \$13m.

During the first six months of 1980, when total Franco-Chinese trade amounted to some \$350m, the French surplus was converted into a deficit of \$110m.

Currently, France is only China's sixth most important trading partner, behind the U.S., Hong Kong, Japan, West Germany and Britain, and only two major contracts are at present under negotiation—the construction by French companies of a hydro-electric power station and the equipment by France of a non-ferrous metals mine.

However, over the past 12 months, industrial contracts totalling some FFr 2.2bn were concluded by French companies, the most important of which were for the supply of an elec-

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**Tokyo air talks resume**

TOKYO—The U.S. resumes talks today on an aviation agreement with Japan amid counter-charges of discrimination.

Mr. Boyd Blight, a deputy assistant Secretary of State, who successfully negotiated an agreement on civil aviation last week between the U.S. and China, leads a nine-member delegation to which are described as "informal."

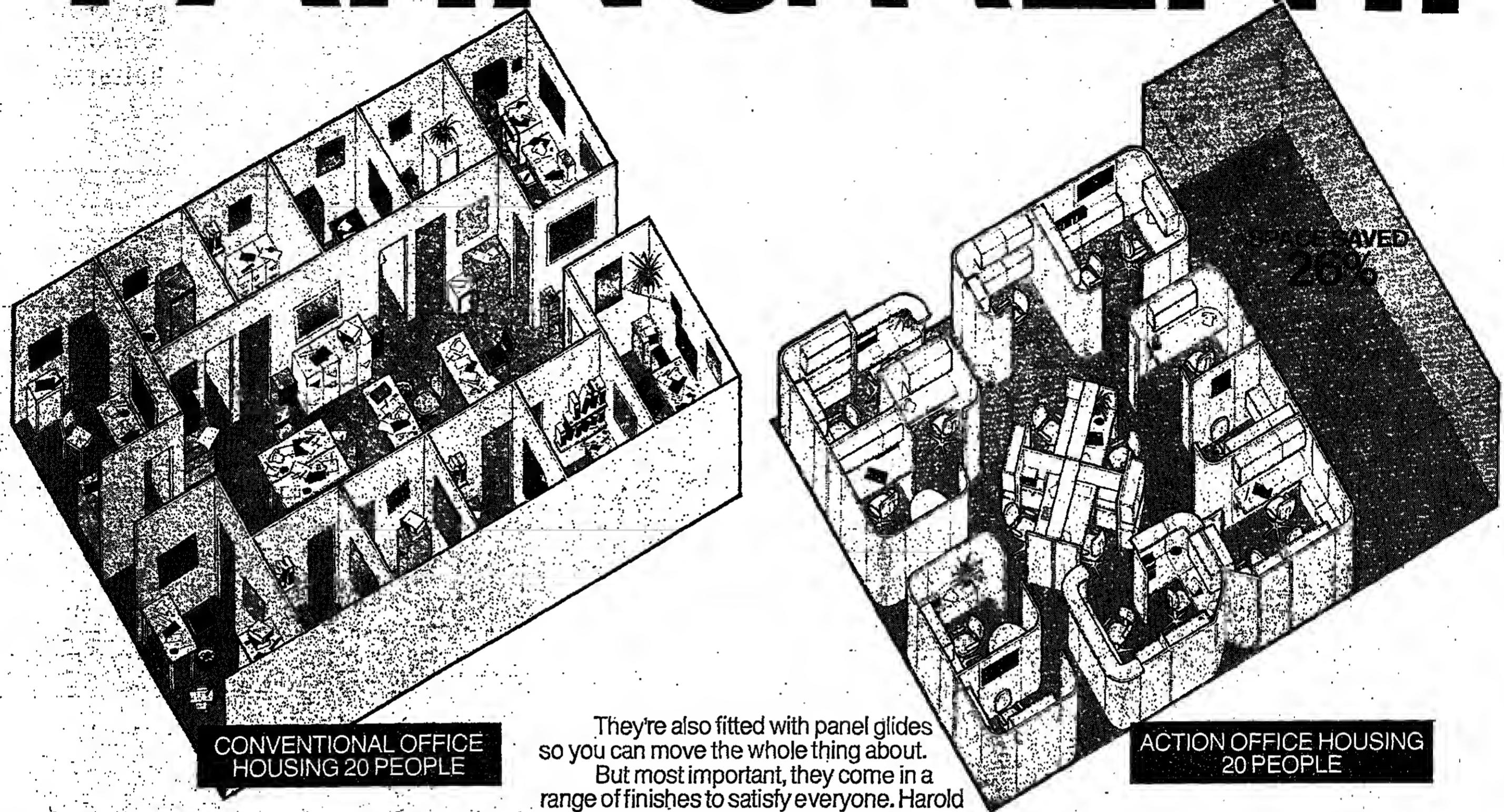
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AP-DJ

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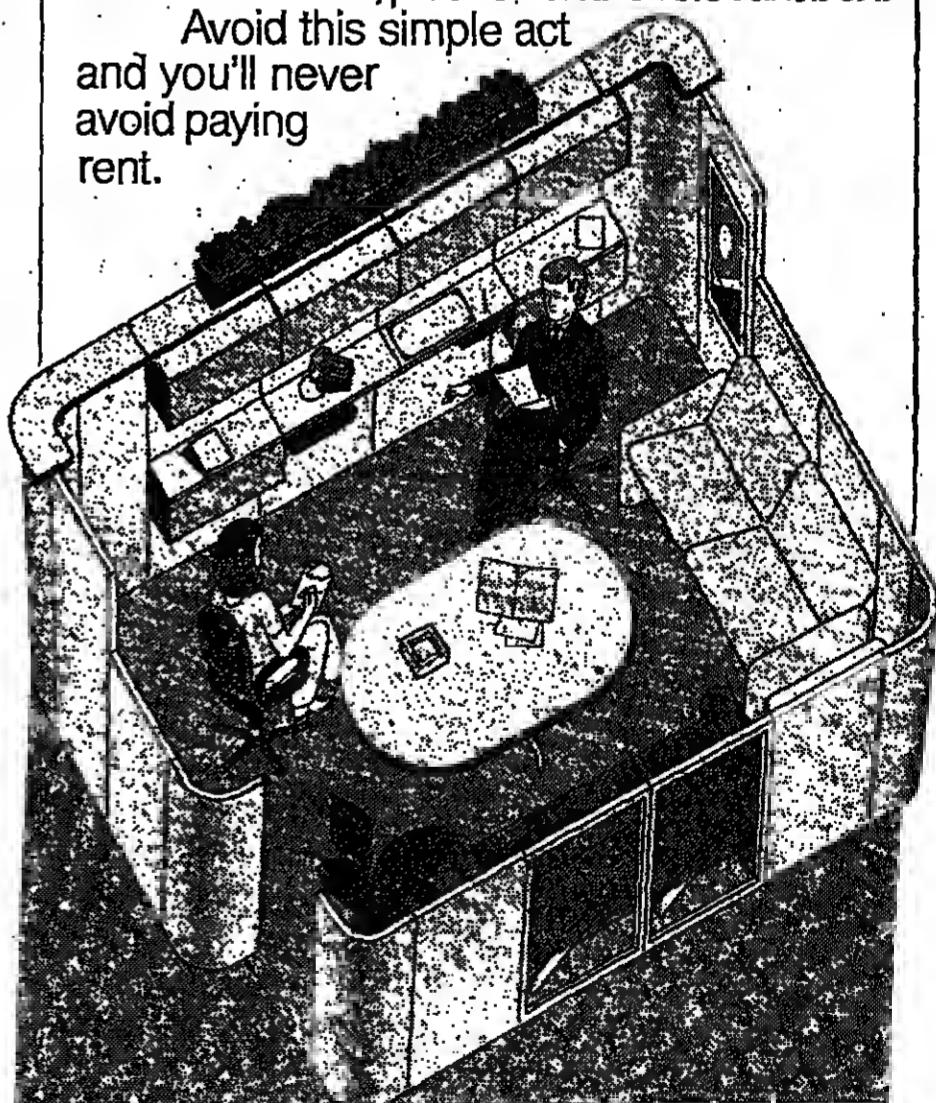
Quite the reverse, because the lavish number of items available inspire people to establish their own area just the way they want it, whilst your overall corporate feel remains totally intact.

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UK NEWS

How a split in the Rothschild family developed

Richard Lambert looks at differences over use of the family name

THE SPLIT between the two branches of the UK Rothschild family, which became public at yesterday's annual meeting of Rothschild Investment Trust, has been developing over a period of several years.

In essence, it stems from the relationship between two cousins, Mr. Evelyn de Rothschild and Mr. Jacob Rothschild, and their different views about the appropriate use of one of the family's most valuable assets—its name.

Mr. Evelyn de Rothschild, 49, is chairman of the merchant bank, N. M. Rothschild and Sons (NMR), a private company. Mr. Jacob Rothschild, 44, is chairman of the publicly quoted Rothschild Investment Trust.

Mr. Jacob Rothschild has been involved closely in the affairs of the bank for about 20 years.

Although never formally its chairman, he was without

question its leading light as far as its public image was concerned in 1975, when he served as chairman of its executive committee.

During that period, the bank's development reflected his somewhat abrasive and entrepreneurial character. In particular, it expanded its corporate finance activities and moved into the international sphere by investing in consortium banks and building up U.S. interests.

Mr. Evelyn was working at the bank during those years but in the public eye, at least, he played a subsidiary role. This was despite the fact that he was—and is—much the largest shareholder in the bank's holding company, Rothschild's Continuation Ltd. (RCL).

In the mid-1970s, however, the balance of power changed. Lord Victor Rothschild, Mr. Jacob's father, became bank chairman.

After only a year, he passed the chair on to Mr. Evelyn.

Imperceptibly, the character of NMR shifted back to that of a traditional City merchant bank. It remained very profitable, thanks in particular to its strong position in the bullion market. But it seldom made the front pages.

Mr. Jacob increasingly shifted his energies in the direction of the quoted company, Rothschild Investment Trust (RIT). This had been transformed under his management during the early 1970s from a rather boring investment trust into a financial vehicle which took significant stakes in all sorts of unconventional investments—like stock

jobbers Wedd Durlacher and Sotheby, the auctioneers.

The trust took a knock during the financial crash of 1974-75.

But since its record has been good. Since 1977, its net assets have risen from £40m to around £100m. For comparison, the valuation put on Rothschild's Continuation by RIT's proposed share disposal is around £60m.

However, the expansion of RIT was viewed with concern by some executives of the bank. They felt it would blur the public's perception of the bank's activities. In its report and accounts for 1978-79, published last summer, RIT said it might consider increasing its shareholding in Rothschild's Continuation, which stood at 11.4 per cent. But a series of events in the following months made such a closing of ranks look increasingly unlikely.

One such development was the purchase by Eagle Star of a 6.4 per cent shareholding in Rothschild's Continuation. This was a very large stake for a non-family investor, and it was interpreted as something of a snub in the RIT camp. Mr. Evelyn is on the board of Eagle Star.

An even more significant development came in August of last year, when Reliance, the U.S. insurance group, announced to a surprised world that it was going to pay £16m for a stake of just over 20 per cent in RIT. This move had the full support of the UK group but it was not greeted with enthusiasm at the bank.

Mr. Saul Steinberg, head of Reliance has a colourful business history, and he was to become a director of RIT. Some bankers winced discreetly at such abbreviated headlines as "Reliance to buy stake in Rothschild". In the autumn, RIT moved further into the financial services market by buying the Target units trust group and life company helped by Reliance which took a 40 per cent stake in this operation.

to be discontinued. During the last few months, the relationship seems to have deteriorated rapidly. In August, RIT floated a £12m Eurosterling bond—and the banking world noted that NMR was not the manager—or even an underwriter—of the issue.

Over at the bank, hostility to the link with RIT seemed to have been increased by the fact that the issue was launched under the name of Rothschild Investment Holdings.

Although the bank has no significant stake in RIT it still has powers under RIT's articles of association to insist that the name RIT should be changed to one which did not include the word Rothschild if there were no longer common directors.

By stating its belief that Mr. Jacobs should cease to be a director of NMR and RCL in the near future, the main shareholders in the bank have now thrown down the gauntlet.

Bank calls for action to reduce borrowing

By David Marsh

PUBLIC sector borrowing must be cut substantially to ease pressures on companies' profitability, and pave the way for lower unemployment according to merchant bank Morgan Grenfell in its monetary review published today.

The bank implicitly criticises the Government for not sticking to a tough enough monetary stance and calls for "rapid action" on fiscal policy to cut borrowing.

In another economic commentary published this morning, stockbrokers Laing and Crucksbank forecast that the public sector borrowing requirement this year will be about £2bn above the official target of £10.6bn and could rise to £12bn in 1981-82.

Morgan Grenfell says the Government has not yet adopted a budgetary policy that will provide a fiscal means to achieve its monetary end.

The cost of this discrepancy will be a continuing destruction of profits and employment.

Morgan Grenfell says the size of Government borrowing limits the access of other borrowers to the capital markets.

For this reason, a high PSBR is disincentive in current circumstances.

The bank points out that the apparent restrictiveness of official monetary policy has been considerably mitigated both by Bank of England help for the banking system to relieve liquidity pressures and by smoothing intervention on the exchange markets.

Following the sharp rise in money supply in the summer, Laing and Crucksbank says there is no fundamental evidence that monetary growth will be brought under control in the near future.

It says companies are being forced to borrow by the recession, and the high-exchange rate, and consumers are under pressure to reduce their outstanding debts.

Strong £ aids trade surplus

By David Marsh

BRITAIN has registered a strong surplus on the current account of its balance of payments during the past three months, in contrast to the quarterly deficits recorded earlier in the year.

The surplus between June and August amounted to £54m, seasonally adjusted compared with a deficit of £16m in March to May. The overall shortfall during the first six months of £230m has been more than cancelled out by the surplus of £474m during the past two months.

But the major change has been on the visible trade account, where a surplus of £27m has been recorded during the last three months against a deficit of £430m during March to May. Exports have been fairly buoyant but imports have dropped, owing to the recession.

BALANCE OF TRADE

| | Exports £m seasonally adjusted | Imports Volume seasonally adjusted 1975=100 | Exports Volume seasonally adjusted 1975=100 | Imports Volume seasonally adjusted 1975=100 | Terms of trade Unadjusted 1975=100 | Oil balance £m |
|------|--------------------------------------|--|--|--|--|-------------------|
| | | | | | | |
| 1978 | 8,390 | 9,023 | 126.1 | 113.6 | 105.0 | -625 |
| | 8,676 | 8,862 | 121.0 | 109.1 | 104.5 | -619 |
| | 8,933 | 9,401 | 122.5 | 115.0 | 106.1 | -497 |
| | 9,072 | 9,278 | 122.5 | 112.9 | 106.5 | -458 |
| 1979 | 8,373 | 9,961 | 109.0 | 116.9 | 107.0 | -235 |
| | 10,658 | 11,114 | 135.3 | 128.9 | 106.4 | -229 |
| | 10,641 | 11,134 | 129.8 | 128.1 | 106.8 | -158 |
| | 11,077 | 11,762 | 129.3 | 128.9 | 103.7 | -157 |
| 1980 | 11,726 | 12,558 | 131.3 | 126.5 | 100.7 | -126 |
| | 11,813 | 12,114 | 129.2 | 124.8 | 102.4 | -126 |
| | 3,970 | 3,967 | 130.3 | 125.3 | 103.4 | -30 |
| | 4,032 | 3,771 | 129.8 | 118.5 | 103.8 | +102 |
| | 3,958 | 3,895 | 127.1 | 120.9 | 105.2 | +10 |

* Ratio of export prices to import prices

Source: Department of Trade

Call to support accounting standards

DEVELOPING THE ANNUAL COMPANY REPORT CONFERENCE

Michael Lafferty
reports on a
Financial Times
seminar on
annual reports

with financial statements around the world which do not meet agreed minimum standards.

This was "asking for the moon," he said.

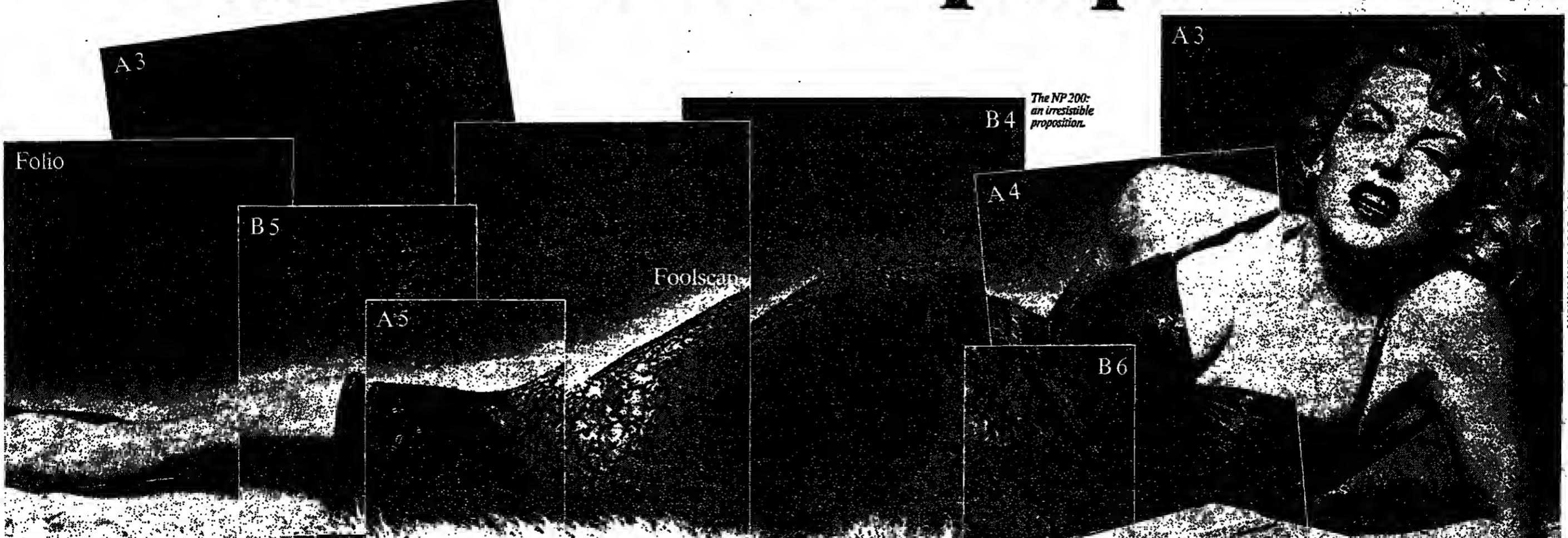
International accounting firms must have appropriate outside authority to support and enforce such action. Mr. Grenside said multinational companies should do more on a voluntary basis to improve reporting standards.

He said: "There is a need for a firmer stance by stock exchanges throughout the world in refusing listings to companies whose standards of financial reporting are inadequate."

The seminar titled "Developing the Annual Company Report" was chaired by Mr. Tom Watts, chairman of the UK's Accounting Standards Committee. It dealt with many of the issues raised in the world survey of annual reports.

It began with a joint presentation of the survey and its findings by authors Michael Lafferty, of the survey and its findings by authors Michael Lafferty,

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UK NEWS

Financial Times reporters examine the likely effects of the national dock strike scheduled to start Monday

Overcapacity has produced 'fierce ports competition'

BY OUR SHIPPING CORRESPONDENT

THESE are more than 100 ports in the UK where the Customs and Excise men collect statistics, and dozens more wharves along most estuaries where ships can dock and unload their cargoes.

The National Ports Council recently calculated that Britain's ports could handle around 1bn tonnes of cargo per year, but in fact they handle only around 400m tonnes, with the result that there is considerable overcapacity and competition for business is very fierce. This fact should not be overlooked in any assessment of the effectiveness of a national docks strike.

The trade of the older ports, such as London, Liverpool and Bristol has been declining for years. While newer ports such as Felixstowe and Dover have been flourishing. The total numbers employed in the industry have fallen from 130,000 in 1966 to less than 60,000 now, and are still falling.

Britain's entry into the Common Market, the switch from conventional break bulk cargoes to containers, and the advent of roll-on/roll-off ferry services to Europe, has led to a dramatic shift in the balance of power in the ports industry over the past decade.

A number of things have been happening. First, there has been a drift of traffic away from the West coast ports to the South and East coast ports, reflecting the growth of Britain's trade with Europe.

Second, there has been a dramatic growth in traffic of roll-on/roll-off ferry ports, Dover being the leading example. Third, the



are part of the British Transport Docks Board which is profitable overall, and can absorb the losses of these two ports.

The most profitable ports tend to be along the South and East coasts, and generally employ relatively few dockers. This is an important factor in their success, since unlike London and Liverpool, they have not had to carry large numbers of surplus dockers on their payrolls.

Britain's ports are owned by a variety of bodies and this has compounded their problems. The biggest undertaking is the British Transport Docks Board, which is nationalised and owns 19 ports around the country, giving it just under a quarter of UK port traffic. Being profitable it has been able to finance its investment programme.

There are some municipally owned ports, of which Bristol is the best example. It has been losing money for several years but up to now the local rate payers have been willing to foot the bill. There are also some privately owned ports of which Felixstowe (part of European Ferries) is the best example.

However, the two major ports, the Port of London Authority and the Mersey Docks and Harbour Company, are respectively a trust port and a statutory company. They do not have any lender of last resort—such as the ratemakers—to finance losses.

These two ports will be the worst affected by any national docks strike and the government will almost certainly have to step in and rescue them if there is a prolonged dispute.

London, Liverpool and Bristol are losing money heavily and are in desperate financial trouble. Southampton and Hull are also losing money, but they

Ministers prepared for emergency action

By Richard Evans, Lobby Editor

SENIOR Ministers were keeping in touch with docks developments yesterday but will await events before deciding if any action is necessary.

The Contingency Unit, operating from the Cabinet office, would be responsible for co-ordinating Government measures should the strike take place and supplies be endangered.

The Queen would be advised through the Privy Council if the Cabinet decided a State of Emergency was needed.

The essential criteria would be the threat to the maintenance of supplies and services essential to the life of the community.

Once the Queen signed a proclamation, it would become effective at midnight on that day but Parliament would have to be recalled within five days to be told that a State of Emergency existed.

The Proclamation would last for one month unless renewed and it would enable Ministers to take a wide variety of powers by laying specific orders before Parliament under the Emergency Powers Act 1920.

The orders would lapse after seven days unless passed by a Parliamentary vote.

Air and ferries offer little relief

BY PAUL CHEESERIGHT

THE TRADING community yesterday viewed dock strike more apprehensively than this year's steel strike. In spite of expansion of air freight, the UK's dependence on sea routes is overwhelming.

Although latest trade statistics showed exports holding up well—£3.9bn in August—exporters have had an increasingly difficult time with the world recession, and with the rise in the value of the pound.

A dock strike, it is feared, will exacerbate problems associated with the national reputation for poor reliability on deliveries. Markets lost because of the strike may not be easily regained.

Sea transport took 74.5 per cent by value of the UK's exports in 1978, the last year for which a detailed breakdown

is available. The percentage is unlikely to be much changed for 1979. In 1970, exports carried by sea amounted to 79.6 per cent.

The situation is much the same for imports—77.2 per cent in June 1973, the rate was 2.5m b/d. Product imports in June, 1980, and June, 1979, were 240,000 b/d, compared with 439,000 b/d in June, 1973.

UK ports handled 92m tonnes of goods in the first quarter of this year and 10 of them had traffic of more than 3m tonnes each. These were London, Medway, Southampton, Milford Haven, Liverpool, Shetlands, Orkney, Firth, Tees and Hartlepool, and Grimsby and Immingham.

Imports follow the same pattern but there have been significant changes in terms of petroleum and petroleum products. The increase in production in the North Sea meant crude-oil imports fell steadily.

Harwich and Felixstowe. Of these, all except Medway, Milford and Immingham exported goods worth more than £1bn.

But figures hide the increasing importance of roll-on/roll-off ferries and container traffic between the UK and EEC ports, in which Dover plays a growing role. This underlines the key role played by the EEC in the UK's seaborne trade.

More than 40 per cent of Britain's total sea trade is with the EEC, and 80 per cent of all the goods which move between the UK and the EEC is by sea.

There can therefore be scant relief only from other forms of transport. Air transport has increased but imports account for less than 1 per cent of total weight and for more than 17 per cent of value, while exports' value increases to 20 per cent.

Moves to protect North Sea oil output

BY RAY DAFTTER, ENERGY EDITOR

NORTH SEA oil and gas development projects could be affected seriously by the dock strike. Already oil companies are making contingency arrangements in an effort to keep their offshore fields in production.

The offshore industry warned last night that work on new fields and major maintenance schemes could be affected almost immediately. Companies would find it difficult to ship equipment to North Sea fields, particularly as about 80 per cent of the orders are met by UK manufacturers and suppliers.

Consequently, oil companies accept that a prolonged dock strike could cause serious delays to the build-up of UK oil production.

Beatrice reservoir, said last night: "Obviously any dock strike would affect us and we are watching the situation very closely indeed."

Shell UK Exploration and Production, operator for the Shell/Essco offshore partnership, commented: "In the event of a national dock strike we would expect to encounter some difficulties in our operation." The Shell/Essco partnership produces oil from the Auk, Brent, Cormorant, and Dunlin fields.

British Petroleum would say only that it is "keeping the situation under review."

Concern about overseas markets

BY JAMES McDONALD

BRITAIN'S two biggest individual exporters, ICI and Ford, are seriously concerned over the effects the national docks strike could have—and fairly quickly—on their overseas markets.

An ICI spokesman said: "I cannot imagine anything worse for a chemicals industry, already in a state of recession, than an extended docks strike. We could lose some overseas markets quickly."

The company's exports this year have met keen West European competition in the plastics, man-made fibres and some general chemicals sectors, with supplies plentiful and prices very competitive. ICI has had to accept reduced profit margins on a number of items

to retain some European markets.

Ford, perhaps better known for its imports of Capri, Granada and Fiesta models, ranks second only to ICI as an exporter, and it is very worried about the effects of a dock strike on its exports of components to Europe.

Ford is particularly concerned over the possible disruption of supplies of the Escort 1.3 and 1.6 litre engines from its Bridgend plant in South Wales to West Germany to power the new Escorts for the whole European market, with a launch date there of September 26.

Radiators and much of the electricals for the German pro-

duced Escorts are also made in Britain.

Elsewhere in the motor industry reactions were more subdued. British Leyland could see no immediate effects. There were "good stocks" of BL cars overseas where there had been a slowing in demand, and few cars were being imported from Belgium.

Stocks of cars in Britain were big and the company was already working a reduced schedule.

For the engineering industry generally much will depend on the length of the stoppage. In the short term, two or three weeks, there should be little effect on production; there is a good deal of steel available and demand is low.

Fears of panic food buying

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

THE KEY QUESTION about either of these two recent disputes is its effect on the food industry. The UK imports £5.3bn of foodstuffs for home consumption—about 50 per cent of the country's total food requirements.

But the timing of the strike means the relatively good harvest should ensure adequate supplies of fresh fruit and vegetables in the immediate future. Meat should not be badly affected, since three-quarters of total supplies are produced in the UK.

However, some 64 per cent of the UK's sugar requirement comes from abroad.

Food manufacturers said yesterday that the effect of the

strike could lead to severe shortages of particular products but adequate supplies should be available for several weeks—assuming panic buying does not get out of hand.

Much depends on the effectiveness of the dockworkers' attempt to ban all movement within the docks areas, and the extent of secondary picketing.

Concern also exists in official quarters over the level of stocks carried by food manufacturers and retailers. It is believed that high interest rates have led many manufacturers and retailers drastically to cut their stock levels. Thus, the normal two months' supply of processed food available may be reduced.

It is acknowledged within the food industry that panic buying during the road haulage and steel strikes caused as much disruption as the strikes themselves.

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It is acknowledged within the food industry that panic buying during the road haulage

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Technical Page

EDITED BY ARTHUR BENNETT AND ALAN CANE

• ELECTRONICS

Computer thinks it is an oscilloscope

HEWLETT PACKARD, a leading U.S. electronics manufacturer, has done more with its latest product than simply add computer intelligence to brighten up a conventional instrument.

Its latest oscilloscope, the HP 1980 System, is effectively a microcomputer which behaves as if it was an oscilloscope.

Hewlett Packard (HP) has thus opened the door to a whole range of electronic test and measurement products which are simply microcomputers in instrumentation clothing.

What Hewlett Packard have done with the humble oscilloscope is turning it into the 1980 System will make it almost unrecognisable to the electronics engineer used to the conventional model.

The traditional face plate with screen and a myriad of dials and switches has been replaced by a screen rather like a computer video monitor and an array of simple, colour coded touch switches. Each switch has its function written on it, and when activated an internal light illuminates the function.

The new machine costs £4,777, whereas a conventional oscilloscope would cost around £3,000. According to HP executives this week, the market worldwide for oscilloscopes of this type is around \$250m, of which \$150m could go towards the

new computer-based oscilloscopes.

The advantages of the 1980 System, apart from the extra features made possible by computer technology, are ease of operation and time savings.

According to HP, calibration of the new device can be accomplished in 45 minutes, compared with 6 hours for a conventional model.

For many measurements, the machine can be operated completely automatically. HP reports that in pre-launch trials there was a split of opinion between those who found the 1980 System easy to use, and those who found it too much of a change from the orthodox oscilloscope.

William Terry, general manager of HP's instrument group argued: "A simplified front panel instead of the complex array of knobs on conventional oscilloscopes, can cut set-up time by a factor of five."

The machine is a completely stand alone instrument that does not require plug-ins or enhancements to make measurements.

It does have the option of accepting special modules for specialised measurements. Its internal architecture is organised around the HP interface bus (IEEE standard 488) which means it can be programmed from outside and can send data to a controller for analysis or

to a hard copy printer. A single rotary control replaces the many on traditional scopes for adjusting all the variable functions. Its action depends on which of the front panel touch keys has been activated.

An important feature is automatic signal acquisition. When "autoscope" is activated the instrument automatically sets its controls to capture and display the predominant signals.

HP believes it will be possible for operators with less skill and training to operate the new machine and is looking for markets chiefly in electronic production and in research and development.

It is based on a powerful microprocessor, the Intel 8085. Most of the cost of developing the 1980 went into the computer software which makes possible all the fancy functions and simplicity of use. HP in the UK can be reached or Reading 61022.

• IN THE OFFICE

Sitting at the drawing board

MOST drawing boards sold in Britain are imported, says Bothwell Engineering Company, which is now marketing one of its own design.

Claiming it to be of a new type, the company which is located at 67 Main Street, Bothwell, Strathclyde (0698 584083), is showing the drawing board at the Scottish Engineering Exhibition in Kelvin Hall, Glasgow, in November.

It has been designed so that the draughtsman can sit at his work and the backing sheet is mounted on rollers so that the drawing can be pulled down to a convenient and comfortable working position. The backing sheet provides a working area of 1.2 by 2.1 metres.

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a blend of cobalt, chromium, columbium and yttrium and the company's preliminary tests show that buckets coated with the new material should last more than 40,000 hours in the most hostile corrosive environments.

It is claimed that this

is three times that of uncotted buckets and a significant improvement over the currently used coating material.

Resulting coated alloy gives an optimum balance between corrosion resistance and the mechanical properties needed to take the high stresses encountered. Temperatures of 1,650 deg. F. and top speeds of 1,200 mph are not uncommon.

Aluminium is the key element giving the good corrosion properties; it reacts with atmospheric oxygen to give the oxide, a ceramic material highly resistant to attack by salt compounds in the combustion products of gas turbines.

These kinds of techniques, which are finding other industrial applications, will be worked out.

The company says this will pave the way for the planned addition of an automated coating facility to the Schenectady, New York gas turbine factory.

• PROCESSING

Applies a very tough surface

WHERE PARTICULAR kinds of surface characteristics are needed, to resist wear and corrosion for example, in-vacuum processes in which appropriate materials are propelled into the surface are proving increasingly attractive, if somewhat expensive.

A year ago commercial versions of the Harwell room temperature ion implantation machine were announced by Hawker Siddeley Dynamics Engineering of Hatfield which were aimed at tool metal hardening and it is understood that this machine is now being evaluated by the UK aerospace processing companies.

Plasma nitriding is established as a process by J. J. Castings in South Wales and a good deal of plasma coating research is going on at Liverpool University.

However, GECOEL Electric Company of the U.S. has now come up with what it believes is the best method yet devised for combating boron corrosion in gas turbine "buckets" (the scoop-shaped aerofoils that are spun by the hot combustion gases).

The special coating applied prevents the gases attacking the substrate metal.

The material used by the GE (U.S.) research laboratories is a blend of cobalt, chromium, columbium and yttrium and the company's preliminary tests show that buckets coated with the new material should last more than 40,000 hours in the most hostile corrosive environments.

It is claimed that this is three times that of uncotted buckets and a significant improvement over the currently used coating material.

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• COMPUTERS

Computer car has arrived

AFTER SOME five years of piecemeal announcements from many companies about the application of small computers and other electronics to the motor car, General Motors now seems to have taken the plunge in a big way with the quite unambiguous statement that "from today, virtually all GM petrol-driven cars built in the U.S. will be fitted with a small digital computer about the size of a text book."

It claims as a result to have become the largest manufacturer of computers in the world (albeit by unit count, not by value) because some 18,000 to 20,000 of these units are being made per day at the Kokomo and Milwaukee plants of Delco Electronics division (a GM subsidiary).

In addition to all this, the two-board microcomputer has been christened Computer Command Control (CCC) and appears to be able to carry out most of the tasks so far suggested for the car's computer and several others besides.

Basic tasks are to regulate precisely the air fuel mixture entering the engine to give optimum fuel economy, improved engine performance and much better control of exhaust emission.

The micro receives data from appropriate sensors about cooling system temperature, crankshaft revolutions, throttle position, manifold pressure and the amount of oxygen in the exhaust gases. It analyses all this in milliseconds and then, according to its program sends out digital pulse instructions to engine and drive train components. Messages sent to the carburetor for example give rise to fuel adjustments at up to 10 times a second. Other functions controlled include engine idle speed and the operation of automatic transmission converter clutch.

Variability of the GM models is easily taken care of in the way in which the computer is programmed: the same CCC is used in all cases.

An interesting result of this highly significant GM move is that many conventional engine components have had to be redesigned. The distributor on most models for example has no vacuum advance and no centrifugal advance mechanism: the necessary instructions come from the micro. Spark timing is of course also controlled.

But there are some extraordinary refinements to the basic functions in the various new GM models.

For example, the engine in one of the Cadillac models can be automatically converted from six litres V8 to 4.5 litres V6 with the press of a button — Fothergill and Harvey already make it up into bullet proof undershirts, vests and coats, and protective costumes for bomb disposal experts.

Fothergill and Harvey is on

0706 78831.

Similarly, the air conditioning

LAING
make ideas take shape

and the seat positioning can be controlled; in the latter case the computer remembers the desired positions for various drivers.

Several programs are concerned with warm up. For example, a heated grid, energised according to the computer instructions, is placed below the carburetor, throttle butterfly to maintain the induction system fuel-air mixture at a precise temperature. The result is cold engine smoothness and emission control during warm up. It is claimed.

In addition to all this, the computer has to deal with the very tough U.S. exhaust emission requirements via a system which GM calls an air injection reactor. Air is supplied exactly as and when needed to exhaust manifold and catalytic converter and at other times diverted through the air breather.

Built into the software is a diagnostic program; this monitors the engine control system sensors and actuators, memorises any malfunction even if temporary and alerts the driver by means of a tell-tale light on the instrument panel.

The system will then substitute nominal values for the critical sensors allowing the car to keep going until repairs can be made.

Evidently, motoring in the 1980s is going to be rather different from that in the 1970s. Presumably these extraordinary developments in the U.S. GM models will in due course have their counterparts in the European companies' production and in any event, other manufacturers will certainly move in the same direction.

GEOFFREY CHARLISH

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

The relentless rise of a British conglomerate

Richard Lambert on BTR which, despite the recession, has just reported another surge in profits

THERE are not many companies in Britain like BTR. It has an almost evangelical commitment to growth, which it describes in terms that were familiar during the early 1970s but which most other companies have quietly forgotten. And its expansion over the past decade has given its shares the kind of stock market rating and performance which is usually associated with a handful of high-flying electronic businesses.

Yet BTR's activities are rooted in manufacturing industry, much of it unglamorous. Automotive components, like moulded rubber car carpets, rubber extrusions and weatherseals, account for nearly a fifth of its sales. It is big in conveyor belts, industrial hoses, reinforced plastics and valves.

Although it likes to group its businesses under a few coherent headings—materials handling, transportation, energy and engineering—there is often little obvious industrial logic in its business structures. Its overseas activities are only now becoming of major importance in terms of profits, and the old Empire (South Africa and Australia) still looms large in its overseas portfolio.

From this unpromising base, BTR has expanded its pre-tax profits from £28m in 1970 to a figure which will not be far short of £70m in 1980. Earnings per share have risen roughly 15-fold over the period. The return on capital—the basis of relatively up-to-date asset values—is over 28 per cent.

The key to this expansion is a management style which is not particularly original or sophisticated, but which is pursued with a most un-British kind of relentlessness.

At BTR, business objectives are expressed exclusively in terms of profit. Owen Green, the managing director and chief architect of the group's expansion, says that the main difference between BTR and the many companies which it has acquired over the years has been that "most of them were not as profit conscious as we are. They did not understand

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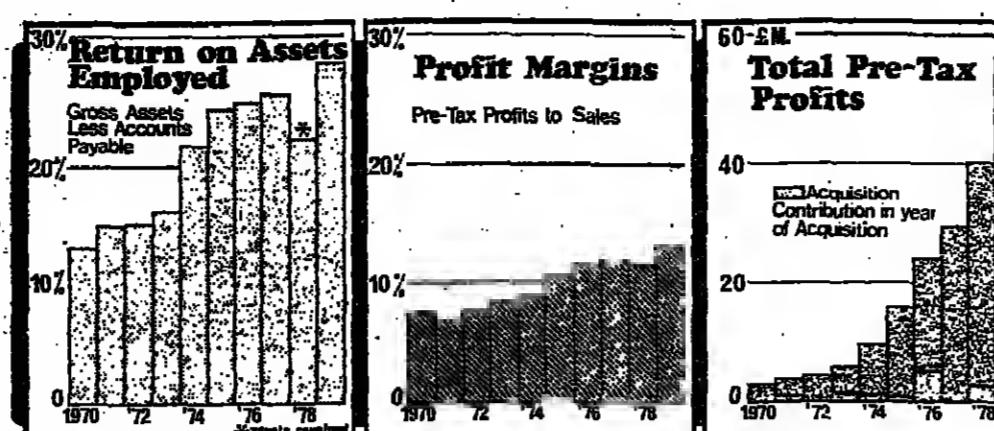
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that an executive can only handle six or seven direct operation responsibilities effectively. "So we have a system of big fleas, little fleas, and littler fleas."

BTR's ideal is to establish a series of strong positions in what it describes as "niche businesses." These it defines as activities that have a special sector in a large market, or a large share of a specialised market. Either way, the theory is that so long as the customer receives good quality and service, it will be the supplier rather than the customer who dictates the price.

A niche business can be shrinking, flat or expanding. The key thing, in the gospel according to BTR, is to identify the niche and then to set up a special organisation to exploit it—with an identified individual directly responsible for the profits.

In practice, of course, it is possible to question how many of BTR's great multitude of products fall into this desirable category of business. But in a number of cases it has succeeded in splitting what might

look like anonymous jobbing factories into separate businesses, each with its own market in view.

To take the Burton example again, cutless bearings and handrails have been identified as separate businesses serving particular customers. Traditional rubber hose has been replaced by high pressure hose for the aircraft industry, manufactured under licence. The general footwear side has concentrated its activities on specialised markets like hoots for surgeons and nurses, rather than trying to slug it out in, say, the market for children's boots.

Consistent with its emphasis on profits, the group takes an unsentimental view of market share, and—says Green—will never cut prices in order to gain volume.

BTR does not expect its businesses to require large lumps of capital spending. It has a distinct aversion to large-scale fixed investments involving long pay back periods, which it believes are both too risky and unnecessary.

According to Norman Ireland,

the finance director, "The days of heavy spending on the process industry have passed."

—and he expects that capital spending on plant and equipment should pay for itself within a period of three to five years.

A good number of BTR's profitable "niches" are mature businesses anyway, and do not require a great deal of new investment. For instance, cutless bearings have been in production for over 50 years.

Product diversification is also seen as a virtue, which is just as well since its acquisitions have taken the group into a host of unrelated activities. As a result, it has been able to offset setbacks in one area with progress in another. For the same reason, BTR wants to spread its resources in broadly equal parts over its three major geographic regions. At present the UK alone still accounts for roughly half its profits.

But BTR deliberately steers clear of consumer related activities. Green believes that consumer and industrial activities can seldom be mixed satisfactorily within one business. They require a different temperament, he says: one quick and inspirational, the other more methodical, and working on products with a much longer life cycle.

For all its emphasis on centralisation, BTR's central staff play a key role in financial management. The three-year corporate plan is issued from the centre, and so is the annual budget.

In the early summer, the finance director starts to define in detail the profit objectives of the various units for the following financial year. By the autumn, these have been

broadly reconciled with the forecasts of the operating units themselves—and they then come in for their annual budget presentation.

At these occasionally grueling encounters, the central management's objective is to pin down precisely how much of the change in anticipated profit stems from inflation, volume movements, cost controls or product development.

Once the reporting period gets under way, head office in London receives in the first week of each month initial details from about 200 centres of sales, production, orders, cash balances and profits. Within three weeks that has been followed up with full information on capital spending, manpower, orders, profits and balance sheets. Head office also acts as banker for all the UK activities.

As well as financial management, the central staff also includes personnel management, a purchasing department for items like rubber or chemicals which can best be bought in bulk, together with staff handling, debt collection, property, advertising and legal matters. The head office keeps tabs on about 400 key executives around the group, and grades employees into various job categories. This, Green believes, is helpful to local management and makes it easier to switch executives from one activity to another.

Organic

All in all, there are rather more than a 100 people working at head office—a modest number for a group of BTR's size, with 24,000 employees around the world.

BTR has extracted a good measure of organic growth from its established businesses. Green claims that as much as two-fifths of its present size stems from companies which it already controlled in 1970. But this has not been enough to satisfy its growth ambitions, and there has been a series of ever larger takeovers during the past decade. The latest, Huyck, will cost about £155m (£62m).

The group generally keeps existing management of acquired companies in place, although this has not always been the case. Around 35 of the top 40 U.S. executives of Worcester Controls had gone within six months of the pur-



Owen Green, managing director of BTR whose gospel is to identify a niche and then set up a special organisation to exploit it

nesses, over-stretched their management, and hit financial difficulties by relying too much on the strength of their share price.

To the outsider, an obvious risk facing BTR is that its acquisitions are getting bigger, and that one day it will make a real bowler. Needless to say, management does not accept this threat. Green points out that as a proportion of its present size, the bid for Huyck is no longer than the acquisition of Miles Redifer in 1971, which cost under £3m.

"I don't agree that growth gets harder as you get bigger," he says. "The quality of decision making required is no greater—provided that you are able to oversee the organisation in a decentralised way, and that you get the right people to run it."

BTR is not in the business of financial portfolio management; it adds but of managing industries which it knows about. And its finances tend to be quite conservatively structured. Shareholders have always been happy to stump up new equity on demand.

How big could BTR become without changing its character? Green does not make forecasts. But allowing for inflation and further equity issues, he suggests that by 1990 BTR should be capable of handling annual sales of, say, £5bn and profits of perhaps £500m to £600m a year before tax.

Whether or not this is realistic, the fact that the possibility is discussed at all in the present industrial climate underlines the point that by UK standards, BTR is a most unusual company.

A feather's breadth from the pole position

"BRUCE THE Goose" very nearly stole the show recently at Cranfield Management School. The event was the final judging of the presentations in this year's Enterprise and New Ventures Programme which forms a major, though optional, part of Cranfield's MBA course. The programme is designed to allow participants to prepare an idea for a small firm in such detail that it can subsequently be launched as a business. At the end of the course several panels of financiers and entrepreneurs assess which are the best projects.

This year it was Peter Lockett, with ambitious and well presented plans for a computer software distribution business, who emerged in the number one position. In the process he also won £100 presented by the Institute of Directors. Lockett had put together a substantial business plan; he is all ready to go and has the necessary financial backing. Though his plans originally involve importing software programmes developed by a Belgian company, he also reckons that his organisation will move on to marketing UK software on the Continent through the Belgian link.

An even more ambitious project for a cable television company to operate in Rhode Island, in the U.S., came second. Angus Macdonald, an American, was behind this and there was some feeling among the other contestants that chauvinism may have played a part in keeping him from the pole position. Macdonald's project is also ready to be launched, having been promised very substantial finance. Significantly, his stay at Cranfield resulted from a desire to improve his management skills and a belief that the UK was the best place to gain such expertise.

But what seemed common consent, it was Bruce the Goose who emerged top in the affections of everyone involved in the presentation of the 16 final projects and in the judging. Bruce was a modest sized, locally-bought goose—or, to be precise, gosling—who had been coaxed to form the visual centrepiece of a goose farming project presented by a lively Australian, Meredith Cheatley-Cox.

Not only was it one of the more bizarre enterprises presented over the eight years the ENV programme has run at Cranfield, but Meredith Cheatley-Cox had the distinction

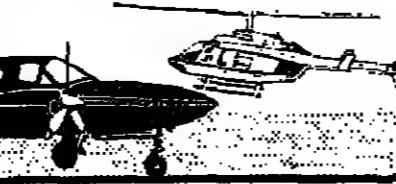
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THE ARTS

Old Vic

Ariel

by ANTONY THORNCROFT

Ariel, Shakespeare's Sweet Power and Music, which received its British premiere at the Old Vic on Sunday, sounds predictable enough: those famous lyrics—"Where the bee sucks", "Full fathom five"; etc.—performed delicately on the lute to the accompaniment of scenes from some of Shakespeare's lighter comedies. Martin Best's divertissement is not at all like that. Developed in the U.S. for an affiliate of the Association for Creative Theatre, Education, and Research, it is a much more portentous event, no less than an attempt to score Shakespeare as a dramatic symphony, a symphony on the lines of Mahler rather than Mozart.

The starting point is fine—linking Shakespeare's obsession with "harmony" in the body politic with the harmony of the spheres and the "harmony of music," an acceptable 16th century theme and one often evoked in the plays. So after a few quotations, the key being "The man that hath no music in himself, Nor is not moved with concord of sweet sounds, Is fit for treasons . . ." we have the scene from *Leia* where the Fool attacks the King for relinquishing his appointed powers and bringing chaos to the state. And so it goes on, not pretty



Kennington's "Back to Billes" (left) and "Sgt. Eriksen"

Regional base for National Theatre

The National Theatre has acquired a regional base, the Theatre Royal in Bath, to act as the centre for its intensified touring policy. In 1982 it hopes to use the theatre for the launch of medium-sized productions, which will subsequently move to the Lyttelton and Cottesloe and to provincial theatres.

This new policy depends on the success of a £2.5m appeal launched yesterday by the Theatre Royal to raise money to improve its antiquated back stage and front-of-house facilities. The stage improvements will be designed to the National's requirements and are a major reason for the link between the two theatres. The Arts Council has promised £400,000 towards the appeal and the local council is expected to contribute another £400,000.

The Theatre Royal was opened in 1805 and restored after a fire, in 1882. The renovations are to the plans of Dennis Lennon, an experienced architect in the theatre, and will attempt to re-create the Regency look in what is considered to be one of the most intimate and attractive theatres in the country. Its very intimacy

Imperial War Museum

Eric Kennington

by DAVID PIPER

The visitor approaching the portico of the Imperial War Museum, a building that once housed Bedlam, hospital for the insane, may well feel some unease, almost as if a bird driven toward the butts. Twin barrels of a huge naval gun confront him with a mute but powerful loaded welcome.

Provincials who come to the metropolis bent on art—and indeed I suspect many art-loving Londoners—are prone to neglect this museum, lurking as it seems to on the map, in the biterland of the south bank (though in fact as accessible by Tube as the Tate). And the crowd-catching element is of course the museum's prime subject matter, war and the bric-a-brac of 20th-century war:

weapons, uniforms, medals, the glory and the pity of two great global holocausts. You will find old men with memories in this museum, and small boys for whom 1945 is as remote as Arthurian legend. But the picture galleries begin once again to attract a different interest, visitors interested in art as much as if not more than in the specific range of subject matter of the art shown here, though at its best the two are of course inextricable.

In fact: some of the best British figurative painting of two generations is to be seen here, an achievement sparked by the imaginative creation of the grade of Official War Artist in 1914/18 and 1939/45. It is not bad thing once in a while to have a common theme imposed on an exhibition of markedly divergent styles. Here Sargent's huge *Gassed* (much underrated still) offers an extraordinary transposition of the High Victorian "processional" theme, so loved by artists like Leighton, into "recessional," draped or garlanded maidens replaced by the frieze of blindfold soldiers in khaki, stumbling in line, each man with a hand on the shoulder of the man in front. Contrast that with Wyndham Lewis at his most effective with soldiers articulated like mechanical ants or mantis. There is Paul Nash, Nevinson, William Roberts. From the second war: Moore with shelter drawings and Welsh miners; Sutherland with those tiny

distillations of landscapes, incandescent as the heart of a fire, and many less well known artists of a quality demanding reassessment. And thousands more in store.

For the current temporary exhibition (until September 28) an artist who was involved in both wars has been taken our and given solo space: Eric Kennington, who died in 1960. He was well enough known by the end of the first war, and then, in the "interval," to his widest audience perhaps by his illustrations for T. E. Lawrence's *Seven Pillars*. In 1914-15 he had served in the Infantry in the ranks, and to his direct, involved and very first hand experience of the fortitude and suffering of the ordinary soldier much of the immediacy and the strength of his first war work must derive. At his best, especially in some of the drawings shown in this exhibition, his portraits of men shaped by the rigour of war, pared to the essence, answer worthily the austere passion that found expression in the greatest of the war poets, Wilfrid Owen, that after some vicissitudes found a resting place at St. Martin's, Wareham, is not only in Arab gear, but must be one of the very few such memorial effigies to have been made since 1918 (Kennington had planned a book on medieval effigies and brasses together with Lawrence before the latter's death).

The statue of Thomas Hardy at Dorchester—Hardy in old age seated high on a pedestal but

comfortably in knickerbockers—must be the latest (and last?) lifesize statue of a contemporary poet to be erected in Britain. These are of course not shown here, but his sculpture generally did not sustain the essential simplicity achieved earlier, and one of the reasons for the recent neglect of his work is an undesirable dilution of his imaginative powers in his later work: inflation, almost.

In the Second World War, Kennington obviously missed that direct, involved contact with the ordinary rank and file of the armed forces in action. Portrait studies of top brass there are, but the habit of drawing his heads over life size tends to become a mannerism lacking an inner justification, and the simplification of his modelling leads to berocca that can resemble the glamour of Hollywood and technicolor. There is a pastel of a young Norwegian pilot in 1942, radiant, almost fluorescent, with a quite impossible blonde beauty. On the other hand, the head of Lord Halifax in 1940, larger than

life, is of a fascinating subtlety, conveying very movingly in its shadowing the decent, responsible, repressed *ongst* of that harassed statesman in the hailing opening stages of the war. It is, though, to the haunting images of the First World War that the visitor will return. The drawing of Morris Clifford Thomas in Tin Hat (a study for the composer-designer-director Silvana Bussotti, largely for the group of the porphyry Tetraarchs clutched together, at Venice).

The exhibition, drawn entirely from the Museum's own holdings, focusses of course on Kennington as war artist, and so his sculpture and his oil portraits are not fully represented. In fact he achieved some remarkable "laisis" (as distinct from "firsts"). His recumbent effigy of Lawrence that after some vicissitudes

found a resting place at St. Martin's, Wareham, is not only in Arab gear, but must be one of the very few such memorial effigies to have been made since 1918 (Kennington had planned a book on medieval effigies and brasses together with Lawrence before the latter's death). The statue of Thomas Hardy at Dorchester—Hardy in old age seated high on a pedestal but

Siena

37th Settimana musicale

The Accademia Chigiana, first the private creation of Count Guido Chigi Saracini, then after his death a Foundation, since 1961—has never had a great deal of money; and its annual festival, the Settimana senese, has always been known as much for its ingenuity and economy as for its musical excellence. Associated with the summer courses of John Cage works for prepared piano), as well as the violinist Salvatore Accardo, the violist Bruno Giuranna and Piero Farulli, and the cellist Alain Meunier. A concert entitled "Chigiana novita" included a series of world premieres, among them a piece by the Accademia's professor of composition Franco Donatoni. And there were also some distinguished guests: Leonid Kogan, Pierre Boulez, Luciano Berio (who has a summer house in the province of Siena).

The Bishop was right. The nudity was, in fact, gratious, and characteristic of the whole staging, which had a random, unfocused quality. There are a number of indications of how the Cavalieri work was staged in its day (including the preface to the first printed edition, also in 1600); but Bussotti chose to ignore them. In the drama there is one scene where nudity is required: the two emblematic characters, World and Wordly Life are stripped, to reveal, beneath their sumptuous exteriors, horror and death. Here, Bussotti confined himself to removing World's cloak and Wordly Life's head-dress. No revelation, therefore, and no strip of scene.

After the Prologue, spoken in a gabbled sing-song by a couple of petulant actors, the production consisted mostly of singers in elaborate, tinselly costumes (by Bussotti), standing still and singing, while mimes and dancers mimed and posed and pranced around the rest of the stage to no visible purpose or pattern. Behind them some inapposite painted drops by Tono Zancanaro (Bussotti's uncle) were unfolded or rolled up at intervals.

And yet the *Rappresentazione di Anina e di Corpo* (as the old Deutsche Grammophon recording proved) is a fascinating work, so fascinating that even this absurd presentation could not totally vitiate its effect. The Gruppo Recitar Cantando, an assembly of players of old instruments, conducted from the harpsichord by Fausto Razzi, played well; and even though Razzi's tempos were of an unrelieved stolidness, musically the performance flowed. Piero Cavallini's Madrigal Studio chorus—seated to the right of the stage—also sang with an admirable accuracy and expressive range. Many of the vocal soloists were also on a high level, in particular the soprano Cecilia Valdennasi (as the serenely triumphant Soul) and the contralto Gloria Bandielli as Intellect. Among the men, the always-reliable Ugo Trama used his dark, bass voice with skill and style in a series of parts: Time, World, and Damned Soul; while the counter-tenor Richard Berkeley-Dennis, looked uncomfortable as the Guardian Angel, but sang persuasively.

Originally, Bussotti wanted to present Cavalieri's work in a church (after all, its original production, in 1600, has been in the Oratorio of Saint Philip Neri in Rome); but—according to Sienese gossip—the Bishop got wind of Bussotti's production plans, which included a good

WILLIAM WEAVER

A FINANCIAL TIMES SURVEY

MIDDLE EAST OIL

AND GAS

OCTOBER 30 1980

The Financial Times proposes to publish a survey on Middle East Oil and Gas in its edition of October 30. The provisional editorial synopsis is set out below:

Introduction. The increasing and crucial importance of the Middle East as the major exporter of oil in the world and the originator of 80 per cent of OPEC's production. The past 18 months have seen the OPEC price more than double. The drastic erosion of the major oil companies role in oil supply and the effect this has had on prices, as direct government and spot market sales have increased. The fragmented OPEC price structure and efforts to reunify it. The OPEC long term strategy committee and the failure of cartel members to agree to implement it. The future of the Middle East as an oil producing region.

Gas Exports. Increasing importance of gas as an energy source; Middle Eastern suppliers and the increase in gas production and exports from the region; Algerian gas price arguments; technology.

The Rise of the State Oil Companies. The decline in the role of the major oil companies in marketing Middle East crude; the transition to state oil company marketing; the effect the transition has had on the majors and on the oil market; the market pattern which is now developing.

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

The content, size and publication dates of Surveys in the Financial Times are subject to change at the discretion of the Editor.

Prix Italia

by CHRIS DUNKLEY

A.T.

programmes than the BBC, which has never won this category. ITV has now won it three times in recent years, the South Bank Show also winning last year.

The "special" (actually second) prize was awarded to Germany's *Elegies on the Deaths of Three Spanish Poets*, which was produced by ZDF Television, but directed by British freelance Christopher Nupen.

Ephemera award

The first annual award of the Ephemera Society's Samuel Pepys Medal has gone to Marcus Allen McCorison, director and librarian of the American Antiquarian Society. Pepys is regarded as the earliest known collector of printed ephemera. There is Paul Nash, Nevinson, William Roberts. From the second war: Moore with shelter drawings and Welsh miners; Sutherland with those tiny

Elly Ameling by ANDREW CLEMENTS

The neutral quality of Elly Ameling's voice—clean and smooth throughout the range, lacking any disfiguring ticks—is necessarily only the starting point for her performances. Characterisation must be superimposed; colouring acquired. From such superb basic equipment there are many fine interpretations to be wrought, but equally the dividing lines between blandness and serenity, archness and sophistication, are thin indeed.

For almost all of her recital in the Wigmore Hall on Sunday Miss Ameling contrived to keep to the more desirable sides of these divides. Her pianist was Rudolf Jansen, equally careful, equally balanced, occasionally lapsing into the prosaic; failing for instance, to make the most of the postludes to Schumann's *Liederkreis* Op. 39 (the Eichendorff settings). Miss Ameling sang much of that cycle simply and effortlessly; art disfiguring art for once seemed an appropriate description. Occasionally an odd stress surprised, as though the effort to make the most of the rhyming patterns had been overdone; in some songs also—in "Intermezzo" and the otherwise sublime "Mondnacht"—the tempo seemed unduly stately. Berg's *Seven Early Songs* are

perhaps unfamiliar territory—she included one of Schoenberg's Cabaret Songs as encore as well. The voice is not quite appropriate for such ripe romantic effusions as these, though Berg's taste in late 19th-century German poets was refined; the occasional spread of tone (even a momentary loss of control at the close of "Die Nachtwalz") and expressive bulge suggested slight uncertainty. But everything else was in its place, immaculately phrased and articulated:

the line "Weites Wunderland ist aufgetan" in the first song "Nacht" was a textbook example of how to weight a phrase.

Yet there were still surprises. A group of four Spanish songs, by Granados, Guastavino (the marvellous "La rosa y el saice") and Turina, brought forth sharp, vivid images, complete involvement in apparently foreign worlds of expression. Miss Ameling did not seem like a Dutch lady singing Spanish songs; the assumption was totally convincing.

New edition of 'History of Mankind'

Twenty-eight eminent historians, scientists and cultural experts representing all the regions of the world have been meeting at Unesco's Paris headquarters to set under way a large-scale project: a new, revised and expanded edition of the *History of Mankind, Scientific and Cultural Development*. A first edition of this work was prepared under Unesco auspices in the fifties and sixties by a first international commission (wound-up in 1969) headed by Professor Paulo E. de Berredo Carneiro and aided by 1,140 specialists which spent nearly 20 years on the task.

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Tuesday September 16 1980

The imported recession

IN THE LAST two years real personal incomes have risen more rapidly than at any time since the 1971-73 recovery, yet while in the earlier period industrial production was rising at an annual rate of more than 5 per cent, we are on this occasion entering what could well prove the severest recession since the war. The output figures published yesterday confirmed that, in the second quarter, industrial output was 5 per cent lower than the average for 1979, and still falling quite rapidly in July. In the 1975 recession, the trough was 7 per cent below the previous year.

For output apart from oil, of course, the picture is even worse. Manufacturing is already 7 per cent below last year's average, and well below its 1975 trough; for all non-oil activity, the level is about the same as the worst in the previous recession, with a further fall in July, and much evidence to suggest a still worse performance subsequently.

Retail sales

We have become so accustomed, in the post-Keynesian era, to think of the productive economy as being driven by the level of demand that this enormous divergence between incomes, spending and output is hard to grasp. Part of the explanation lies in changed behaviour; real consumer spending on all goods and services has grown only half as fast as real incomes. There has also been a strong response to the sharp changes in relative prices; spending in the shops, as opposed to spending on housing, transport and so on, has been stagnant for two years, as new figures again confirmed yesterday.

However, this changed behaviour is not itself enough to explain what has happened to output. Over the last two years, real consumer spending has risen by 6 per cent, and retail sales have held steady; yet total output has fallen 3 per cent, and non-oil output 6 per cent. It is this divergence which remains to be explained by the financial forces operating on the whole economy.

The rise in sterling is, of course, the clue which explains much else. The improvement in the terms of trade—the inverse, unhappily, of our loss of price competitiveness—has raised real incomes, and

provided the means of payment for a sharply increased volume of imports.

However, this is not the whole story. The current account was in quite strong surplus in 1979, despite the need to find £2bn to pay for net oil imports. For the last two months it has been in surplus again—this time with a small positive contribution from oil; if this were a reliable trend, one might conclude that we have simply used our oil to pay for greatly enhanced imports of other things.

Unfortunately the truth is probably worse than this. Imports have recently been depressed by the recession in home sales, and efforts to reduce stocks. Exports are probably above their trend level, as exporters work through their order books. It still seems likely that as official forecasts have suggested, the underlying balance of payments has deteriorated sharply, despite the oil bonus.

This underlying deterioration suggests how far mismanagement of the economy has intensified the troubles which industry was bound to suffer as the UK became a major oil-producer. For more than two years now, under Chancellors of both parties, the British stance has been to try to offset the monetary results of excessive public sector borrowing with high interest rates. The attempt has been unsuccessful, but the high interest rates have helped to buoy up sterling. Sterling fell sharply yesterday on talk of a possible cut in interest rates and of over-supply in the oil market. The price movement which is squeezing industry could hardly be more neatly summarised.

Strategy review

The Government must, of course, seek some clear evidence that the recession is reducing the pressures of money expansion before rates can be cut without undermining its surviving credibility. For the longer term, however, a far more comprehensive review of strategy is required. Consumer cannot be compelled to continue endlessly to supply the restraint in spending which the Government has failed to achieve; it is not they who are living beyond their means. Only Government action can produce reliably the circumstances in which interest rates can not only come down, but stay down.

At one level the whole PLO question may be seen as a significant new wrinkle in the Arab policy of forcing a political settlement in the Middle East against the resistance of an American administration naturally hamstrung by the imminence of a presidential election.

But, given the sourness that currently prevails in economic relations between the developing and industrialised world, it is conceivable that the first shots in the war will be fired then and that, in retrospect, the 1980 annual meeting will come to be seen as a watershed in the evolution of the IMF and World Bank.

At the same time the chairmanship of the 1980 annual meeting was passed on to Mr. Amin Jamal, the Tanzanian Finance Minister, a man much more receptive both to the PLO cause and to the need for the developing world to find better levers in its negotiations with the industrialised bloc.

The solidarity of the Third World members was enhanced when the Group of Seven developing nations, meeting in Arusha earlier this year, unanimously endorsed recognition of the PLO.

Events subsequently have moved at a faster, more visible pace. In midsummer, Saudi Arabia and Kuwait pulled out of two fairly routine IMF and Bank funding operations, citing the PLO case and putting their money elsewhere. However, where their mouths were, was the IMF's managing director, M.

Jacques de Larosière, established on a mission to the Middle East in August, they did not threaten to back out of their commitments to any major IMF recycling operation;

which was transmitted to the Bank's governors — the 140 finance ministers representing member governments — for ratification.

The U.S. also suggested that the IMF itself undertake a revision of the guidelines covering observers, to be completed by next March. There is general agreement that this needs updating, to take account of the status of, for example,

Taiwan, now that the People's Republic has resumed the China seat. There would also be an opportunity at least to investigate the precedent set by the PLO question, insofar as it might affect other "governments-in-exile" (the Polaris, for instance).

But the catch was that the Arab and developing nations had unearthed a previously

little noticed provision in the IMF's statutes requiring that a quorum of governors (half of the institution's member states, comprising two-thirds of its weighted vote) be obtained if a vote is to be validated. Simply not replying to the proposal could consign it to defeat and leave apparent discretion (though there is dispute on how far reaching it is) in the hands of the chairman of the annual meeting, Mr. Jamal. The ruse worked: the U.S. asked for an extension of the deadline and is now trying through diplomatic channels to raise a quorum.

Opinions are divided on whether it will succeed by the new deadline this Friday.

Implementing the quota

require the approval of 75 per cent of the IMF's weighted voting membership and the U.S. currently commands just under 20 per cent of the vote. At the last count, more than 50 per cent

of the members had been obtained without the U.S. and without a number of large industrialised countries concurring. If the increase goes through without U.S. participation, America's influence in future votes would be correspondingly reduced to under 12 per cent and that of

It's blackmail, say IMF officials

the developing nations, as a bloc, would rise to about 45 per cent. Sooner or later, the argument runs, the economic policies with which the IMF has been indefinitely associated would have to reflect this changed reality and the U.S. would, in effect, have cut off its own nose over the PLO, in order to spite its face.

This is something that the Carter Administration, which has proved generally sympathetic to the cause of international economic development, does not want to countenance. Thus the sanctions it could bring to bear are themselves limited to the essentially cosmetic: if the PLO wins its case, Mr. Carter himself may forgo the traditional presidential appearance at the annual meeting.

A fuss may also be created over the vice status of those purporting to represent the PLO, though this is unlikely to prove effective. In the meantime, the IMF itself—not to mention the World Bank, can do little.

The Fund might take a more benevolent attitude towards the radical plan of action for international monetary reform drawn up by the Group of 24 developing nations than it has to date. But that is really only skirting the fringes of the issue. In any case, the reform proposals remains essentially the responsibility of national governments: the IMF would merely facilitate political decisions taken elsewhere.

Thus it is that senior IMF officials, accustomed to relative anonymity, are now speaking freely of the PLO issue being a "watershed" in the organisation's evolution, of "this regrettable state of affairs" of resentment against "political blackmail". There is hope, but no optimism, that moderate, accommodating voices will prevail. "Whichever side wins now, we haven't heard the end of it," an executive director said, grimly.

The old order under threat

"It's one of those damned-if-you-do, damned-if-you-don't situations."

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MEN AND MATTERS

Mr. Fowler takes a flier

British Rail, you may have heard, cancelled today's inaugural advanced passenger train trip to Glasgow because of a curious effect on travellers which is probably best described as *mal de chemin de fer*.

But Transport Minister Norman Fowler is made of stern stuff. He will step aboard at Euston this morning for what I am told is a "personal, private" run on the 150 mph express.

The Minister is understandably eager to educate himself about the train and discuss its potential and current difficulties with BR officials since he has the somewhat ticklish task of approving a £150m investment programme for 60 of the things.

BR is also anxious to "devote all the time possible" to showing Fowler how the train performs. This morning, however, there will be little enough time for discussion aboard the APT. The run, originally planned to zoom up to Glasgow and back, will take him only as far as Crewe and return him to London in time for lunch on the train. Which, in the circumstances, may be just as well.

Going home

Declan Feely, the Irish Industrial Development Authority tells me, should serve as a good example to others of his kind. An engineer all his life, well-established in his corner of British industry, and by his own admission "not a finance man," he has been transformed in double-quick time into the head of a new £400,000 manufacturing venture in Ballyfermot, West Dublin.

Feely is the first expatriate to be hooked in the IDA's fishing expedition currently under way in the UK. Dangled 60 per cent grants on buildings and equipment, subsidised rents and interest rates, the authority is

cent, he aims for a modest target of 100 sales in his second year and a staff of up to 60.

And should anyone be tempted to protest at the "poaching" of talent from Britain, let them first consider how the IDA's enterprise has helped lighten our burdens. Feely already employs 10 people in his Manchester sales and service office, and, he points out, "we are using all British motors, British bearings and British steel."

Re-pressed

After years of writing for newspapers, former London journalist, Tom Kent, has been given the job of reporting on them. The Canadian Government has plucked him from his chair at Dalhousie University, Halifax, to head its Royal Commission inquiry into the growing concentration of newspaper ownership in the country.

Kent's position has a certain piquancy. He left Britain and the home editorship of the Economist in 1954 to edit the Winnipeg Free Press. When his contract expired five years later, it was not renewed.

One of his tasks will be to determine whether the Thomson-owned newspaper, now enjoying a monopoly in the news in the city, is fulfilling its proper role.

The Commission's pursuit of the Press owners is expected to start shortly, hard on the heels of the Federal investigators who have raided the Thomson offices, and those of the other main newspaper chain, Southam, in search of any evidence of conspiracy to reduce competition.

Kent, who served for a spell as adviser to the late Prime Minister, Lester Pearson, has been asked to file his report by July next year. It may finally decide whether the Trudeau Government gives the priority to tougher competition legislation which has been repeatedly promised for the past decade.

Once the deadline has been met, Kent intends to put away his notebook and return to filling those of the students in the

administrative studies department which be beats at Dalhousie.

Nicola rules

David John Smith—you are Scotland's Mister Average. Or so claims James Travers, a statistician at Scotland's General Register Office, who has recently completed a computer-aided survey of name patterns north of the border. The Smiths have maintained their dominance at the top of the surname chart since 1858, with the doubtful MacDonalds running them a close second in all surveys except, for some reason, 1835, when a birthquake among the Browns toppled them for a brief spell.

David toppled John as the top Scots forename in the mid-seventies, while in a far more exciting development on the sister side, Nicola soared out of nowhere to top the chart, ousting the Margarets who had held sway for over a century.

Out of Travers' computer comes the news that lads to be gowned with a multiplicity of names—over a third of female names born in 1978 will have to struggle through life with only a single forename. But a signal victory for the women of Scotland is struck by the mother who endowed her daughter with no less than nine names—two ahead of the nearest boy.

And those names, if she had observed the probabilities of Travers' chart, would have been Nicola Karen Claire Angela Fiona Susan Jenifer Julie Gillian. Ms N.R.C.A.P.S.J.G. Smith, the computer and I look forward to hearing from you.

Hidden quality

Estate agent to concerned client: "I know the garden's only 30 ft square, sir, but it goes as deep as any in the country."

In March, after 24 years in England, he succumbed to the new lure of the old country. He is already on stream with a total staff of 33, producing fans for the British market. Funded by Irish banks and paying interest at a comfortable 12 per

It's a fact

Almost to a man, Industrialists have praised Skelmersdale's business-like help in settling them in

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Observer

FINANCIAL TIMES SURVEY

Tuesday September 16 1980

Although the industry is cyclical by tradition, there are fears that its current recession is serious. But engine builders in Europe and the U.S. have reacted to market conditions and may emerge in a stronger position to face competition from the Far East.

Diesels

Manufacturers determined to fight back

By Hazel Duffy, Industrial Correspondent

A SHORT while ago, the diesel engine appeared to be on the verge of almost unlimited growth. The escalation in fuel prices promised suddenly to transform the workhorse of industry and transport, which had been regarded for years as dirty and noisy necessity, into a more sought-after product.

Now is perhaps a good time to take stock of how far the diesel has progressed since it appeared in this new light, and to make an assessment of its future.

The immediate situation in the industry is far from encouraging. The worldwide economic recession has depressed demand for almost all of the end-products which are powered by diesel: commercial vehicles, cars, industrial and agricultural equipment. The consequence has been a spate of redundancies, short-time working and prolonged holidays as the engine manufacturers attempt to bring supply more into line with

demands. Certainly in Europe, which can be regarded as the home of the diesel engine (European production is around three times that of the U.S.), there are strong indications that the engine manufacturers are determined to fight back.

But as with all components, the future of the diesel will depend to some extent on the marketing success of their customers, the original equipment manufacturers (OEMs). Some observers of the British diesel engine industry—one of the strongest in Europe—have expressed concern about its dependence on end-products which show little prospect of significant growth.

Planning Research and Systems (PRS), a research organisation specialising in the diesel engine industry, estimates that diesel production in the UK has declined from 21 per cent of world production in 1972 to 10 per cent in 1979.

Expansion

The industry is traditionally cyclical, reflecting the peaks and troughs of demand by the end-users. But the current recession may prove to be more serious, pointing to a more fundamental over-capacity as a result of rapid expansion by many engine manufacturers in the last five years.

At the same time, the present imbalance could reflect the shift in manufacturing strengths away from the U.S. and Europe towards the Far East. In con-

struction equipment, certain industrial applications, and ships, for instance, Japanese penetration has grown considerably since the last recession. If this continues, it will have important implications for the manufacturers of all components, including diesel engines.

A possible counter to this pattern, however, is the fact that companies have probably reacted more swiftly to market conditions than they did in the last recession, and may well emerge in a stronger position from which to take on the competition from the Far East.

Certainly in Europe, which is still considerable scope in Europe for replacement of

petrol engines by diesels in various applications—particularly in the industrial equipment area—most observers agree that the car represents the most important single growth area.

Most of the major European car producers—Volkswagen, Fiat, Peugeot, Renault, and others—offer a diesel version of some of their most popular cars. The exception is Ford which although it offers a Peugeot diesel in the Granada, has not yet accepted that diesel-powered cars will be a popular choice.

PRIS attributes the relative decline of the British industry in part to the greater demand for car dieselisation on the Continent than in the UK. Although Ford is talking with certain engine manufacturers about going into diesels, perhaps on a joint basis with the German company, Deutz. BL, however,

appears to have made little progress yet in developing a car diesel. An important factor in determining the attraction of the diesel car, of course, is the price of diesel fuel. In Italy, Spain and Sweden, for example, diesel fuel costs less than half as much as petrol. In the UK, the price advantage of diesel is minimal.

Although there is no doubt the diesel engined car has a permanent future, the degree of enthusiasm among the buying public may have been over-estimated by some forecasters. In the U.S., the Volkswagen Golf diesel has enjoyed considerable success, but in Europe, most drivers still view the diesel-car as too sluggish.

Certainly the potential diesel convert will take into account the higher initial outlay for the diesel-engined car and weigh this against the fuel economies over a period of time.

It should also be noted that in the U.S., Ford pulled out of its exploratory studies for a cardiesel with Cummins, in favour of concentrating on its "Proco" engine. This is described as an advanced petrol engine which has some of the advantages of diesel.

In some more traditional applications, the diesel is losing ground against other forms of power-generation. For example, in rail-locomotives the trend is distinctly away from diesel towards electrification of tracks; few companies plan to do this, although it is unlikely that the American truck companies will allow them to make rapid advances.

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in standby generating sets, fluidised bed combustion is expected to become more important; and in military applications, the gas-turbine is winning orders from the diesel.

Aside from this contracting sector of the market, there are very real opportunities for diesel growth in the U.S. Cars apart, the switch from petrol to diesel in medium-duty commercial vehicles over the past two to three years has been very significant. It has been suggested that European knowledge of the diesel in truck applications is so much more advanced than in the U.S. (where traditionally diesel has been limited to heavy-duty trucks) that the time is ripe for the European truck manufacturers to cross the Atlantic. A few companies plan to do this, although it is unlikely that the American truck companies will allow them to make rapid advances.

Dominated

Other opportunities for the lower end of the 30-500 hp diesel range undoubtedly exist in the U.S. for use in small marine and industrial applications that are still dominated by petrol. In the present state of the industry, there is insufficient capacity in the U.S. to meet the expected demand. Hence the chance for the Europeans and Japanese, who have much more expertise at this end of the range, to expand into the U.S.

This might seem strange in

the light of Perkins' decision to close its U.S. factory a short while ago, but this appears to have had more to do with the facilities of the factory than the state of the market. Deutz has recently announced its intention to manufacture in the U.S. Eurofinance, the Paris-based research organisation, proposes in a recent survey that the ideal solution would be for Perkins and Deutz to combine for the purpose of attacking the U.S. market.

Another area of expansion for the diesel in Europe is expected to be the marine sector. Again, Eurofinance estimates that as a result of a combination of factors, new diesel marine propulsion requirements may have risen by between 30 and 45 per cent in the mid 1980s against the levels of two years ago.

The basis of this projection is first, the recovery in shipbuilding; second, the continued trend towards dieselisation in new vessels; and third, the diesel re-engining of existing vessels. If the projection proves correct, it will come as a long-awaited boost to a part of the industry which is particularly strong in Europe.

The outlook for the diesel engine is more optimistic than for many sectors of engineering. But the increasingly competitive forces in both the production of engines and the user-products will ensure that diesel manufacturing in Europe will have to be subject to extremely rigorous costings, if the Continent is to hold on to its dominant place in the market.

71 this year, and working harder than ever.

In 1909, the company founded by Karl Benz took up the manufacture of engines using the propulsion system invented by Rudolph Diesel.

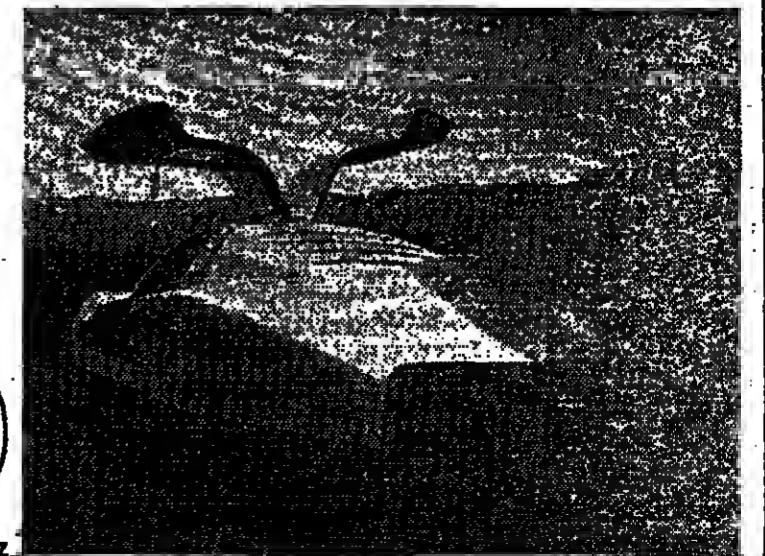
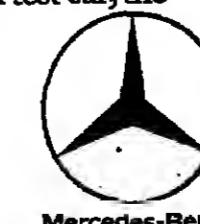
There was still work to be done, of course. Benz and his colleagues improved, researched, refined and developed their ideas until, in 1922, a 30-hp diesel engine was put into a tractor and passed every test they could think up. And two years later they marketed the first diesel-powered trucks in what was to be the most famous marque of commercial vehicles in the world.

What we now call 'R' and 'D' went on, of course. In 1928 the diesel engine was developed for boats and airships; in 1936 the 260 D car took to the road.

It was the first of two million such cars. There are many reasons for the success of the Mercedes diesel units that now power so many boats, planes, cars, trucks and tractors. One of the benefits being appreciated more and more in these troubled times is the high fuel-efficiency/low pollution factor. (We have figures that would even impress a knowledgeable conservationist.)

Another important factor is the entire philosophy behind all Mercedes engineering. A belief in the value of skills and craftsmanship, tempered with a healthy respect for new ideas and innovations; a belief in hard work, long hours and deep thinking, if they might lead somewhere worthwhile.

Witness our newest diesel test car, the fantastic C-111 Mk III. With 12 world speed records and 27 international performance records, it does not merely speak for itself.



DIESELS II

Development along three routes

BEFORE THE introduction of environmental and energy conservation constraints, today's diesel engine had evolved by what the biologists call a natural selection process along three parallel paths, influenced by the combined effects of engine size and application. There are now three fairly distinct species in which the methods of mixing the fuel and air differ significantly.

The first of these species is the larger slow and medium speed engines for marine, rail traction and stationary power. These rely primarily on the fuel being distributed throughout the combustion chamber by the fuel injector.

The second group comprises mainly direct injection engines to power trucks and smaller boats. These engines mix the fuel and air through fuel distribution by the fuel injector, with a moderate degree of air turbulence generated in the engine cylinder during the injection process.

Finally, there is the rapidly expanding family of small high speed diesels employing compression swirl combustion systems in which the mixing is achieved mainly by a high degree of air turbulence generated within the combustion space. This group of engines is rapidly penetrating the light commercial vehicle and passenger car field in competition with the petrol engine.

The lines dividing the three types are inevitably not very distinct. With the need to improve the engines to meet future requirements there will undoubtedly be some interbreeding, to carry the biological metaphor perhaps a little too far.

Although fuel economy is now the number one requirement in all diesel engine applications, nowhere is it more vital than in the larger, lower speed engines. Development continues in all areas likely to render the engines more fuel-efficient while still extending the power ratings. Better combustion is sought through improvements in mixing the fuel and the air as the air density in the cylinder is increased.

The need is for more sophisticated fuel injection equipment working at higher pressures. Similarly, more efficient turbochargers are required to minimise energy losses inevitable when converting

exhaust gas energy into inlet air density. Other loss areas which are being investigated are engine friction and the use of compounding or bottoming cycles, whereby the maximum amount of energy is extracted from the exhaust gases and fed back into the crankshaft.

The second major activity area concerns alternative fuels. Large stationary and in some cases marine diesels have long been used to operate on fuels as diverse as residual oil and natural gas, with suitable modifications either to process the fuel before use or assist ignition. These engines therefore, are prime candidates for attempts to run on still more diverse fuels without losing the diesel's basic fuel efficient characteristics.

Fuels as wide-ranging as alcohol from biomass, to coal and wood-dust are being investigated as a means of overcoming oil shortages in some parts of the world. The "solid" fuels require generally longer burning times and so are best suited to slow-speed engines. However, the means for injecting the fuels in traditional diesel fashion is clearly a serious problem for the equipment manufacturer.

In all these activities the larger engines have to remain competitive in terms of reliability since "down time" is also very expensive. Overhauls are required after a minimum of 20,000 hours of operation on inferior fuels. When operating on distillate fuels 20,000 hours is more normal.

Difficulties

In the more mobile diesel engine applications such as large commercial vehicles, it is accepted that operation on inferior fuels presents serious difficulties. Problems arise from the need for flexibility of operation, and from the logistics of ensuring a supply of the required fuel, hundreds or thousands of miles from base.

Attempts are being made to operate diesel truck engines on methanol, using a pilot charge of diesel fuel as the ignition source. However, it is clearly more logical to reserve the higher grade distillate fuels for automotive use. The aims of research and development here are to achieve and maintain the best fuel economy in the face of environmental constraints.

such as the control of noise, black smoke and the gaseous emissions of oxides of nitrogen and unburned hydrocarbons.

The United States Environmental Protection Agency is currently leading in new legislation to control exhaust emissions from diesel as well as gasoline engines. However, all manufacturers wishing to compete in world markets should take note of these regulations which are of course, spreading to other areas such as Japan and Europe.

Given that such measures have an adverse effect on power and fuel economy, the engine best able to cope with the situation is the one which performs best when uninhibited.

Improvements sought

Improvements are still being sought in divided chamber engines as it is by no means certain that the high-speed direct injection engine will make the grade without unacceptable sophistication of fuel injection equipment. The trend towards miniaturisation of fuel injectors for these engines is permitting improvements in engine design and in some aspects of performance.

The development of very small exhaust turbochargers offers the possibility of higher performance without sacrifice of fuel economy. Alternatively, it is possible to reduce the engine size for the same power with a beneficial effect on vehicle fuel economy.

The introduction of regulations governing particulate emissions from light-duty diesel engines in the U.S. to maintain air quality standards as diesel engines become more popular in American automobiles, has brought a new dimension to diesel engine development. As ideas for the reduction of particulate matter such as carbon and heavy hydrocarbons within the engine become exhausted, the industry is studying the possibilities of after-treatment using filters, with or without noble metal catalysts, in the exhaust system.

Progress is being made but the required combination of a high particulate extraction rate and long life has yet to be realised.

The possibility of health hazards associated with diesel exhaust constituents is not being ignored. There is no evidence so far to connect diesel fumes with lung cancer or other respiratory diseases. But since some of the exhaust

constituents react positively as mutagens when tested on certain strains of bacteria, the industry is being encouraged by the U.S. Environmental Protection Agency to monitor the effects of developments on the level of mutagenic response, using the Ames test.

Noise from diesel engines, although unlikely to present serious health problems, is nevertheless recognised as one of the less acceptable characteristics. Noise reduction both within the engine and by external treatment by cladding or enclosure, is proceeding. More sophisticated techniques employing holography and computer graphics are being used to study the effects of structural design on noise radiation from the engine-interface.

The control of diesel combustion knock without sacrifice of performance is still elusive. Like exhaust emissions, the problem awaits more versatility in fuel injection equipment.

The high level of effort being applied to research and development of diesel engines is therefore fully justified, and is being maintained in spite of the current depressed state of the internal combustion engine industry.

W. Murray Scott

Mr. Scott of Ricardo Consulting Engineers, is head of the department concerned primarily with the development of automotive diesel engines.



A Detroit Diesel Allison employee attaches an exhaust manifold to an 8.2-litre Fuel Pincher engine at the company's Michigan plant. The engine will power a medium-sized truck.

PRODUCTION OF DIESEL ENGINES (MAJOR CENTRES)

| Horse power | 1972 | | 1973 | |
|----------------------|--------|----------|--------|----------|
| | '000s | per cent | '000s | per cent |
| 0—50 | 51—500 | 0—50 | 51—500 | per cent |
| United Kingdom | 262 | 29 | 349 | 24 |
| Other Western Europe | 339 | 37 | 396 | 39 |
| U.S. | 21 | 2 | 418 | 18 |
| Japan | 292 | 32 | 428 | 19 |
| TOTAL | 914 | 100 | 2,292 | 100 |

Source: Manning Research Systems

Opposite ends of the industry share little in common

THE DIESEL ENGINE industry is a complex sector of engineering, covering a very wide range of engine sizes and power used in a wide range of applications. There is little in common, for instance, between a small diesel used to power a cultivator and the huge engines which drive ocean-going vessels.

However, by breaking down the type of engine into its horsepower category and referring to its applications, it is possible to identify certain trends in the industry. It is also worth noting that the diesel engine is an important component in any of its applications, and is frequently the single most expensive item in the final piece of equipment.

The original equipment manufacturers (OEMs) who have the greatest demand for diesel engines are in the automotive sector — trucks, buses, cars. These OEMs tend to make their own engines, and in fact all the big commercial vehicle manufacturers have their own engine plants.

But they also buy engines from other makers and so offer their customers not only the truck but also the engine to suit their requirements.

In North America, truck operators normally specify the make of engine they want. This practice is also common in the UK, but less so on the Continent. Another factor is that the automotive-type engine can be easily adapted for other applications, which means that automotive manufacturers are frequently important suppliers of engines to, for instance, the industrial sector. Such competition is particularly irksome to the independent engine makers in present economic conditions, when the truck market is depressed and manufacturers are anxious to off-load some of their surplus engine production.

Perkins makes over 200,000 engines a year at its plant in Peterborough, England, and around 150,000 knockdown kits for export. These are assembled around the world by Perkins' associated and subsidiary companies and by licensees. The Perkins range is 50-300 hp, and it offers a very large number of engine types. It is primarily a supplier of engines for tractors (around 40 per cent of output goes to its parent company), but Perkins still regards itself as an independent engine maker and commercial vehicles. It also claims to supply engines for one-third of all the diesel-engine fork lift trucks around the world.

Deutz, based in Germany, considers itself independent since the sale of its interest in Iveco to Fiat. Deutz is the leading producer of air-cooled engines, producing around 160,000 a year. It is particularly strong in industrial applications — 25 per cent of its output is used in construction machinery, 22 per cent in agricultural machinery, 19 per cent in commercial vehicles, 12 per cent in compressors, and 9 per cent in generating sets.

Nearly two years ago, Deutz bought the American Motors Corporation factory in Richmond, Indiana, where it intends to produce a line of air-cooled industrial and light truck engines. The plan is to produce over 40,000 air-cooled diesels annually, but the delay in agreement with Fiat about compensation for the Iveco transfer could jeopardise the U.S. programme.

The UK is an important contributor to world diesel production. In addition to Cummins and Ford (both multi-nationals with British plants producing for international markets), and British Leyland, it has several independent manufacturers with worldwide reputations. In the Hawker-Siddeley group there is Gardner, which is strong in the truck and bus field; Rolls-Royce (part of Rolls-Royce Motors which has merged recently with Vickers), also in the truck area, but also supplying larger engines for defence equipment and generating sets; the GEC group of engine-makers, of which Dorman comes closest to volume production supplying the industrial, marine and power generation markets; also

part of GEC are Paxman, specialising in rail traction. Ruston and Kelvin-Baudouin in France and Alco in the U.S. are also part of GEC.

Elsewhere in Europe, the truck and car manufacturers, Daimler-Benz, Volkswagen, MAN, in Germany; Peugeot, Citroen and Renault in France; Volvo and Saab-Scania in Sweden and Daf in Holland, are all major suppliers of engines, both for their own vehicles and to other manufacturers.

This sector of the industry suffers from over-capacity. The requirements and to a varying extent as suppliers of "loose" components, for instance, is uncertain since the U.S. decided to go for gas turbines in new tank designs. Rolls-Royce, however, which was in the untenable situation of having increased capacity to fulfil the Iranian tank orders, later cancelled, was relieved recently to get a big order for diesel-engined tanks from the British Government.

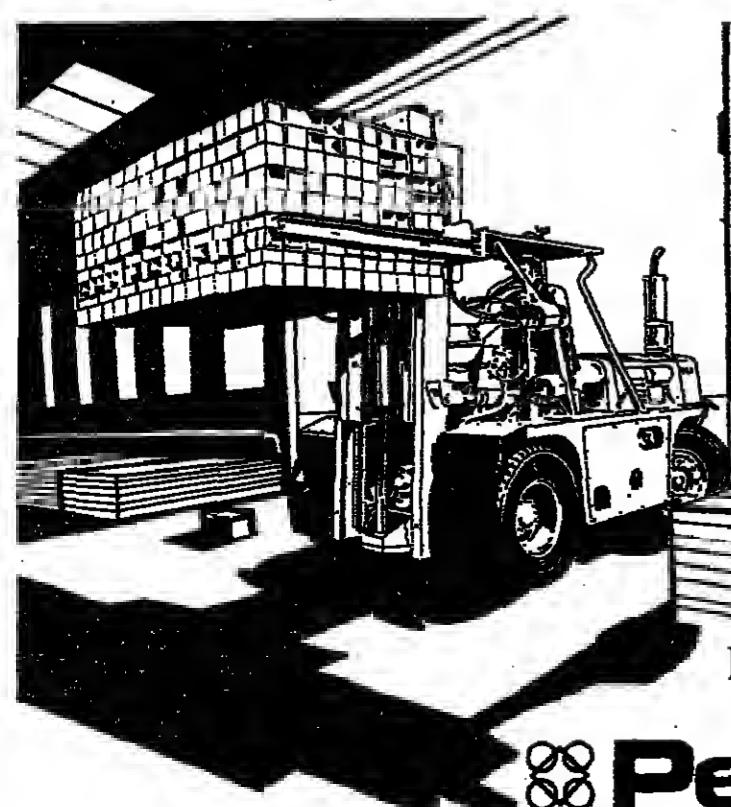
Other companies in this engine-size range, such as Mirelles Blackstone (part of Hawker-Siddeley), Brune and SACM, make heavy medium and high speed units exclusively for ships and power generation.

In the super engine category, the advance of electrification in rail systems resulted in a decline in demand for rail traction engines in Europe. There is still scope for exports, however, particularly to the developing world.

Power generation absorbs about 50 per cent of medium speed units, with 45 per cent and marine 35 per cent. Slow-speed two-stroke diesels now dominate in ocean-going vessels, having almost taken over from steam turbines. The leading European producers in 1978 were Sulzer, B&W, MAN, Dordorff and G.M.T. Dordorff (part of British Shipbuilders), bas since closed.

Hazel Duffy

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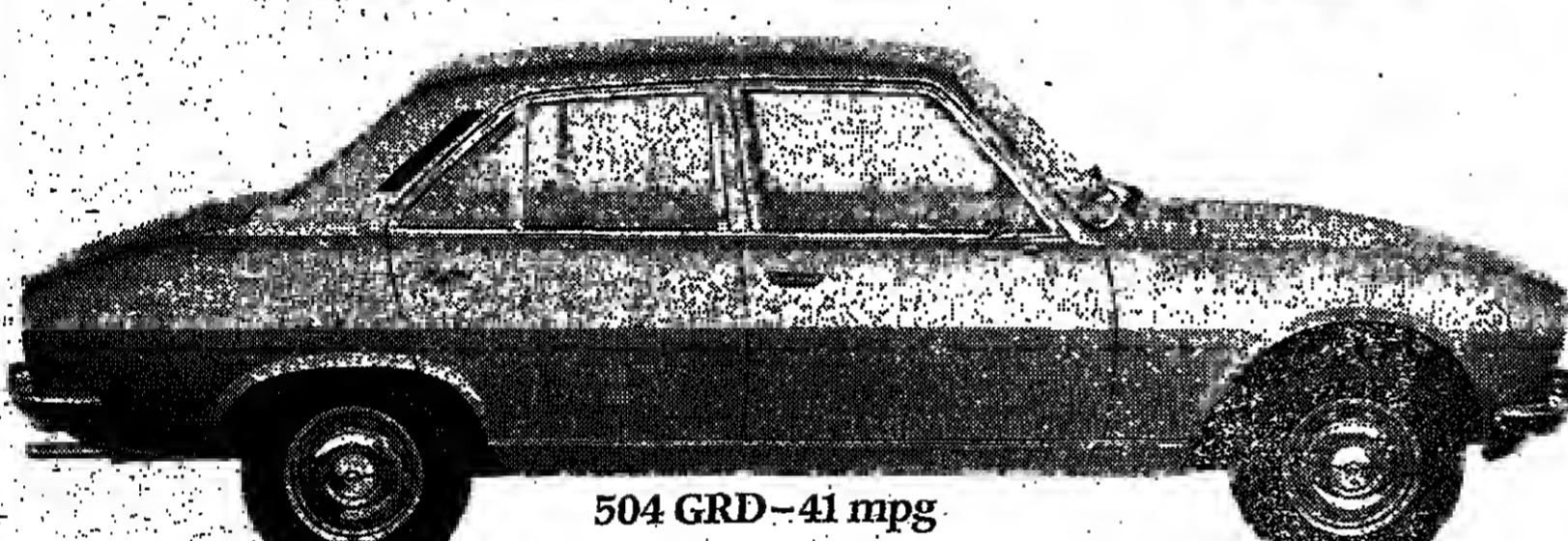
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FACT - Diesel car market up 20% over 1979.

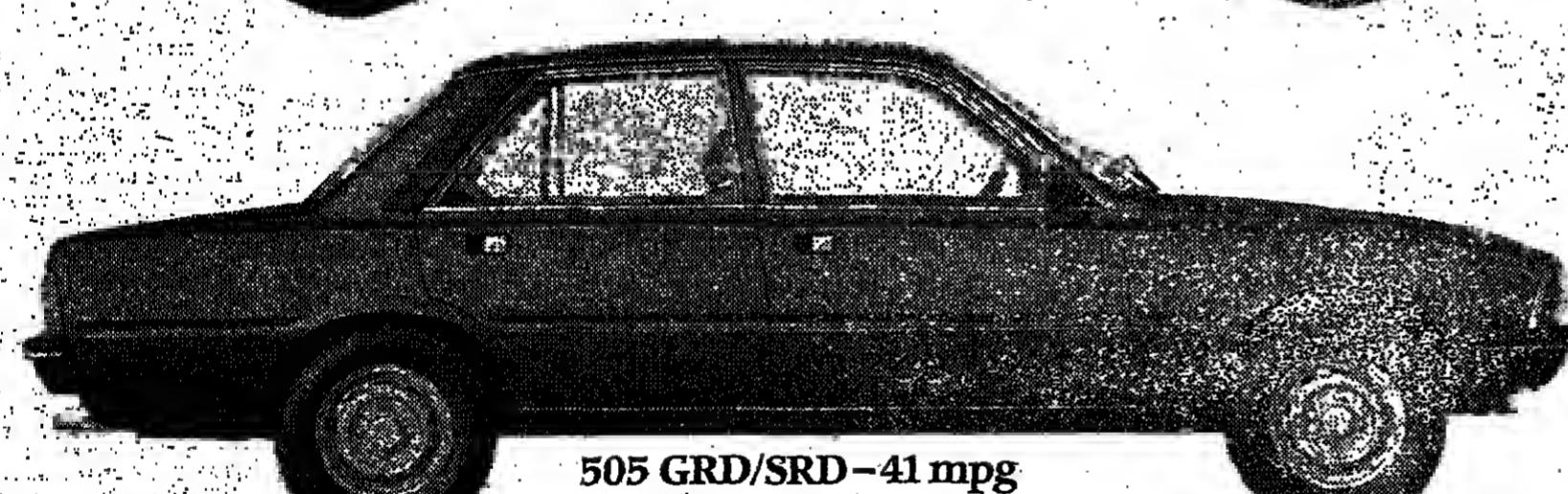
FACT - Peugeot market leader with 34% of all Diesel car Sales.



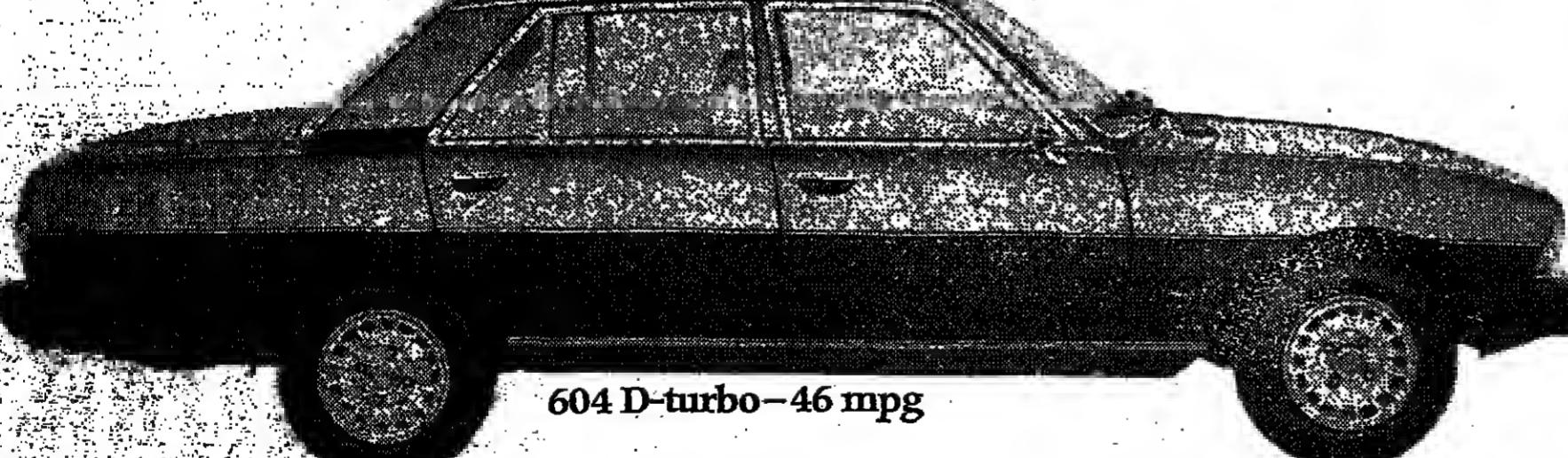
305 GRD - 53 mpg



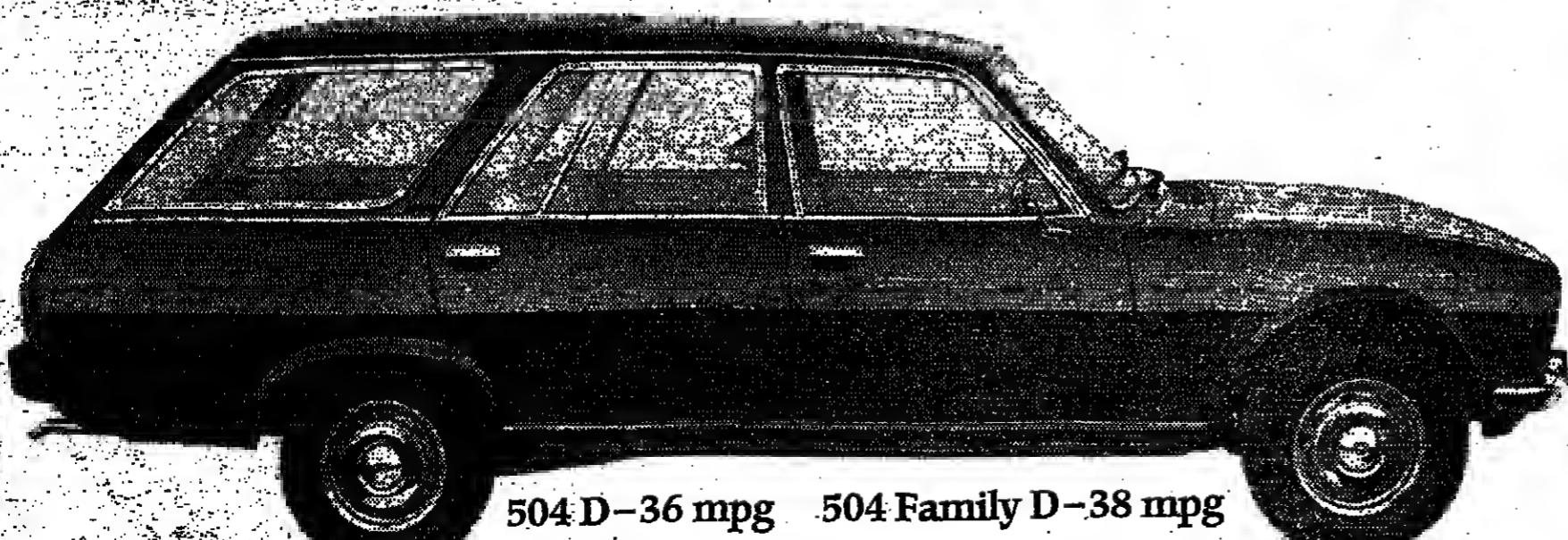
504 GRD - 41 mpg



505 GRD/SRD - 41 mpg



604 D-turbo - 46 mpg



504 D - 36 mpg 504 Family D - 38 mpg

The number of diesel powered cars sold so far this year has greatly increased over the same period in 1979. At long last, diesels appear to have become accepted in Britain, the country whose engineering industry has contributed greatly to its technical development. Peugeot has a long standing relationship with companies such as Lucas CAV who design and manufacture diesel injection systems and Garrett Ai research who make turbo-chargers, both of whom have experience that's second to none in their fields.

But why has this change taken place? Inevitably when personal finances are stretched, people look to economise, and one way of doing so with motoring is obviously to run a more economical car.

A diesel car will give you a much improved fuel consumption (averaging between 15%-20%), greater engine life expectancy, lower running costs and reliable starting at any temperature.

If you already buy diesel fuel in bulk for your commercial fleet, the savings will be even more apparent.

But why are Peugeot leading the field? Firstly, because we have the widest Diesel range available in this country - eight very different models and each one purpose engineered from the initial design to take diesel power.

The 305 GRD, a 1550cc four door saloon, is one of the smallest yet most economical diesels available, returning up to 53 mpg.

The rugged, yet supremely comfortable 504 Saloon makes an ideal and proven workhorse.

The stylish 2 litre 505, voted 'Executive Car of the Year' by What Car? magazine, is also available with diesel in two trim levels.

The latest to join our diesel line up, the luxurious 604 D-turbo, the only turbocharged diesel available in Britain, offers you the fuel economy of a Mini, up to 46 mpg, with the comfort of a limousine.

The Peugeot Estates, renowned as strong capacious load movers. We currently offer the 504 Estate and Family Estate (with three rows of forward facing seats) with diesel power. And soon to be introduced is the stylish, yet extremely practical 305 Diesel Estate.

We have a range of diesel light commercial vehicles too.

The newly introduced 504 Pick-up is available with a 1948cc diesel engine and the 305 Van will soon be launched with a 1550cc diesel unit.

The other reason why Peugeot are ahead is because we aren't new to Diesel. We are, in fact, one of the most experienced diesel manufacturers in the world having begun with diesel in 1928 and having now built well over a million engines. Our network of dealers are amongst the most experienced too, capable, therefore, of offering you an expert after sales service.

Should you take your Peugeot Diesel to the Continent - where diesel often costs considerably less than petrol - there are some 7,000 Peugeot dealers ready to assist you.

More and more people are looking to diesel as their way to economise and, a number of companies are switching their car fleets to diesels.

You can rely on Peugeot because when you buy one of our diesel cars you benefit from the wealth of Peugeot experience. And the result is a car that performs reliably, comfortably, safely and above all, economically.



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DIESELS IV

Output adjusted to falling demand

INTERNATIONAL TRADE in diesel engines has become increasingly depressed in the past year, because of recession in the industrial countries and the impact of higher oil prices on the developing world, a major market for the smaller range of engines.

The large diesel engine manufacturers in Europe, Japan and to a lesser extent the United States, have had to adjust output and investment accordingly. Competition in some sectors has become fierce, particularly in the range of engines up to 30 hp used for agricultural equipment and industrial purposes.

World-wide growth in this sector has been in the region of 7 per cent a year until recently, when it fell to around 3 per cent. Future sales are not expected to increase by more than 5 per cent a year in the foreseeable future.

The total world market for these engines is now around 1.7m a year, for which companies such as Lister and Petter in the UK, Lombardini in Italy, Hatz, Farymann and Deutz of Germany, and Yanmar and Kubota of Japan are competing.

Slower growth in demand has meant some overcapacity in the industry, although this should be taken up before too long. But a notable downturn in the Japanese market for mini-tractors and cultivators has led to far more Japanese engine sales in the international market and consequent pressure on prices.

India has also made considerable inroads, with Kirloskar selling around 100,000 units a year. Other small Indian companies have produced a similar amount, though mainly for their domestic market.

Although demand for 30 hp engines is universal in the developing

countries, a high proportion of purchases are now tied to aid programmes. British companies now face additional problems because of the UK inflation rate and the high value of sterling. Since most of this business is on short term credit, they cannot take advantage of credit support through the Exports Credit Guarantee Department. Their major competitor in many countries is Hatz, which is able to take advantage of an inflation rate of around half that in Britain.

The response of Lister and Petter, both owned by Hawker Siddeley, to the tough conditions abroad and in the UK, has been to improve productivity where possible while maintaining a high level of output.

But there are fears that Japanese competition in Europe will intensify. A significant pointer is the recent loss of a major North African order by West Germany to one of the Japanese manufacturers.

The Japanese companies have tended to concentrate their main efforts in the U.S. market, relying heavily on their lower prices to gain a foothold. Now the highly price-sensitive European market for construction equipment engines is regarded as a prime target.

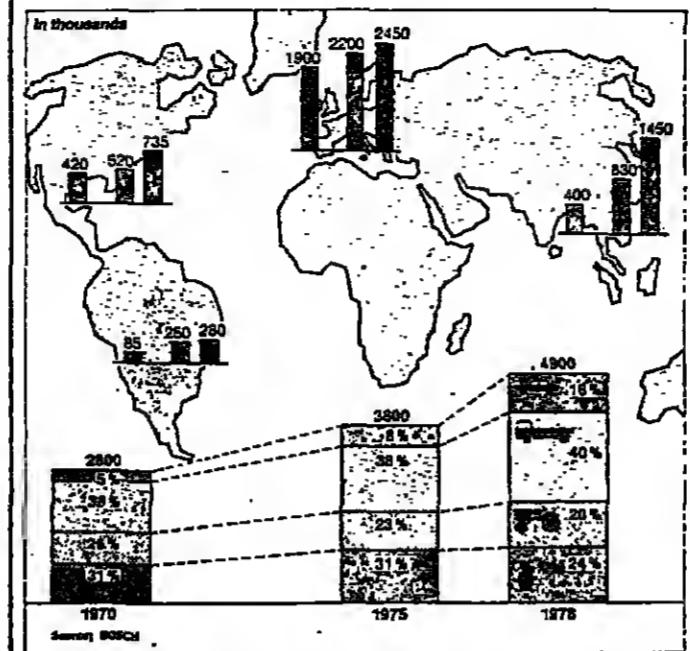
In the range of engines from 35 hp to 255 hp, Perkins, owned by Massey-Ferguson of Canada, holds a dominant position in most parts of the world. The company produces around 550,000 units a year, of which 200,000 a year are made in Britain, 86 per cent of this output is exported directly or indirectly, and the company has plants in 15 other countries.

Because a high proportion of its engines are designed for tractors and other farm equipment, it has suffered severely from the fall in demand in this sector, particularly in Europe and the United States.

Disturbing competition for

Perkins is also coming from the Far East, notably Isuzu of Japan. The latter has previously produced engines mainly for use in its own equipment.

Multi-cylinder diesel-engine production
Western world



ment, but with domestic demand falling, it is estimated that around 65 per cent of its engines are now being sold at competitive prices on the open market.

The world market for medium-sized diesel engines for power generating sets, compressors, welding equipment and similar industrial uses has also declined recently, in line with slower growth in the industrialised countries. There have been sharper falls in demand, however, in some important markets, notably Iran, Iraq and Nigeria, although the position here has recently improved.

At the heavier end of the industry, Middle East markets for large diesel power generation sets remain fairly buoyant. GEC of Britain and General Electric of the U.S., Stork-Werkspoor of Holland, and Sulzer of Switzerland, are some of the most active companies in this area. In rail traction, public sector and industrial investment accounts for over half of construction activity.

Companies such as Lister and Perkins are extremely well placed to continue their pattern of growth, based mainly on exports. There is also a danger that unless unit costs are kept down by a reduction in inflation, countries in the Far East will slowly erode their commanding position.

Lorne Barling

The effects of this recession in construction, which came about long before the general economic recession, have been

severe for most of the construction equipment sector is more diverse than the agricultural sector, and in most respects is more dependent on economic conditions for its growth. An additional factor, however, is that there is still scope for growth in diesel-powered applications in this sector in the U.S., although in Europe it is heavily dieselised.

Equipment used in construction projects varies enormously according to the scale of the project, and therefore the requirement for diesel type and horsepower will also cover a wide range.

As with agricultural tractors, many of the large multi-national manufacturers of construction equipment also make their own engines. Caterpillar, Komatsu and Liebherr are the two largest examples, but International Harvester, John Deere, Ford, Fiat, General Motors, J. I. Case, and many more are all involved in the manufacture of construction equipment as well as their prime interests in their respective sectors. This overlap in equipment is carried over into the end user — construction equipment, for instance, is used in open-cast mining.

It is impossible therefore to be too rigid about the prospects for the construction equipment sector except in the most general terms. In Europe, public sector and industrial investment accounts for over half of construction activity.

The sector has been generally depressed in recent years, particularly in the public construction area as a result of squeeze on Government spending.

Housebuilding activity has also been depressed in most parts of Europe.

The effects of this recession in construction, which came about long before the general economic recession, have been

brighter, particularly as regards coal, which is destined to become an increasingly competitive energy source. Construction equipment which is used frequently in mining operations includes wheeled loaders, off-highway haulers to carry the overburden and the material being mined, and front-loading shovels.

Other industrial applications of the diesel include pumps, compressors, and welding sets, where demand patterns are linked closely to the rate of investment in industrial plant and equipment.

The multi-nationals apart, Europe has many independent manufacturers of such equipment which are important customers for the diesel engine makers. In the UK, for instance, companies like J. C. Bamford, Coles Cranes, and in Germany, Liebherr, O and K, and numerous other companies, buy their engines from Perkins, Denz, Cummins, Leyland, etc. Many companies offer their customers a choice of engine to suit their particular requirements.

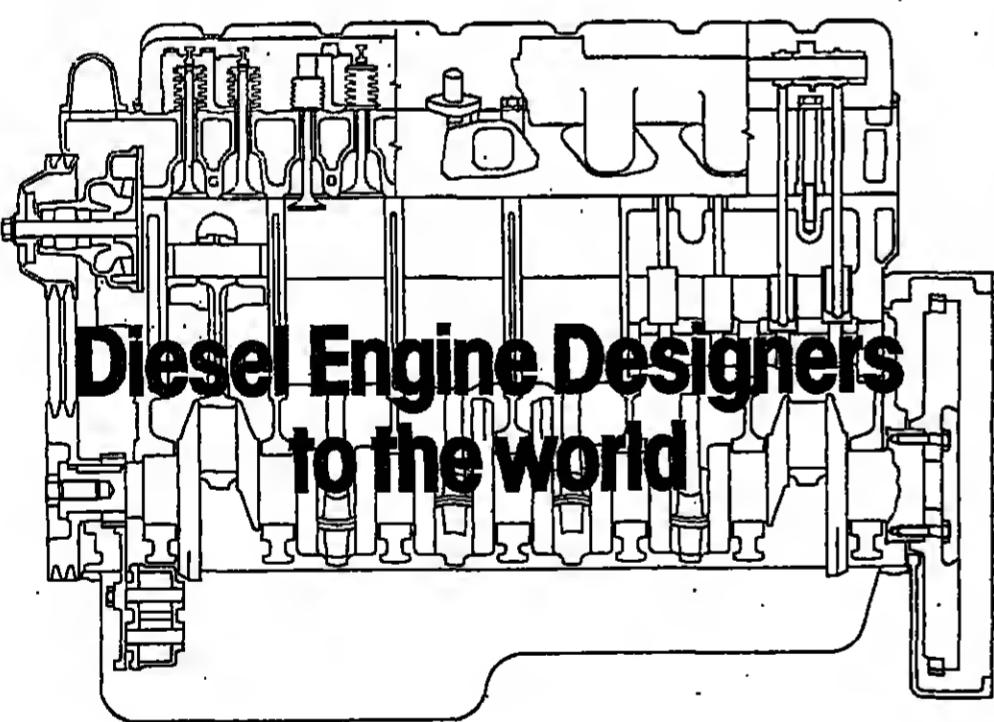
Overcapacity

But the fact that there is substantial overcapacity among the engine manufacturers means that competition to secure new outlets in this highly price-sensitive sector is intense. At the same time, manufacturers like Caterpillar, which have invested heavily in engine capacity to enter the third party market, have added to the competition when their own requirements have lessened as a result of the recession.

There is every sign that the battle will continue among the big engine manufacturers, but it would not come as a surprise if some of the smaller companies — Leyland, for example — were forced to stop making engines for outside customers. Prospects for equipment used in mining applications are

H.D.

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Research presses ahead at all levels

THE NAME Diesel is, today, used to describe a large range of internal combustion engines, resembling Rudolph Diesel's original invention only in its cycles of operation and in the high temperature of the compressed air used to ignite the fuel. For this reason the word diesel, no longer written with a capital letter, is used as a simpler alternative to "Liquid fuel injection compression ignition engine."

To the operator, the term diesel engine means the ultimate in the efficient conversion of liquid hydrocarbon fuel into mechanical energy. To the man in the street, it conjures up an image of noise, smoke and smell, rather than a means of economic transportation that brings improved standards of living.

Efficient

The steadily increasing cost of oil in recent years, coupled with the demand to preserve and improve the quality of the environment, has added significantly to demand for more efficient and more socially acceptable diesel engines. The diesel engine is unlikely to be the best solution once the world's oil reserves have run out or become too expensive to exploit. But within present technology, it can be relied upon to operate efficiently in the still widening spheres of application.

The diesel engine is currently

achieving fuel savings right down to the smallest passenger cars with engines of 1.5 litres capacity or less. Even smaller engines are being considered to replace gasoline engines in 2-3 wheeled vehicles such as lawnmowers and stationary power plants.

Considerable effort is being expended, at all levels of research and development towards further improvement of the diesel engine, alongside the search for more advanced and diverse power plants as the gas turbine, stirling cycle, lean burn gasoline and stratified charge engines. It must, however, be pointed out that of all the alternatives, the diesel engine is probably the most sensitive to the quality of the fuel it uses. When this quality falls below a certain level there will be little justification for the existence of the diesel in its present form.

The diesel engine owes its efficiency to its ability to operate at high compression ratios and over a wide range of air/fuel ratios. Since the fuel is not introduced into the engine cylinder until just before ignition is required, there is no problem of pre-ignition. Indeed, it relies on auto ignition of the fuel as it is injected into the hot compressed air in the cylinder to start combustion.

Mixing of the fuel and air takes place within the cylinder from droplets of fuel generated by the fuel injector nozzle.

Diesel fuel contains about 11

per cent more energy per gallon than gasoline. This accounts for nearly half the mileage improvement of diesel against gasoline-powered vehicles. Diesel fuel could therefore be compared to "real beer" compared to "real beer" among internal combustion engines.

The lack of pumping losses is the second major reason for the good fuel economy of the diesel engine. Mixing and ignition takes place in a few milliseconds, so the ignition quality of the fuel and the mixing process are both very important.

Straightforward

Diesel fuel is extracted from crude oil by a straightforward distillation process, comprising the fraction boiled off between 180 degrees C and 380 degrees C. The lighter components go to form chemical feed stocks, gasoline for passenger cars and kerosene for gas turbines in aircraft. The heavier components are burned in boilers and heat surface roads.

The diesel fraction, like kerosene, has a high natural ignition quality. This is termed Cetane number and means it will ignite spontaneously in hot air around 400-500 degrees C, with a predictable time delay after being injected. The timing of fuel ignition for best performance is therefore as critical as the spark-timing in a gasoline engine. The performance as well as cold starting is also affected by the ignition quality.

As the diesel has reached

we may ask in what areas further development can usefully take place. The primary concern has been to make this very efficient power unit still more efficient as well as more acceptable in its widening applications both from the viewpoint of the user and those sharing the environment.

The possibility of weaning the diesel away from oil based fuels is also of considerable interest provided its fuel economy can be maintained.

Smoke and smell

The word diesel has become synonymous with noise, smoke and smell, and not without reason. Man became conscious of the need to protect his environment rather earlier than he became aware of the need to conserve oil. Laws were formulated — particularly in the U.S. — to limit the amount of noise, smoke and odorous components (incompletely burned fuel) which can legally be emitted.

In general, measures to control these undesirable characteristics have resulted in less efficient operation of all types of internal combustion engines. The need to maximise efficiency while conforming to environmental regulations, and to render the diesel less obnoxious whilst extending its field of application, has therefore continued to stimulate research and development at a high level.

W. Murray Scott

A power cut is a constant threat. One we live with.

And whilst it can happen at any time, it always seems to find the right moment to do the most possible harm to your company's future.

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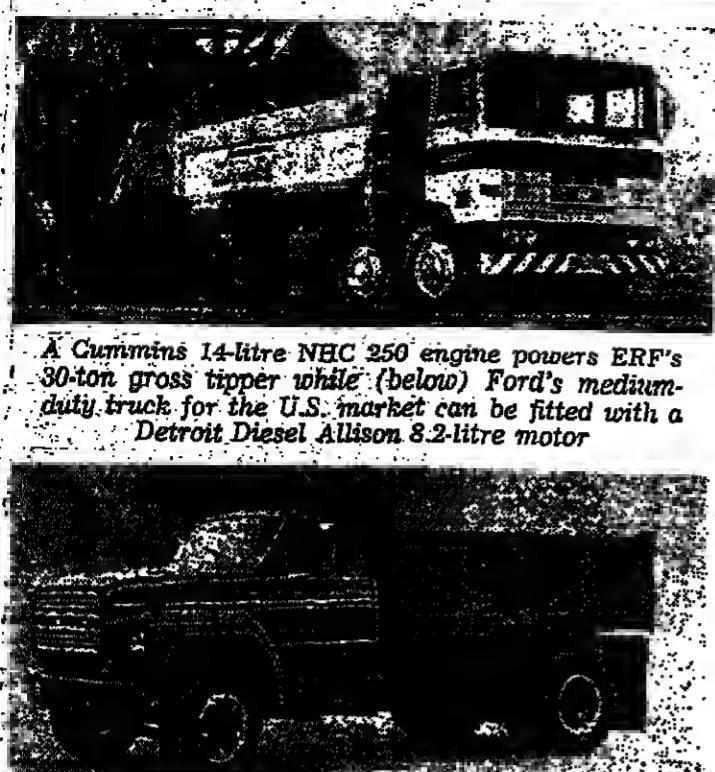
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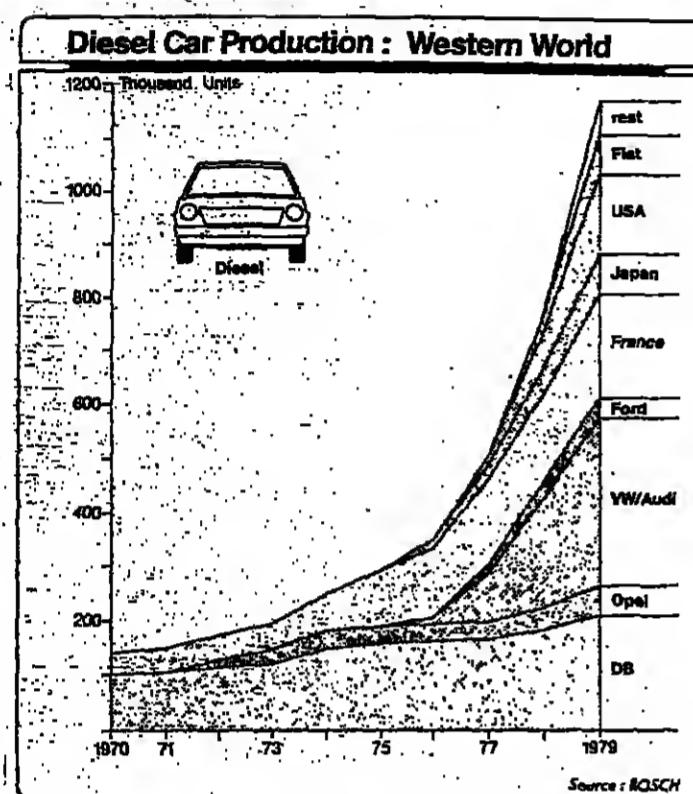
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DIESELS V

Strong underlying demand for trucks



A Cummins 14-litre NHC 250 engine powers ERF's 30-ton gross tipper while (below) Ford's medium-duty truck for the U.S. market can be fitted with a Detroit Diesel Allison 8.2-litre motor



Car drivers reluctant to change from petrol

ENCOURAGED BY the oil supply crisis of the mid-1970s and the subsequent steep rise in the cost of fuel, sales of diesel engines for cars have roared ahead by 20 to 25 per cent a year. But will this growth pattern be sustained?

There is ample evidence to show that unless they are given very special incentives, car drivers would prefer not to have a diesel engine under the bonnet.

Diesel engines have characteristics which car drivers particularly in Europe find unacceptable. They give sluggish performance, causing the driver to wait some time before they can start from "cold" and are noisier than the petrol ones.

They are more expensive to buy than petrol engines because they need a complicated fuel injection system and a more powerful starter motor and have to turn over an engine which works at a much higher compression ratio. This complication means that although they last longer, they need more maintenance.

So motor industry forecasters are almost unanimous that although diesels have some part to play in the car markets of the future, it will be a relatively minor role. Different analysts variously predict that diesels will settle at 5 per cent or 10 per cent or even 15 per cent of total car sales.

Diesel engines' performance can be boosted by turbo-charging, for example. Volkswagen has presented a view of the future (1988) when lightweight, turbocharged diesel engines will be offering 100 miles an hour performance and 70 miles per gallon economy.

Economy

This points once more to the underlying reason for the surge of interest among the car companies in what would otherwise be an unsuitable power unit. Diesel engines offer much better fuel economy than equivalent petrol engines. Opinion varies as to how much. But even the more conservative engineers agree that diesels show at least a 25 per cent overall improvement in fuel consumption.

The diesel shows its greatest advantage under "part-load" conditions. In stop-start urban motoring, a diesel car returns consumption figures up to 50 per cent better than an equivalent petrol-engined car. (This is the main reason Germany has all those diesel-engined Mercedes taxis in its towns.)

But, while hedging their bets with diesel engines, motor manufacturers are putting enormous investment into developing petrol (or Otto-cycle) engines. The aim is to achieve diesel-like fuel consumption without the drawbacks of a diesel engine.

The petrol engines of the past were highly inefficient. At full

MORE THAN 40 per cent of the diesel engines built go to power commercial vehicles. Last year around 2.5m diesel-engined commercials took the roads throughout the world, or roughly 20 per cent of the 12.4m produced. As for the Western countries, sales of diesel-engined commercial vehicles have been forecast to rise by 9 per cent a year to a total of 3.4m by 1985.

The forecasters are wavering somewhat at present because of the severity of the recession and the uncertainties about truck sales. In the U.S., for example, the consensus in the industry is that sales of medium and heavy trucks will fall by at least 25 per cent this year, from 378,000 to around 285,000.

So it may be that the forecast 3.4m total is not reached until a couple of years after 1985. But the underlying demand is undoubtedly there and will show itself once the West starts moving goods again at anything like normal rates.

At the heavy end of the commercial vehicle business throughout the world, diesel engines are almost universally used because fuel represents such a great part of total costs and because heavy trucks cover so many miles a year.

But the steep rise in the price of oil in the mid-1970s spurred the diesel engine makers to seek improvements in the performance of their products, which have not changed very much for the past 25 years.

One of the major U.S. truck component suppliers, Eaton Corporation, has done some very thorough market research on this subject. It came to the conclusion that by 1990, a whole new range of heavy truck diesel engines will have been launched on to the world markets by various manufacturers. The engines will be smaller, lighter and use fuel more efficiently.

In Continental Europe, truckmakers tend to manufacture their own diesel engines. The theory is that overall perform-

ance is better if the whole drive-line (engine, transmission, drive-axle) is carefully matched. This careful match, in turn, can only be achieved if all these major components are designed and produced by the same company.

Iveco (the commercial vehicle division of Fiat), Daimler-Benz, MAN, Daf, Volvo, Scania and Renault's truck division, all make their own diesel power units.

In the U.S. heavy truck market, the situation is very different. The number of "options" offered by the American truck makers is at a level which would be considered unthinkable in Europe.

A survey by Borg-Warner Corporation showed, for example, that in 1978, U.S. fleet operators who bought trucks specified the type of engine for each truck in 99.9 per cent of cases. This compared with a 90 per cent specification for cabs.

Opinion split

To some extent the UK has followed the U.S. system, and heavy truck operators could often be said to buy a diesel engine with a truck around it, specifying the fitting of an engine from one of the independent suppliers.

Of course, Leyland, Bedford and Dodge would prefer to sell a truck with one of their own diesel engines as the power unit. But pressure from the market-place often dictates that they should offer an "optional" engine from an independent manufacturer. New vehicles are often designed with this in mind.

There is a major split of opinion in the truck industry about whether the independent will be gradually squeezed out of business by the fast-rising costs of diesel engine develop-

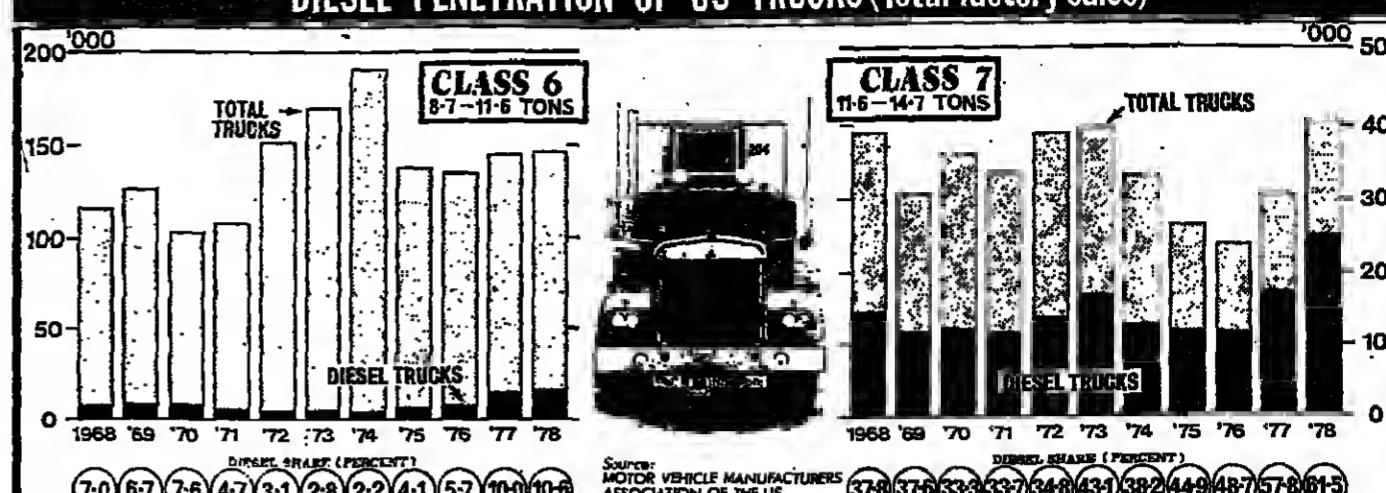
ment, not only to meet the customers' demands for better fuel consumption figures but also to conform with legal requirements on noise and emissions.

But the independents use precisely the same arguments to try to prove to the truck makers that they should spread the enormous costs of keeping up with modern technology by allowing specialists to share the load—including specialist diesel engine manufacturers.

The problem for the truck-makers, even if they accept this argument, is that they have so much invested in their diesel engines already and so many people employed in them. And commercial vehicle makers predominate in the current list of manufacturers of 30hp to 500hp diesel engines—the type normally used in vehicles.

While Perkins, the world's biggest manufacturer of diesels, tops the list in this category, the others in the top half dozen include Daimler-Benz, Ford, Isuzu, General Motors and

DIESEL PENETRATION OF US TRUCKS (Total factory sales)



SOURCE: MOTOR VEHICLE MANUFACTURERS ASSOCIATION OF THE U.S.

facturers, notably Caterpillar, Cummins and General Motors through its Detroit Diesel Allison offshoot, are developing new products to meet the growing demand.

Currently Cummins engines power more than 41 per cent of all diesel-engined trucks in the U.S. But Caterpillar, particularly with its 3,208 engine, claims about half of the medium-weight diesel truck business.

Earlier this year Detroit Diesel Allison launched its 8.2 litre diesel, specifically designed for the medium-duty market, with the help of Ford, its major customer. The engine is being used by Ford, which significantly calls it the "Fuel Pincher." Chevrolet (another GM offshoot) and, as an option, by International Harvester.

There seems little doubt, therefore, that in the long run it will be the U.S. diesel engine makers who will get the greatest benefits from the switch to diesels by medium-weight truck operators in North America.

Kenneth Gooding
Motor Industry Correspondent

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IVECO

Kenneth Gooding

DIESELS VI

Steam turbines lose on grounds of cost

THERE IS considerable discussion currently about the merits of coal-fired ships and the possible revival of sail-powered vessels. The Japanese have already built prototype commercial sailing ship and an Australian company has ordered some coal-fired ships.

However, the main marine propulsion unit for the foreseeable future will remain the diesel engine and, far from losing market share to other forms of propulsion, the marine diesel seems destined to increase its dominance in the field of ships' engines. Currently just under two thirds of the world fleet is powered by diesels.

In the early 1970s over a third of the installed horsepower of new marine propulsion units was provided by steam turbines. This was because turbines are highly reliable, and for the very large crude carriers (VLCCs) and fast container-ships needing engine outputs of over 30,000 horsepower, there was no viable diesel alternative.

Since then two things have happened. First, the price of ships' bunker fuel has soared; and second, engine designers have made major strides in the development and performance of marine diesels.

As a rough rule of thumb a VLCC powered by steam-turbine consumes around 170 tons of heavy fuel oil per day, whereas a diesel-driven equivalent consumes just over 100 tons per day. Assuming a ship is at sea for around 300 days a year, the annual fuel costs of a steam-turbine VLCC amount to \$90 a year. The costs of a diesel-powered tanker amount to \$55—a saving of \$25 per year.

As a result well over 90 per cent of the installed horsepower of ships' propulsion units under construction are now diesel, compared with just under two thirds only seven years ago. In addition, many shipping companies with fleets of steam-turbine tankers and containerships, are actively considering replacement of their steam-propulsion units with marine diesels.

Unless there is a sharp fall in fuel prices over the next

decade the running cost advantages of diesel engines over steam turbines (of the order of 25 per cent) will dictate that shipping companies will plump for either slow or medium/high speed diesel engines. The cost savings outweigh the advantages of reliability, easy maintenance and compactness traditionally associated with turbines.

Two other important factors are the shift from large ships to smaller vessels and the increased maximum power of diesel engines (up to 35,000 bhp with a single slow-speed diesel and 65,000 bhp with two medium-speeds). This means that diesel engines are able to provide virtually all the world's marine propulsion needs.

Problems

The combination of technical and financial advantages assures the dominance of diesel engines in the marine propulsion market for the time being, but the outlook for the diesel engine builders is not without problems.

Most pressing are the continued recession in world shipbuilding and the steady decline in the quality of ships' bunker fuel.

Few people outside oil and shipping companies are aware that a large part of the world's shipping fleet burns oil of such low quality that it is virtually useless for any other purpose.

"Bunker C," the main marine fuel, tends to be what is left after an oil refinery has "cracked" or distilled its refined products. The large jump in the price of oil means that oil companies are under pressure to maximise the amount of refined products they produce from a given barrel of oil. This, in turn, means that the amount of residual fuel oil available for ships' bunkers is decreasing and what there is, contains more and more impurities.

Engine-builders are now working on the assumption that there will be a further major deterioration in fuel quality within the next few years. The viscosity of the average bunker fuel, which determines how easy it is to handle and store, is forecast to increase from 2,000-3,000 seconds to 5,000-6,000 seconds.

LEADING MARINE ENGINE BUILDERS—1979

| | Engines | Total bhp (1000's) | Market share (%) |
|--------------------------|---------|-----------------------|---------------------|
| SLOW SPEED | | | |
| Sulzer | 210 | 3,164 | 51.8 |
| B & W | 130 | 1,649 | 27.0 |
| M.A.N. | 56 | 667 | 10.9 |
| Mitsubishi | 61 | 395 | 6.5 |
| Doxford | 13 | 122 | 2.0 |
| G.M.T. | 6 | 109 | 1.8 |
| MEDIUM/HIGH SPEED | | | |
| Pielstick | 138 | 1,150 | 40.1 |
| M.A.N. | 40 | 361 | 12.6 |
| Sulzer | 51 | 255 | 8.9 |
| MaK | 68 | 263 | 8.8 |
| Deutz | 40 | 112 | 3.9 |

Source: *The Motor Ship*

WORLD ENGINE OUTPUT

| | Number of ships | Total hp (millions) |
|------|-----------------|---------------------|
| 1970 | 1,145 | 11.3 |
| 1971 | 1,211 | 12.8 |
| 1972 | 1,152 | 15.0 |
| 1973 | 923 | 13.8 |
| 1974 | 1,012 | 14.2 |
| 1975 | 1,027 | 14.7 |
| 1976 | 1,064 | 14.8 |
| 1977 | 1,014 | 12.6 |
| 1978 | 1,091 | 11.5 |
| 1979 | 8.55 | 9.0 |

Source: *The Motor Ship*

with steam-turbine engines. Many of these ships, which have a combined power of over 30m hp, will be candidates for conversion. The medium- and slow-speed engine-builders are fighting hard for a share of the market which could be as much as 2.5m bhp per annum—equivalent to over a quarter of last year's entire engine output.

Amalgamated Power Engineering, Britain's licensee for Pielstick engines, recently commissioned a report on the size of the conversion market. It looked at the case of a 1500 TEU container-ship and estimated that conversion to slow-speed diesel would save \$1.8m a year. With medium-speed, the saving would be \$1.73m. It identified a potential market of 45 ships.

It found a much bigger market amongst tankers of over 200,000 dwt. By installing a medium-speed diesel, an owner could save \$2m per year. Up to 680 tankers are potential candidates for conversion but the actual number is likely to be far less because many tankers are not worth converting given the large surplus of VLCCs in the world.

The possibility of re-engineing a large number of the world's steam-turbine driven ships should give a welcome boost to the fortunes of the marine diesel market. But the main factor affecting the engine-builders will be the health of the world shipbuilding industry.

In common with most ship-builders, the major engine-builders have suffered badly from the shipbuilding recession. World engine output fell from a peak of 14.8m bhp in 1976 to 9.0m bhp last year. Denmark's Burmeister and Wain, the second biggest slow-speed diesel engine builder, has been particularly hard-hit and this lies behind its link-up with M.A.N. of Germany. Another casualty has been Britain's Doxford, which is stopping its engine-building operation.

William Hall
Shipping Correspondent

Economy influences boat owners

Even that picture is changing now. The success of diesel engined craft in some senior powerboat races has helped change attitudes. But the biggest single factor has probably been the development of reliable marine "outdrive" units, which enable diesel engines to be linked satisfactorily to the special forms of final drives and propeller configurations required in high-speed craft.

Turbo-charging of diesels has been improved to the point where it can be incorporated in marine models from which high power-to-weight performance is required.

At the other end of the diesel engine spectrum, new design ingenuity is being applied to make the diesel suitable for even the most primitive craft used in developing countries. A good example is the work done by Petter Marine Diesels, part of the Hawker Siddeley Group. Petter has introduced a diesel alternative to that most versatile of light power-packs—the petrol-fuelled two-stroke outboard engine.

It consists of a light-weight air-cooled diesel engine clamped to the transom (stern-end) of a boat. A long shaft projects over the stern with a propeller on the end. Petter says a 6 hp version uses only 2.7 pints of fuel an hour, compared with 14 pints an hour for comparable petrol outboard.

The British boat-building industry saw its total exports for 1978-79 fall by some £7m to just under £100m for the year. However, sales of British-made engines have continued to build up, particularly in the boat racing industry as a whole.

During 1978-79, sales of British outboard and inboard engines on the home market rose in value by some £1m to £44m for the year. Exports of engines, meanwhile, rose in value from £11 to £14m. These figures, compiled by the Ship and Boat Builders' National Federation, may include some engines destined for industrial uses. But they give a firm indication that the British small marine engine producers (whose range is predominantly diesels) are more than holding their own in difficult world markets.

Roy Hodson

familiar strategy of flooding the market with very high quality machines at extremely low prices.

The rapid erosion of market share has been much more marked among smaller set manufacturers.

Petbow and other companies whose sets are in the range 25 kVA up to

4MVA have been less susceptible to competition from mass produced Far Eastern machines.

Even so, the company suffered a 17 per cent decline in sales between 1978 and 1979. The group reported a loss of £388,000 in the year up to March, compared with a profit of £1.6m the previous year.

The turnover of Dale Electric also fell nearly £1m to £242m in the year up to March 1980, while pre-tax profits fell £2m to only £1.3m.

Dale is hoping to improve its fortunes by moving up-market into the manufacture of high-voltage sets at a new factory in Leeds. Petbow is trying to streamline its operations and to introduce a new range of more sophisticated sets controlled by integrated circuit technology.

For the smaller "garage-sized" manufacturers, fortunes have been very mixed. Those which exported to Nigeria and Iran were out of business after the sudden collapse of the market.

Others which have made specialist sets for particularly harsh conditions, such as North Sea rigs, have struggled to survive.

However, the strength of sterling has meant that all manufacturers are facing fiercer competition. The challenge comes from Italy and the US, which can both offer cheaper sets, and from Germany, where the major manufacturers, led by Siemens and AEG, can match the sophistication and specialist applications which have been the strong point of UK manufacturers.

All these difficulties have had a direct impact on the suppliers of diesel power units. This has been particularly marked for those like Rolls-Royce, which have relied on sales to set-makers. Companies such as General Motors, Caterpillar and Cummins in the US, which have tended to put their power units together with alternators to make low priced standard generating sets, have suffered less.

However, if the outlook for set-makers is bleak, the long-range forecast for the market continues reasonably fair. Electricity is not just the food and drink but also the oxygen of industrial life. More and more complicated machines and computers are being built which cannot tolerate even a few

minutes' interruption of supply.

The demand for standby or emergency units is therefore likely to increase throughout the civilised world, not just in hospitals and military establishments, but also among ordinary businesses.

The possible losses which can result from a power failure will prompt many businessmen to install their own generators, particularly in countries where the main public utility has a bad record either because of

strikes or a poor grid system.

For many British manufacturers, however, particularly the smaller ones, the urgent question must be whether they can hang on long enough to benefit from an improvement in trading conditions.

The immediate future looks grim, so that cut-backs, mergers and rationalisation are much more easy to foresee than any future revival.

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COMPANY PROFILES

Cummins' backbone is heavy trucks

CUMMINS is one of the largest independent producers of diesel engines in the world. Its strength is in engines for heavy-duty trucks, where its penetration of the U.S. market has been as high as 50 per cent. But Cummins is also a major supplier of industrial engines for cranes, excavators, mining equipment, etc., which require larger engines, and also engines for power generation and marine applications.

The company is currently at a particularly interesting stage because it is on the point of extending its engine range towards the lighter end of medium size diesels. The two projects in question concern the 10 litre engine, with a horsepower range of 230 to 290, which has been developed solely by Cummins; and a new range of 50 to 250 hp engines which are under joint development with J. I. Case, the construction equipment manufacturer.

The existing Cummins range is based on the NH series—the lower end of which is used by European truck makers, includ-

ing Leyland, Ford and ERF—V-903. Small Vee and K6 engines. These engines are used in automotive and industrial applications, and form the backbone of Cummins. They are continually being modified to improve fuel efficiency. At the same time, Cummins is increasing the rating of its larger 12 and 16 cylinder industrial engines—KV12 and KV16 made at Davenport—and effectively increasing the upper end of its product range to 1,800.

The 10 litre, however, is the engine which is expected to put Cummins firmly into the full range category. Mr. Michael Howell, European business operations director, says: "It will mean that Cummins can get away from its reputation for heavy engines."

The 10-litre, or "blue engine" as it is called in Cummins, is scheduled for launch in the U.S. and Europe over the next couple of years. The major component lines are being put down at Cummins' Jamestown, NY, plant, but it is expected that the Shotts plant in Scotland will also assemble the engine.

The engine is critical for

Cummins's attempts to break into the Continental market. Although the company has had some success in penetrating the industrial equipment market supplying, for instance, Liebherr, O&K and Poclain—its efforts to break into the Continental truck market have so far been frustrated by the predominance of "in-house" engines. The Ford Trans-continental truck, however, was abandoned earlier this year.

The Case project is still very much alive, and plans for a new joint production facility are in progress.

Case will probably take half the output, but in selling the rest of the production in this new smaller range, Cummins will find itself in a completely different marketing set-up from that of its traditional markets.

Its progress will be watched by European diesel makers, who are hoping to benefit from the growing demand for diesel power in the U.S. in the lower horsepower categories.

In the second quarter of 1980, Cummins made a loss of \$13.1m—a graphic illustration of pressures on all diesel engine

makers in the current recession and on Cummins, which relies solely on engines, in particular. Cummins, however, points to the strengths of the independent engine manufacturer: earnings are continually ploughed back into the development of engines alone, unlike those manufacturers making engines as a component part of their final product, and who have to be constantly seeking ways of perfecting that product.

Given the pressures on the truck manufacturers in the U.S. to conform to tighter emissions standards, etc., Cummins argues that its specialism is unrivalled.

Oil price rises aid Japan's industry

Komatsu can produce 40,000 engines a year, but is only working at 70 to 80 per cent capacity. Of this, 90 per cent goes towards its own construction machinery, while the remaining production goes to other companies.

Kawasaki HI, Toyo Umenki (TCM), Kobe Steel and Hitachi Construction are also major users of diesel engines. In high-speed diesels, the major share of the domestic market is held by Yamaha, Mitsubishi Diesel, Isuzu Motor Co., Nissan Motor Co. and Hino Motors.

Isuzu supplies some diesels to General Motors, which holds a 34 per cent interest in the Japanese company. Recently GM asked four Japanese manufacturers to supply 100,000 diesel engines over four years beginning in 1982. All refused since they were producing at full capacity for their own needs.

Trying to get any authoritative figure on production of diesel engines is virtually impossible. Each sector keeps its own records and often there is overlap. For instance, diesel engines are classified as marine even if they are only used for winches since they are mounted on board ship. Likewise, automotive engines can also be classified as construction or agricultural, depending on their use.

The Japanese diesel engine industry got its start with licences from major foreign companies. For instance, Perkins Engines, part of the Massey-Ferguson group, had a licensing arrangement with Toyo Kogyo Co. of Hiroshima, manufacturers of Mazda cars.

Mr. Thomas Franks, of Perkins Engines in the Far East, says the company had a licensing arrangement with Toyo Kogyo from 1965 to 1975. Since then, there has been technical collaboration.

Perkins and Toyo Kogyo are working on joint development of new engines. In fact, Toyo Kogyo makes some of Perkins's engines for worldwide sales. Perkins is also selling marine engines through Yanmar Diesel Engine Co.

Cummins of Columbus, Indiana, has a long association with Japan. In addition, Detroit Diesel, subsidiary of General Motors, Caterpillar, and Volvo of Sweden are represented.

In the marine sector, Ishikawa-Harima Heavy Industries, Nippon Kokan KK and Fuji Diesel Co. build Pielstick engines under licence from Societe d'Etudes de Machines Thermiques (SEMT) of France. Mitsubishi Heavy Industries and Kawasaki Heavy Industries have a licensing agreement with Maschinenfabrik Augsburg-Nürnberg (MAN) of West Germany.

Hitachi Zosen (Shipbuilding) and Sumitomo Heavy Industries have a licensing agreement with Sulzer of Switzerland. Mitsui Engineering and Shipbuilding and Hitachi manufacture and market B. and W. engines under licence from Burmeister and Wain of Denmark.

Generally, diesel engines made in Japan can be divided into five types: automotive, industrial (which includes generators and air compressors), construction, agriculture, and marine.

The automotive sector is a captive market in which most manufacturers build their own engines.

The non-captive market includes construction and agriculture. Komatsu, the big manu-

GEC Diesels made up of six companies

GEC DIESELS is a loose-knit federation of independent engine-makers, each very much with its own identity, markets, and organisation. Annual sales of the whole group are in the region of £200m, which puts it in the top league, not far behind Perkins.

The group consists of six companies, four in the UK, one in France (Baudouin) and one in the U.S. (Alco). In engine size, the group spans a very wide range. Dorman, Kelvin and Baudouin are within the 20-1,000 hp bracket, and Ruston, Paxman and Alco from 500 to 5,000 hp. Each company has its own specialist markets, and this has to some extent insulated the group as a whole from the worldwide recession in the industry.

The most adversely affected company is Dorman, which a few years ago was the largest in the group but now contributes only around 15 per cent to its total sales. Dorman, which most nearly approaches volume production (about 3,000 units a

year), produces small engines and is therefore particularly susceptible to the competitive forces affecting all companies in this area.

As much as 70-80 per cent of its output is sold to original equipment manufacturers in the UK. It, therefore, finds itself inextricably caught up in the downturn affecting sales of equipment, particularly in the industrial sector. The Stafford workforce has been cut back by 30 per cent over the past couple of years, and Mr. David Powell, managing director of GEC Diesels, agrees that future strategy will depend on the state of the market for small diesels.

Difficult years

Ruston, whose main applications are marine propulsion and power generation, has pulled through after three difficult years. "We have employed an aggressive sales policy in the UK and overseas, and this has yielded us a larger portion of

a declining UK market and also some good overseas contracts," says Mr. Powell. Orders have been received from Nigeria, Indonesia, and particularly interesting orders from Saudi Arabia.

Although GEC policy is to allow the individual companies to pursue their own courses, there is an overall level of coordination in areas like marketing (this does not include selling, however, which is handled separately by each company), technical matters and, to some degree, manufacturing.

The most important example of inter-company co-operation is the new 6,500 hp engine which has been developed at Ruston and will shortly be going into the UK factory and also into Alco in the U.S. It will enable Alco to keep up with the trend towards larger diesels in certain applications, which could be significant for exports as well as U.S. sales.

Alco is in a good position to benefit from the devaluation of sterling, make the group's overseas purchases all the more significant.

The Baudouin acquisition, however, has not led to a big increase in Continental sales, and GEC must be considering whether it needs to make new moves in order to become a greater international force in diesels.

H.D. H.D.

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- Power generation
- Private, public and industrial construction
- Textile industry
- Pulp and paper industry
- Chemical industry
- Foodstuffs industry
- Utilisation of oil and natural gas
- Transport
- Environmental engineering
- Medical technology

Get in touch with us. You are sure to talk to an expert.



Hardly a daily occurrence, of course. But not all that unusual, either. After all, there are 550 ships with Sulzer diesel engines plying the oceans of the world.

Resourcefulness and initiative can be expected from every Sulzer service expert. Whether he is dealing with engine trouble in far-away places, maintenance of an air conditioning system or the routine checking of weaving machines or gas turbines.

If need be, Sulzer service knows no supper time, no rest day. And it moves just as fast if ever all is not well with an engine built under licence.

The reason is: Sulzer people stay committed to their products, because they believe in them. The consequence is that many machines, components and installations in a very wide range of fields stay running for a great many years. And spares are still to be had for most of them. Because every product is backed by the service organization essential for reliability, for ensuring that all is well.

Sulzer diesel service, for instance, has stocks of spares at 18 locations in 16 countries on every continent. And many of the service engineers hold a seaman's logbook, so no time is lost getting visas. And all with one aim: to provide service that is worthy of the name.

Sulzer Brothers Limited
CH-8401 Winterthur, Switzerland
Escher Wyss Limited
CH-8023 Zurich, Switzerland
Sulzer Bros (UK) Ltd
Farnborough/Hampshire
Telephone 252-44311
Telex 855771/2

Represented in more than 90 countries

SULZER®

Service, which comes to the point.

DIESELS VIII

Cummins' statement of earnings

| | 1979 | 1978 |
|------------------------------|-----------|-----------|
| Net sales | 1,770,834 | 1,520,748 |
| Earnings before income taxes | 82,751 | 120,807 |
| Provision for income taxes | 34,813 | 56,408 |
| Net earnings | \$57,938 | \$64,399 |

Cummins' penetration of US truck market

| | Total U.S. diesel Cummins truck volumes penetration |
|------|---|
| 1975 | 96,697 |
| 1976 | 119,772 |
| 1977 | 167,202 |
| 1978 | 192,273 |
| 1979 | 207,232 |

37.1% 49.3% 47.2% 41.6% 39.3%

OIL PRICE rises and the consequent demand for more fuel efficient engines has propelled the Japanese diesel engine industry in recent years. Car manufacturers are using more diesel engines while ship-builders are turning to medium-speed diesels which are superior in fuel economy.

The Japanese diesel engine

manufacturer can produce 40,000 engines a year, but is only working at 70 to 80 per cent capacity. Of this, 90 per cent goes towards its own construction machinery, while the remaining production goes to other companies.

Kawasaki HI, Toyo Umenki (TCM), Kobe Steel and Hitachi Construction are also major users of diesel engines. In high-speed diesels, the major share of the domestic market is held by Yamaha, Mitsubishi Diesel, Isuzu Motor Co., Nissan Motor Co. and Hino Motors.

Isuzu supplies some diesels to General Motors, which holds a 34 per cent interest in the Japanese company. Recently GM asked four Japanese manufacturers to supply 100,000 diesel engines over four years beginning in 1982. All refused since they were producing at full capacity for their own needs.

Trying to get any authoritative figure on production of diesel engines is virtually impossible. Each sector keeps its own records and often there is overlap. For instance, diesel engines are classified as marine even if they are only used for winches since they are mounted on board ship. Likewise, automotive engines can also be classified as construction or agricultural, depending on their use.

In the marine sector, Ishikawa-Harima Heavy Industries, Nippon Kokan KK and Fuji Diesel Co. build Pielstick engines under licence from Societe d'Etudes de Machines Thermiques (SEMT) of France. Mitsubishi Heavy Industries and Kawasaki Heavy Industries have a licensing agreement with Maschinenfabrik Augsburg-Nürnberg (MAN) of West Germany.

Hitachi Zosen (Shipbuilding) and Sumitomo Heavy Industries have a licensing agreement with Sulzer of Switzerland. Mitsui Engineering and Shipbuilding and Hitachi manufacture and market B. and W. engines under licence from Burmeister and Wain of Denmark.

Generally, diesel engines made in Japan can be divided into five types: automotive, industrial (which includes generators and air compressors), construction, agriculture, and marine.

The automotive sector is a captive market in which most manufacturers build their own engines.

The non-captive market includes construction and agriculture. Komatsu, the big manu-

H.D. H.D.

JAPANESE DIESEL ENGINE EXPORTS

| | 1978 | 1979 |
|----------------|---------|---------|
| North America | 13,805 | 17,287 |
| Western Europe | 2,709 | 4,032 |
| East Asia | 10,238 | 16,933 |
| Southeast Asia | 150,194 | 121,736 |
| Middle East | 10,287 | 16,198 |
| Total | 203,934 | 195,401 |

Source: MITI

JAPANESE PRODUCTION OF DIESEL ENGINES

| | 1978 | 1979 | 1980 (Jan-June) |
| --- | --- | --- | --- |

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THE EXHIBITIONS BUSINESS

Britain strives to keep in the big time

BIRMINGHAM is still smarting from the news that its National Exhibition Centre has lost a major textile machinery exhibition.

It is not just a question of injured local pride. The 1983 International Textile Machinery Association exhibition would have earned the region around £100m and underlined the fact that Britain now has an exhibition centre able to compete with its rivals elsewhere in Europe.

The competition is fierce. Britain may enjoy a place on the international circuit for the huge, periodic fairs which move from centre to centre every two, three or four years. Hence the anger in Birmingham ten days ago when it finally became clear that the National Exhibition Centre had lost the textile exhibition to Milan.

This particular exhibition is exceptional in terms of its size.

The last time it was held, in Hanover, there were 150,000 visitors, of whom about 75 per cent came from overseas. But even at smaller international occasions held in Birmingham, the average international attendance is 20 per cent, and it rose to 34 per cent for a recent international plastic fair.

So the stakes are high, and explain the rivalry on the European fairs circuit. Specific figures are difficult, but in 1978, AMR Berlin, the owner of exhibition halls and an organiser of fairs, commissioned a survey which showed that the average trade fairs visitor to Berlin spent DM 179 (£46.50) a day.

The highest spenders were visitors to the International Slot Machine Exhibition: no doubt giving practical demonstrations. They spent an average DM 299 but visitors in an antique fair spent only DM 134 a day.

In 1976-77, the University of Aston calculated that £21.8m was spent by visitors and exhibitors at the National Exhibition Centre (NEC) in Birmingham. The amount has grown sharply since, as the NEC has increased its business, and as inflation has risen.

Since opening in 1976 at a cost of £40m, the NEC has taken the lion's share of the major UK trade fairs but compared with other European centres it has some disadvantages.

Exhibiting heavy electrical goods in Hanover last year cost Hawker Siddeley basic £25,000, but the true costs were higher. In the first place there was a BOTS subsidy. Then there were all the service

Letters to the Editor

Our crumbling buildings

From Mr. William Allen
Sir.—Mr. Mason claims (September 10) that the incidence of faults in recently-constructed buildings could be avoided by what he calls "independent supervision" of structural work. My firm has been consulted about many of these misfortunes and has also done independent supervision; and from our experience of both I do not see that the latter would reduce the former. The supervision which takes place now does not avert problems because it lacks independence, but for several quite different reasons.

First, errors of architectural and engineering design occur but supervisors would have to be more expert than the designers to see them and would have to be able to override professional decisions to correct them, and design liability would then have to transfer to the new supervisor.

Second, some innovative products and construction systems have displayed defects which have only been discoverable after a period in service.

Third, some makers of materials and products are less frank in their trade literature about problems that can attend upon their use.

Fourth, some innovations have proved to have interactions too complex to be foreseeable. Condensation in dwellings was one such, a cumulative consequence of several individually commendable steps to reduce the waste of heat by cutting down ventilation. It reached levels where family moisture was not being removed at the rate at which it was being made.

Finally, there are physicists and chemists developing new building materials without an adequate knowledge of field conditions in the industry, and their products get misused.

The list could be extended, but perhaps I have made my point. Independent supervision would not correct such matters.

The root problem is that building has changed from being a stable, habit-based industry using a limited range of familiar products to one which is knowledge-based, with an extent of knowledge now beyond the scope which any individual can encompass, but without clarity of division about who should know what.

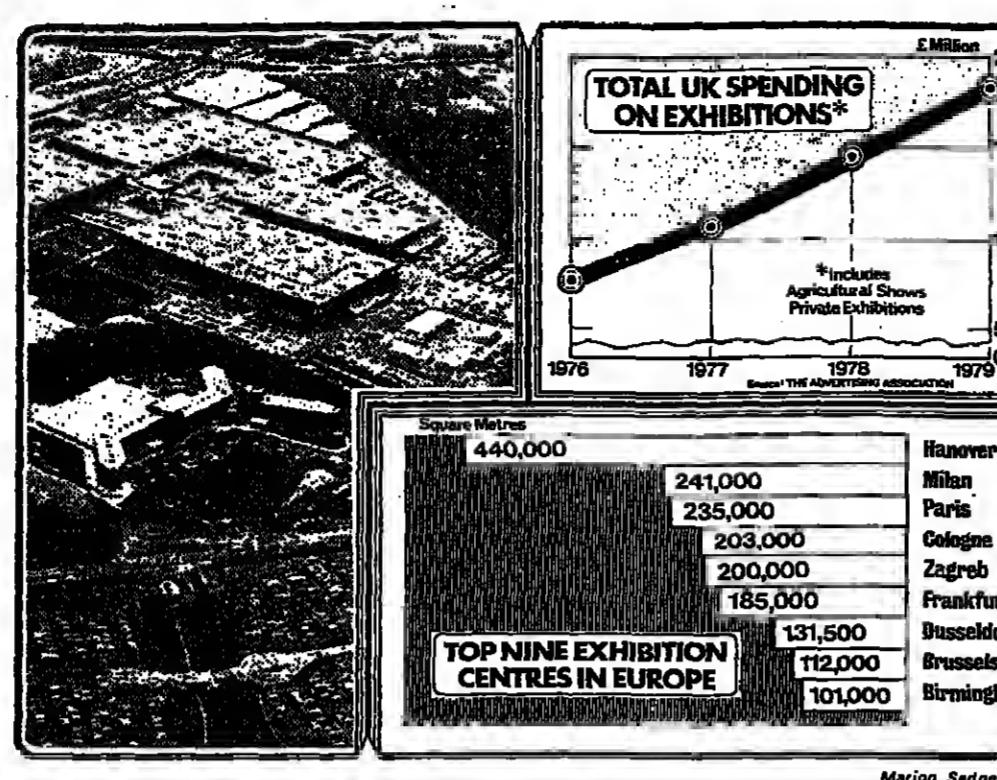
Better supervision is as desirable as several other possible improvements, but it is a knowledge problem, not one of its dependence.

W. Allen
Bickerdike Allen Partners,
16, New End, London, NW1.

Marriage and tax relief

From Mrs. Betty Frampton
Sir.—Certain points need to be raised about the letter (September 8) suggesting the abolition of the married woman's earned income allowance. While there is an anomaly whereby married couples who both work may claim more tax relief than other members of society, this anomaly can easily be eliminated by abolishing the married man's tax allowance in respect of his wife.

In the event of children being born whenever parents give up working to look after those



Marion Sedgar

ages. In design, ease of access and compactness, it is first in Europe, claims Mr. Terry Golding, the chief executive. In size it is ninth, after Hanover, Milan, Paris, Cologne, Zagreb, Frankfurt, Dusseldorf and Brussels. The NEC has 101 square metres of space, Hanover has 440,000 square metres.

But because the NEC is new, it has heavier financial charges than the main continental centres. "We are looking to service a debt of £40m at three-quarters of average interest rates. We are trying to cover costs and interest charges. We are trying not to lose money. Up to now it has not been possible to cover interest charges. But this year for the first time we have generated enough busi-

ness to cover interest charges," Mr. Golding said.

But many of the continental centres have by now long since amortised their costs. At the same time they are often directly owned by local governments which are prepared to see a loss made on a particular exhibition because it will generate revenue for the region as a whole.

The existence of local taxes at many of the continental centres means that every meal bought by a visitor, every night spent in a hotel brings revenue directly to the local government. But the UK system of local finance, based on rates and direct central government support, means that Birming-

ham City Council gains very little direct revenue from any particular show held at the NEC.

This contrast, applied to any argument about where a trade fair might be held, could be decisive. It is said, that in the case of the International Textile Machinery Association Exhibition, Milan was able to offer rates as low as SwFr 260 (\$36.15) a square metre compared with the pared down NEC rate of SwFr 300.

NEC, then, is competing with other centres for the travelling international fair business on the basis of different criteria. But, in addition to that, it is also subject to higher inflation rates than many of its European rivals.

NEC's performance therefore is related to the general performance of the economy. This is not to suggest, however, that simply because inflation is running at a high rate, the number of exhibitions held in the UK will automatically decline.

There are other and wider criteria for decisions on where exhibitions and fairs are held. "You're not going to sell fish unless you cry fish," said one organiser. In other words, the siting of fairs is connected to the market which is being approached. There is little point in trying to mount a gold mining machinery exhibition in Belgium because gold mining is carried on outside Europe. But there is great point in holding a plastics fair in the UK because

Britain not only consumes plastics but makes them as well.

Companies use the fairs to make and consolidate commercial contacts—they parade in the market place, but they do not expect to win orders straight from the display.

In Europe 80 per cent of fairs are now technical, for professional buyers. "Specialised information and market events geared to specific sectors and target groups efficiently respond to the needs of varied international and sectoral structures," notes AMR Berlin.

"Most exhibitions hold titles to be international, but they spring out of the national situation," said one fairs specialist. The idea is simply to create a focus for a particular market, and in that extent they are a test of national economic vitality.

This in turn means that the organisation of fairs is more stable than the arguments about the siting of the International Textile Machinery Association exhibition might suggest. The national events obviously do not move from country to country. Those that do move are run by international federations which travel round a well-established circuit of which the UK, because of the NEC, is now a part.

Whether these federations come to Britain depends, according to Mr. Golding, on "whether the trade itself perceives the need for a show in the UK—a prominent enough manufacturer or a prominent enough buyer?"

The difficulty is that the perceptions have to be worked out long in advance: the dispute about the International Textile Machinery Association is concerned with an event planned three years hence. Commitments to organise a fair, or to take part in it, therefore involve a high element of risk.

The effects of the present recession may not be felt in the business for a year or two.

But exhibitions took 8 per cent of the total advertising budget of British companies last year—within the UK. They spent £1.62m, more than ever before, although this figure shows little change in real terms from 1978. Exhibitions follow television, poster and transport advertising, cinema and radio as the favoured means of promotion.

In addition, UK companies, ISBA calculated, spent a further £51m on exhibiting overseas, of which 47 per cent was spent directly on their own account and 53 per cent in joint ventures with the British Overseas Trade Board (BOTB). (Since 1977 companies have been exhibiting overseas more and more independently of the BOTB, a factor which the Government no doubt took into consideration when it reduced the BOTB budget last April.)

Because of the increasingly specialist nature of fairs and exhibitions, companies are more sure of the public they are reaching than they would be with, say, cinema advertising. This in turn means that the organisation of fairs is more stable than the arguments about the siting of the International Textile Machinery Association exhibition might suggest. The national events obviously do not move from country to country. Those that do move are run by international federations which travel round a well-established circuit of which the UK, because of the NEC, is now a part.

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"Looking to 1981," predicted one specialist, "there are some signs that exhibitors are watching their budgets. It's not that the bookings are low, but they may be buying less space and being less theatrical in their presentation."

Paul Cheeseright

G. H. Downing North Stafford Hotel, Stoke-on-Trent, 12.15. Glove Investment Trust, Electra House, Temple Place, Victoria Embankment, WC 2, 12.30. Jermyn Investment Trust, 8/11, Astar Street, WC 2, 12. Rediffusion Television, Stratton House, Piccadilly, W, 10.30.

COMPANY MEETINGS

Final dividends: London Merchant Securities, George M. Scholes, Sir David, Interim dividends: Barrow Hepburn Group, Blockleys, Bodycote International, Executive Clothes, Home Charm, Inveresk Group, Bernard Matthews, Ofex Group, Wadkin, Watis, Blak, Hearne, Willis Faber, Interim figures: Martin-Black.

LUNCINTIME MUSIC, London Recital by John Franza (cello) and Eric Stevens (piano), St Peter-upon-Cornhill, Cornhill, EC3, 12.30 pm.

Today's Events

Overseas: Dutch Budget for 1981 presented.

Princess Alexandra visits Burma (to September 18).

EEC Foreign Ministers conclude meeting in Brussels.

European Parliament session continues, Strasbourg (to September 19).

International Tunnelling Industry Exhibition and Conference opens, Harrogate (to September 20).

General and Municipal Workers Union conference on the rubber industry, Cardiff.

Dr. David Owen, Opposition energy spokesman, speaks at Whitehaven.

Miss Joan Lester speaks at Labour Party meeting, Twickenham.

Professor Naoto Sasaki, professor of economics and industry administration, Sophia University, Japan, is among speakers at world convention on quality circles, Waldorf Hotel, London (to September 19).

Amalgamated Union of Engineering Workers conference concludes, Llandudno.

London Health Service white collar members of National and Local Government Officers Association discuss possible strike action over pay claim.

General and Municipal Workers Union conference on the rubber industry, Cardiff.

Sir Kenneth Tyman at St Paul's Church, Covent Garden, noon.

LEGO building blocks construction competition at the Building Centre, Store Street, WC1, to design an entrance to the City.

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CONVERSION ISSUE

15th September, 1980

U.S. \$100,000,000

EUROPEAN INVESTMENT BANK

12½ per cent. Notes due 15th September, 1987

in exchange for

9 per cent. Notes of 1975 due 15th September, 1980

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UK COMPANY NEWS

Richards & Wallington lower and defers interim

WITH interest charges soaring by £700,000 to £2.34m, pre-tax profits of Richards and Wallington, plant hirer, fell from £1.15m to £439,000 in the six months to June 30, 1980. The board blames the 12-week steel strike at the beginning of the year and the economic recession for this setback.

But it says, to counteract this, severe reductions in the group's operating costs have been made with several hundred redundancies and various depot closures.

In spite of these difficulties, turnover for the six-month period rose from £18.16m to £21.1m and operating profit was little changed at £2.62m (£2.73m). In addition to the high interest charges, exchange losses took £241,000 and this has resulted in the group writing down the value of its overseas assets as an extraordinary item.

The 1 per cent reduction in M&LR means a saving of £250,000 per annum.

Mr. W. R. Richards, the chairman, says a decision on the payment of the interim dividend will not be made until later in the year when there will be a better indication of results for the full 12 months.

He says improvements are expected in the second half and it is hoped that the cumulative dividends that will be paid for the year as a whole will be maintained at last year's level of 5.23p net, of which 1.85p was paid as an interim.

Tax this time was £22,000 compared with £120,000, and profit retained amounted to £149,000 (£599,000).

The chairman says the trading performance of group's associate DIY company, Unit Sales (DIY), is excellent and against reported market trends its performance this year being comparable with last year on a store for store basis.

The performance of R. W. International Exhibition Services and Record Tower Cranes shows considerable advances on last year and these trends will continue.

• comment

It may have become somewhat superfluous to compare industrial asset backing with equity capitalisations but, unchanged at 45p, yesterday Richards and Wallington is rated by the market at £23.6m, and a hire fleet, which at £36m, must substantially discount replacement costs. That could explain the share price resilience in the face of an overwhelmingly poor first half. The historic yield of 16.6 per cent may have something to do with it too since, while the interim is on ice, the

HIGHLIGHTS

The feud between the Rothschild cousins, Jacob and Evelyn is now leading to a formal severing of financial links between N. M. Rothschild and Rothschild Investment Trust. Lex looks at the implications. Simon Engineering has produced a 5 per cent rise in half time profits to £7.6m but its UK order book is deteriorating. Lex analyses the annual report of Broken Hill Proprietary, Australia's largest company, and also looks at yesterday's economic statistics and the slight shakeout in the sterling markets. On the inside page Richards and Wallington's figures make depressing reading with a fall in profits from £1.2m to £439,000. Lower figures were also reported by Low and Bonar and Pittard but Link House continues to push ahead, while Travis and Arnold is up though indicates a setback for the full year.

group remains reasonably sanguine about repeating last year's total in full. That rests heavily on a recovery from the effects of the steel strike of the first half and a reduction of £27m in end-June borrowings of £27m. The target is to push debt below £20m within 12 months and to cut the fleet value to about £25m.

That, in turn, assumes that disposals will command a premium to book values although the group is now saying that the very severity of the recession has finally cracked the defensive shell of the hire sector as a whole. Its medium-term answer has been to diversify into cash generating business—DIY and business exhibitions being the foremost examples—to the point when, in about two years, assets employed outside the core activity amount to about 50 per cent of the total. Again, the group is confident that it has the management capacity to develop entirely new operations but the planned contraction of its hire network is permanent and begs the question as to how it will respond when demand surges in the event of a retaliatory economic boost. The impending result from G. W. Sparrow and Hewden-Stuart may provide a better sounding of the depth of the industry's problems conversely, whether Richards and Wallington's indifferent track record has taken all the recessionary knocks right off the cbln.

RECEIVER FOR S. C. WARD

Mr. Martin Page, a Norwich partner in chartered accountants Peat, Marwick, Mitchell and Co., has been appointed receiver and manager of general and marine engineering specialist, S. C. Ward (Engineers), of Meteor Close, Airport Industrial Estate, Norwich.

Closure is due to lack of orders and 16 employees have been made redundant.

Chambers and Fargus improves

Taxable revenue of Chambers and Fargus went ahead from £213,297 to £355,534 for the year to June 28, 1980. Turnover of the seed crusher and edible oil refiner rose to £11.42m, compared with £9.25m last year. The tax charge was £16.358, against £11.048.

Stated earnings per 50p share were better at 4.74p (2.89p). The total dividend for the period is raised to 1.5p net (0.75p) with a final of 1.25p. At mid-term, pre-tax profits were £83,961 (£100,755).

Pifco looks ahead with 'great caution'

The directors of Pifco Holdings, maker and distributor of electrical appliances, say the current year has started reasonably satisfactorily, but the group is facing an uncertain level of trading activity in the year ahead.

It is well diversified in products and continues to have a healthy financial position but, because of the depressed state of the economy, the Board views the outlook with great caution.

The group will continue to invest in new product development which the Board believes is essential for the future growth of the company. This programme is geared to provide the consumer with products of good design and performance.

As known, pre-tax profits for the year to April 30, 1980, rose from £1.62m to £2.01m.

Link House improves and pays 20% above forecast

TAXABLE PROFITS of Link House Publications rose in the year to June 30, 1980, from £3.03m to £4.2m—an increase of 38.7 per cent.

The directors are paying a final dividend of 5.6p, which makes a 5 per cent rise in half time profits to £7.6m but its UK order book is deteriorating.

Lex analyses the annual report of Broken Hill Proprietary, Australia's largest company, and also looks at yesterday's economic statistics and the slight shakeout in the sterling markets.

On the inside page Richards and Wallington's figures make depressing reading with a fall in profits from £1.2m to £439,000.

Lower figures were also reported by Low and Bonar and Pittard but Link House continues to push ahead, while Travis and Arnold is up though indicates a setback for the full year.

executive Mr. Ronald Wenn warns that the company is going to find it difficult to maintain growth in terms of profitability.

But with strong cash reserves, the group is in a position to take advantage of any investment opportunities which could arise.

The Exchange and Mart publishing division is continuing to grow even though circulation figures are currently running some 5 per cent down on last year.

Referring to the 1979-80 results, the directors say this division had another successful year. The "all-advertising" periodicals tend to be less susceptible to recessionary influences and, with one exception, all titles experienced significant growth through the NGA dispute but, by comparison, book publishing made a small loss last year while the non-advertising magazines were more susceptible to the general decline in advertising volume. E & M is virtually recession-proof but its steady growth hardly justifies the historic p/e of 11.3 on yesterday's record price of 19.8p. Control of the shares is vested firmly with directors and their families, so a bid would have to be agreed, and the prospects for the group's communications venture are not yet assured. The balance sheet is sound, with around £3m of quick assets in the till, but the capitalisation of over £23m assumes a great deal of goodwill in the titles. The yield is 6.4 per cent on a dividend cover of 1.7 times.

The less buoyant advertising market referred to at the time of the interim results in March developed and created difficulties for the magazine division in the last quarter of the year. Performance over the whole year, although short of expectations, was ahead of the previous year.

In common with book publishing in general the Blandford Books division suffered.

The communications division is investing in new communications systems, not only as a protective measure, but also as a means of exploiting future opportunities. Present commitment involves the establishment

of a viewdata agency service, specialised marketing programme and twin new regional video data programme companies.

As announced in May, the division is also participating in West Country television, the consortium applying for the independent franchise currently held by Westward Television.

• comment

The profits from Exchange and Mart still dwarf the other operations of Link House and, even though the group has not broken down divisional results, it is clear that this publication has carried the other operations through a difficult period. E & M lost around £200,000 in profits through the NGA dispute but, by comparison, book publishing made a small loss last year while the non-advertising magazines were more susceptible to the general decline in advertising volume.

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DIVIDENDS ANNOUNCED

| | Date | Current payment | Corrs of | Total spending | Total last |
|---------------------------|---------|-----------------|----------|----------------|------------|
| | | per payment | div | for year | year |
| Bifurcated Eng. int. | Oct. 27 | 1.15 | 1.15 | 1.15 | 3.5 |
| Chambers & Fargus | 1.25 | | 0.8 | 1.5 | 0.75 |
| Horace Cory | Oct. 30 | 0.6 | — | — | 1.2 |
| Federated Land | Nov. 15 | 1.1 | — | — | 3.15 |
| Jenkins | Nov. 8 | — | — | — | 1.75 |
| Leadenhall Sterling int. | Jan. 2 | 1.35 | 1.03 | 1.03 | 2.48 |
| Pitman | 5.65 | | — | — | 3.13 |
| Low & Bonar | 1.35 | | — | — | 1.45 |
| Simon Engineering int. | Dec. 31 | 4 | — | — | 11.35 |
| Travis & Arnold | Nov. 3 | 0.64 | 0.58 | 0.58 | 3.68 |

* Equivalent after allowing for scrip issues. † On capital increased by rights and/or acquisition issues. ‡ Includes special payment of 0.385p. § No comparison as company made public October 1979.

Half-way rise for Travis and Arnold

Pre-tax profits of Travis and Arnold, builders' plumbers, merchants and timber importers, rose in the first half of 1980 from £2.41m to £3.2m on sales up 21.6 per cent higher than in 1979. A profit of £0.25p was paid from profits of £15.759.

However, the directors warn that most of the improvement was generated in the first quarter when volume sales were significantly higher than the comparative months of 1979.

Since April, sales and profitability have been under increasing pressure and although measures are being taken to adjust to the reduced volume of output, the directors anticipate that profits for the year as a whole will be below those of 1979.

Last year the company reported pre-tax profits for the 12 months of £6.07m, compared with £4.61m for 1978.

The interim dividend is being raised from the equivalent of 0.88p after allowing for the one-for-one scrip issue to 0.64p net. Last time the final dividend was an adjusted 3.55p.

The yield increased from 6.25p to 6.65p and after interest of £222,000 (£31.000) retained profit edged ahead from £1.27m to £1.37m. Last time's figure included £226,000 from the sale of properties against nil this time.

• comment

Travis and Arnold responded quickly to the sudden collapse of building materials markets in the second quarter, reducing stocks and debtors enough to cut interest charges by nearly 30 per cent.

Pre-tax profits for the year ended April 26, 1980 improved from £10.72m to £10.92m on turnover of £219.1m (£207.6m)—as already known.

In 1979-80, there was a compensation payment of £13,000 for loss of office to a former director. On January 1, Mr. P. Kalms resigned from the board.

Meeting, The Institute of Directors, SW, October 9, noon.

MOLINS IN MILTON KEYNES

Prospective demand for the handling and packing systems of Molins is expected to outstrip the available manufacturing facilities at its Deptford premises, so a major restructuring programme has been initiated.

A separate division has been formed for the research, development and manufacture of the group's cigarette handling and systems equipment. It will be based in Milton Keynes.

Dixons Photo sees continuing progress

An uninterrupted and growing demand for the products it sells is forecast by Dixons Photographic. Mr. Stanley Kalms, the chairman, in his annual report says he does not doubt the company's ability to ensure a profitable, sound and growing business.

He states that the company has never been stronger and its determination to achieve sustained growth is firmer than ever but the company must recognise the present vicissitudes of the economy.

Total assets employed in the group now exceed £100m and

net current assets increased during last year by 20 per cent to £1.28m.

In addition, there is an estimated surplus of £9m over book value on property valuation.

The sub-contracting of the Dixons Charge Card business will provide added liquidity to the extent of about £8m.

Mr. Kalms says the group has an extensive programme of positive expansion, and research into and testing of different concepts of marketing and product development.

Pre-tax profits for the year ended April 26, 1980 improved from £10.72m to £10.92m on turnover of £219.1m (£207.6m)—as already known.

The company is performing well and the Nairn Travel acquisition could contribute up to £0.5m in the second half.

Even so, profits for the year are unlikely to be much over £8m, suggesting a multiple of 6.9 at 17.5p. The yield of 12 per cent on a maintained final is supported by a comfortable dividend cover.

The exception was Hugh Smith, the heavy machine tool manufacturer, where the declining world demand for capital items had a marked effect.

The group's overseas engineering companies had mixed fortunes, but good results were achieved by companies recently acquired in Kenya and Australia.

Textile profits increased by 31 per cent to £2.17m. The group's industrial textile companies had a difficult first half and their results reflect the seriously depressed markets in which they operate. Active steps have been taken, says the board, to combat the worst effects of the continuing recession in the UK textile industry and major reorganisation of four companies in Scotland was put in hand at the end of August.

In the first half the group managed to contain its level of

W. CANNING

W. Canning, the UK electronics, chemicals and engineering company, is to sell its half-share in Mowat Canning (SA) of Johannesburg to E. S. Mowat and Sons, the co-shareholder. The sale price is £100,000 (£55,000), which is above book value.

New licence agreements have been entered into for the manufacture and licensing of Canning originate products which will result in the company's income from the South African market showing no reduction.

J. HEWITT & SON (FENTON) LIMITED

Manufacturers of domestic and industrial refractories, kiln furniture and electrical porcelain

INTERIM STATEMENT

The unaudited results for the half-year to 30th June 1980 and corresponding figures are as follows:

| | Half-year to 30.6.80 | Half-year to 30.6.79 | Year to 31.12.79 |
| --- | --- | --- | --- |

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Overseas activities lift Simon to £7.6m midway

WITH THE performance of its overseas companies partly compensated for by the severe pressures on its UK-based activities, Simon Engineering increased pre-tax profits from £7.26m to £7.62m for the first six months of 1980.

Turnover climbed £21.26m to £155.23m, while profits included higher associates' contributions of £33.000 (£228,000) and net interest receivable up from £67.000 to £92.000. Depreciation charge was £2.3m (£1.89m).

The directors say that with the continuing strength of sterling and fierce international competition, they see no remission of the pressures during the rest of this year and next year. Every effort, however, is being made to maintain profit growth in 1980.

Tax for the half year took £3.26m, against an adjusted £2.17m, and after minorities, the attributable balance emerged down from £1.81m to £3.93m.

The interim dividend is maintained at 4p net per 25p share, costing £94.000 (same) — last

year's total was 11.33p on record £18.54m pre-tax profits.

The group is engaged in the manufacture of specialised machinery, process plant contracting, merchanting and storage and oil services.

See Back Page

Increased costs hit H. Cory

CONSIDERABLE INCREASES in costs in all its pre-tax departments led to a fall in pre-tax profits of £24.000 to £17.800 for the first half of 1980. Turnover of this chemical colour manufacturer was little changed at £1.39m, against £1.37m.

Since June 30, the volume of orders has fallen and, as an alternative to redundancies, short time working was intro-

duced from August 11 on the basis of a three-day week as a temporary measure to reduce working.

Earnings per 5p share dropped from 1.37p to 0.9p, but the net interim dividend is held at 0.6p — last year's total payment was 1.3p from pre-tax profit of £47.985.

Half-yearly profits included interest receivable up slightly at £29.000 (£136,000), and was subject to tax of £33.000 (£130,000).

Corporation tax has been provided for at 52 per cent, but the effective rate at the end of the year should be lower because of capital allowances in expenditure now being incurred to construct and equip the factory extension.

OIL AND ASSOC'D.

The balance of Ott and Associated Investment Trust's convertible unsecured loan stock 1982-83 was converted, amounting to £24.000 to £17.800 for the first half of 1980. Turnover of this chemical colour manufacturer was little changed at £1.39m, against £1.37m.

Since June 30, the volume of orders has fallen and, as an alternative to redundancies, short time working was intro-

Jentique loss in second half

HIT BY a sharp fall in demand and exceptional costs related to redundancies and short time working, Jentique (Holdings), furniture and clock maker, declined from a £280.198 pre-tax profit in 1979 to a £73.537 loss in the second half of 1979-80.

This left the total for the year to June 30, 1980, down from £73.152 to £235.493 and the final dividend was being omitted. A 1.05p net interim was paid in April.

Sales for the 12 months slipped £1.33m to £10.58m.

Since year-end, orders have shown some increase enabling a return to full time working, and there has been a modest improvement in trading conditions permitting a reduction of stock levels in both divisions.

The directors say that if the current pattern of trading can be maintained in both divisions for the six months to December 31 this year they will consider paying an interim dividend in April 1981. For the whole of 1979-80 the distribution was 2.47985p.

The tax charge for the year was £20.191 (£169.786), leaving earnings per 25p share at 2.72p (5.1p). There was an extraordinary debit this time of £50.848.

The general lack of consumer demand, made worse by the strong pound, forced Metamec clock making division to make redundancies in March. It is now, however, operating full time and poised to take maximum advantage of its newly developed quartz clock movements, the directors state.

KENNEDY BROOKES RESTAURANT DEAL

Kennedy Brookes has acquired the lease on a restaurant at Knightsbridge Green through its subsidiary Brookes Hotels. After renovations, Kennedy Brookes plans to reopen the restaurant in October under the name Newports.

The lease, which has nine years to run with a rent review in 1982, has been acquired, together with the fixtures and fittings, for a total consideration of £80.000.

Consideration will be satisfied as to £30.000 in cash and the balance by the issue of 36.363 shares. In certain circumstances, a further 10.000 shares may be issued in 1982 credited as fully paid.

The vendors have undertaken not to dispose of any shares for at least 12 months. One of them, Lord Newport, has accepted an invitation to join the Board of Brookes Hotels and intends to take an active interest in all of the group's restaurants.

At least the hide price cannot drop much further. Its tumble from over £1 a kilo 18 months ago to 30p in June this year has dragged Pittards' profits down in its wake — to the tune of a company estimate of over £500.000 in the half. The Beckenham plant, whose sale is now being negotiated, turned in a final trading loss of around £120.000, and its closure should trim the group's wage bill by some £500.000. An interest bill up from £100.000 to £300.000 for the half, with the year end cash balance transformed into an overdraft, completes the background to the profits collapse. For the current period, hide prices have come 70p on the bottom, and seasonal factors may be expected to help them up further next month. The maintained dividend could be defended on balance sheet strength and expected cashflow from the Beckenham sale, but had an effect.

The interim dividend is unchanged at 2.25 cents per share.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of confirming dividends. Other indications are given as to whether dividends are interim or final and the subdivisions shown below are based mainly on last year's financials.

TODAY

Inturima-Barrow Hepburn, Blockleys, Rodecote International, Executives Clothiers, Home Charm, Investex, Bernard Matthews, Fries, Washin-

ton, Sir James, White Farnham, Finalis, Elder Smith Goldsbrough, Mort, London Merchant Securities, George H. Sholes, Sir David.

FUTURE DATES

Camrex Sept. 19

Dunlop Sept. 21

Estates and General Investments Sept. 22

General and Commercial Investments Sept. 23

London and Holywood Trust Sept. 23

London and Provincial Trust Sept. 23

Ready Mixed Concrete Sept. 23

Sandwich Marketing Sept. 23

Stag Furniture Sept. 23

Stewart Wrightson Sept. 23

Williams and James (Engineers) Sept. 25

Kwik Save Discount Nov. 20

Mucklow (A. and J.F.) Sept. 22

Midway drop at Cockburn Cement

ALTHOUGH trading surplus of Cockburn Cement showed an improvement, higher depreciation and a sharp increase in interest charge meant that pre-tax profits of this 85 per cent owned Australian subsidiary of Rugby Portland Cement dropped from £82.01m to £1.16m for the first half of 1980.

Further modification to the lime plant deferred its expected cost benefits, the directors state.

Trading surplus rose by £0.28m to £3.57m, but interest took £1.14m (£0.45m) and depreciation, £1.57m (£1.13m). No tax is again payable due to investment allowances brought forward.

Turnover improved from £14.15m to £15.03m.

There seems little prospect of any substantial increase in activity for the remainder of this year, while the disruption of sales to Alcoa due to two months' industrial action at their Pinjarra refinery, has also had an effect.

The interim dividend is unchanged at 2.25 cents per share.

INGLIS

LISTING of the 5 per cent irredeemable debenture stock of Inglis and Co. has been cancelled at the company's request. The market capitalisation and shareholding position is such that an adequate market in the security cannot be maintained.

Application to make specific bargains under Rule 163 (2) may be submitted.

Comment

At least the hide price cannot drop much further. Its tumble from over £1 a kilo 18 months ago to 30p in June this year has dragged Pittards' profits down in its wake — to the tune of a company estimate of over £500.000 in the half. The Beckenham plant, whose sale is now being negotiated, turned in a final trading loss of around £120.000, and its closure should trim the group's wage bill by some £500.000. An interest bill up from £100.000 to £300.000 for the half, with the year end cash balance transformed into an overdraft, completes the background to the profits collapse. For the current period, hide prices have come 70p on the bottom, and seasonal factors may be expected to help them up further next month. The maintained dividend could be defended on balance sheet strength and expected cashflow from the Beckenham sale, but had an effect.

The interim dividend is unchanged at 2.25 cents per share.

Bifurcated Engineering down to six months

THOUGH TURNOVER of bifurcated Engineering increased from £7.34m to £8.73m for the half year to June 30, 1980, pre-tax profits of the manufacturer and distributor of rivets and other cold-formed products, parts feeding and packaging equipment fell from £19.000 to £47.000.

Mr. J. M. A. Paterson, chairman, says the recession has affected orders in the UK and the strong pound has resulted in reduced sales to the U.S. While every effort is being made to maintain the profits achieved

Pittard profits tumble but interim maintained

LARGELY DUE to stock losses arising from a worldwide exceptional drop in hide and skin prices between the beginning and end of the period, taxable profits of Pittard Group, leather manufacturer, plunged from £957.412 to £49.152 for the six months to June 30, 1980.

After tax of £4.826 (£291.758) net profit slumped from £665.654 to £21.356, but the interim dividend is being held at 1.35p per 25p share, again absorbing £100,753 payments in 1979, totalling 4p and pre-tax profits were £1.49m.

Mr. N. F. Wood, the chairman, says that if demand improves and hide and skin prices recover, it should offset some of the first half stock losses.

Sales for the half year fell from £11.96m to £10.58m with the reduction entirely in the home market, where sales were affected by cheap imports of leather; customers in the shoe and clothing industry were suffering similarly from cheap imports and low demand.

Exports were maintained at previous levels, but margins were considerably reduced to offset the high value of sterling against the dollar and other major currencies.

The chairman says the second half is extremely difficult to forecast, but if interest rates fall and the dollar strengthens against sterling, the group will become much more competitive at home and overseas and margins will correspondingly improve.

In addition, the group's cash position will enable it to ride out the storm which is gravely affecting much of the British manufacturing industry, he states.

The interim results include trading losses incurred during the closing down of the Beckenham factory, but exclude the terminal losses which will be offset against the considerable surplus expected to arise from the sale of the site for redevelopment.

Comment

At least the hide price cannot drop much further. Its tumble from over £1 a kilo 18 months ago to 30p in June this year has dragged Pittards' profits down in its wake — to the tune of a company estimate of over £500.000 in the half. The Beckenham plant, whose sale is now being negotiated, turned in a final trading loss of around £120.000, and its closure should trim the group's wage bill by some £500.000. An interest bill up from £100.000 to £300.000 for the half, with the year end cash balance transformed into an overdraft, completes the background to the profits collapse. For the current period, hide prices have come 70p on the bottom, and seasonal factors may be expected to help them up further next month. The maintained dividend could be defended on balance sheet strength and expected cashflow from the Beckenham sale, but had an effect.

The interim dividend is unchanged at 2.25 cents per share.

James Fisher holds profit

TAXABLE profits of James Fisher and Sons, shipowner and dredger and insurance broker, edged ahead from £1.93m to £2.15m in the first half of 1980 on sales of £7.60m, compared with £6.82m.

The surplus was struck after interest and dividends received of £253.724 (£107.274) and was after charging bank and mortgage interest of £170.725 (£187.071). Depreciation took £1.05m (£885.546).

After a higher tax charge of £74.111 (£27.458), stated earnings per 25p share are up from 8.34p to 9.13p.

The interim dividend is increased from the equivalent of

short of exceptional factors coming from the aid of the hide market, there is little short-term cheer. At 37p, down 3p, the shares would yield 16 per cent with a maintained final — one from £2.7m, the company is capitalised at less than half the value of its leather stocks.

Successful year in the two divisions selling under the Charnos trade mark gave a good result from branded hosiery and an outstanding one from lingerie, Mr. Noskwith adds. At the other extreme, continuing difficulties with knitwear produ-

ctives caused a further large loss.

The board reports there has been no improvement in the double jersey area and has thus decided to withdraw entirely from its involvement in the manufacture of double jersey fabrics.

Although the recessional group has avoided serious redundancies except for the closure of its Burton-on-Trent auxiliary knitwear factory with a loss of 44 jobs.

Meeting: Ilkeston, September 29, 3.30 p.m.

WOLSTENHOLME RINK ACQUISITION

Charles Openshaw and Sons (Manchester), a subsidiary of Wolstenholme Rink, has acquired the assets and goodwill of the print division of Aerostyle from joint receivers of that company, Mark Homan and Gordon Horsfield of Price Waterhouse and Co. The value of the assets being acquired is approximately £160.000.

Openshaw intends to continue and develop the business formerly carried out by the Aerostyle Print division. It has particular interest in Intergrain anti-set-off spray powder, and the related spray equipment, which will continue to be produced and sold under the existing trade names.

The chairman says: Government support had less influence on the result than in 1978 but was nevertheless substantial — therefore the group's performance can still not be regarded

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Companies and Markets

Pound eases

Sterling lost ground in currency markets yesterday, compared with Friday's levels, but after an initial mark down, showing some signs of stabilising. Its trade weighted index was down at 75.6 compared with 76.2 on Friday, but was calculated at 75.6 for all three of the day's calculations. Against the dollar it opened at \$2.3988-2.3995 and touched a high of \$2.4002-4.010, before coming back in its lowest level of the day at \$2.3864-2.3870. These were all early movements and by 9 am, the pound had recovered to \$2.3910. At noon it was quoted at \$2.3950, but eased further to \$2.3880 before returning back to \$2.3865-2.3875, a fall of 1.75c. Sterling may have been weakened by growing speculation that Maastricht will be cut in the near future, and also fears of a potential strike by UK oil workers.

The US dollar was firmer initially and finished above Friday's levels, but below its high level of the day. Early trading may have reflected a firm trend in Euro-dollar rates following the increase in US prime rates last Friday in 12 per cent. Against the D-mark it finished at DM 1.7830 compared with a high of DM 1.7830, and Friday's close of DM 1.7805. Similarly in terms of the Swiss franc it finished at SwFr 1.6325 compared with a high of SwFr 1.6410 and SwFr 1.6300 on Friday. On the other hand the Japanese yen showed a net rise on the day, with the US unit ending to Y121.80 from Y121.10. On Bank of England figures, the dollar's trade weighted index rose to 83.4 from 83.2.

DEUTSCHE MARK—One of the weaker members of the European Monetary System of late, but showing signs of recovery against the dollar following doubts about the future trend in US interest rates and Federal Reserve monetary policy ahead of the Presidential election. There was no intervention by the Bundesbank when today's buying in the market, when the dollar was fixed at DM 1.7831, compared with DM 1.7803 on Friday.

ITALIAN LIRA—Weakest member of the EMS, reflecting high inflation and balance of payments problems, and further undermined by rumours of devaluation. The lira was slightly firmer at yesterday's opening in Milan, rising against the US dollar and sterling, as well as the Swiss franc and Dutch guilder. Figures showed an increase in Italy's official reserves from \$57.791m from \$54.923 in June and \$34.973 in July 1979, with the rise seen as a reflection of the increase in tourist trade. The dollar fell to L345.35 from L347.05, while sterling was lower at L320.50 compared with L2,044.3 on Friday.

EMS-EUROPEAN CURRENCY UNIT RATES

| | ECU | Currency | % change | Bank of | Morgan | Sept. 15 | Sept. 12 | Bank | Special | European |
|-----------------|----------|---------------|----------|----------|----------|----------|----------|------|---------|----------|
| | central | amount | from | central | Guaranty | Index | Change % | rate | Drawing | Currency |
| September | 40.5660 | Belgian Franc | +1.32 | 40.76 | 1.53 | 75.6 | -30.2 | 16 | 54.7535 | 54.9880 |
| Danish Krone | 7.81880 | | +1.24 | 7.808 | 1.08 | 80.6 | -17.3 | 10 | 57.1071 | 58.0508 |
| German Mark | 2.62205 | | +0.91 | 2.6210 | 1.08 | 134.87 | -18.0 | 57 | 1.0571 | 1.05073 |
| French Franc | 7.74265 | | +1.51 | 7.7411 | 0.85 | 159.9 | +9.43 | 11 | 1.0280 | 1.0250 |
| Dutch Guilder | 2.74363 | | +0.16 | 2.74310 | -1.00 | 159.1 | +13.3 | 12 | 1.1120 | 1.1074 |
| Irish Punt | 0.686201 | | +0.48 | 0.671405 | -0.68 | 154.3 | +4.26 | 13 | 1.1120 | 1.1074 |
| Italian Lira | 1.18770 | | +1.30 | 1.18770 | -2.83 | 130.3 | +20.2 | 14 | 1.1120 | 1.1074 |
| Canadian Dollar | 0.6868 | | +0.68 | 0.6868 | -0.68 | 135.6 | +3.15 | 15 | 1.1120 | 1.1074 |
| Swiss Franc | 1.20250 | | +1.30 | 1.20250 | -2.83 | 135.6 | +2.83 | 16 | 1.1120 | 1.1074 |

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

Rate given for Argentina is free rate.

| | Sept. 13 | £ | \$ | £ | Neige Rates |
|-------------------|-----------------|---------------|----------------|---------------|-------------|
| Argentine Peso | 4,481,4601 | 1617.1624 | Austria | 20.10-50.40 | |
| Australian Dollar | 2,0405.20445 | 65.54-65.74 | Belgium | 08.63-09.33 | |
| Brazil Cruzeiro | 134.87-180.87 | 65.54-65.74 | Denmark | 13.11-13.21 | |
| Canadian Dollar | 1.2232-1.2235 | 1.19-1.20 | Germany | 12.50-12.60 | |
| Dutch Guilder | 162.115-184.593 | 42.65-42.80 | Germany (West) | 4.261-4.3814 | |
| Irani Rial | 11,801.000 | 4,0395.49415 | Italy | 2015-2110 | |
| Kuwait Dinar | 0.0329-0.0451 | 0.2600-0.2660 | Japan | 507.518 | |
| Malaysian Ringgit | 0.2228-0.2305 | 0.26-0.28 | Netherlands | 11.46-11.59 | |
| Swiss Franc | 1.24285-1.24333 | 162.50-162.53 | New Zealand | 11.46-11.59 | |
| Swiss Franc | 1.24285-1.24333 | 162.50-162.53 | Portugal | 113.1-125.1 | |
| Dutch Guilder | 1.24285-1.24333 | 162.50-162.53 | Portugal | 113.1-125.1 | |
| Irani Rial | 11,801.000 | 4,0395.49415 | Spain | 170.1-176 | |
| Kuwait Dinar | 0.0329-0.0451 | 0.2600-0.2660 | Sweden | 1.76-1.78 | |
| Malaysian Ringgit | 0.2228-0.2305 | 0.26-0.28 | United States | 2,288.2-2,398 | |
| Swiss Franc | 1.24285-1.24333 | 162.50-162.53 | United States | 2,288.2-2,398 | |
| Swiss Franc | 1.24285-1.24333 | 162.50-162.53 | Yugoslavia | 7.6870-7.6900 | |
| Irani Rial | 11,801.000 | 4,0395.49415 | Yugoslavia | 7.6870-7.6900 | |
| Kuwait Dinar | 0.0329-0.0451 | 0.2600-0.2660 | Yugoslavia | 7.6870-7.6900 | |
| Malaysian Ringgit | 0.2228-0.2305 | 0.26-0.28 | Yugoslavia | 7.6870-7.6900 | |
| Swiss Franc | 1.24285-1.24333 | 162.50-162.53 | Yugoslavia | 7.6870-7.6900 | |
| Swiss Franc | 1.24285-1.24333 | 162.50-162.53 | Yugoslavia | 7.6870-7.6900 | |
| Dutch Guilder | 1.24285-1.24333 | 162.50-162.53 | Yugoslavia | 7.6870-7.6900 | |
| Irani Rial | 11,801.000 | 4,0395.49415 | Yugoslavia | 7.6870-7.6900 | |
| Kuwait Dinar | 0.0329-0.0451 | 0.2600-0.2660 | Yugoslavia | 7.6870-7.6900 | |
| Malaysian Ringgit | 0.2228-0.2305 | 0.26-0.28 | Yugoslavia | 7.6870-7.6900 | |
| Swiss Franc | 1.24285-1.24333 | 162.50-162.53 | Yugoslavia | 7.6870-7.6900 | |
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| Irani Rial | 11,801.000 | 4,0395.49415 | Yugoslavia | 7.6870-7.6900 | |
| Kuwait Dinar | 0.0329-0.0451 | 0.2600-0.2660 | Yugoslavia | 7.6870-7.6900 | |
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| Swiss Franc | 1.24285-1.24333 | 162.50-162.53 | Yugoslavia | 7.6870-7.6900 | |
| Swiss Franc | 1.24285-1.24333 | 162.50-162.53 | Yugoslavia | 7.6870-7.6900 | |
| Dutch Guilder | 1.24285-1.24333 | 162.50-162.53 | Yugoslavia | 7.6870-7.6900 | |
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| Kuwait Dinar | 0.0329-0.0451 | 0.2600-0.2660 | Yugoslavia | 7.6870-7.6900 | |
| Malaysian Ringgit | 0.2228-0.2305 | 0.26-0.28 | Yugoslavia | 7.6870-7.6900 | |
| Swiss Franc | 1.24285-1.24333 | 162.50-162.53 | Yugoslavia | 7.6870-7.6900 | |
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| Irani Rial | 11,801.000 | 4,0395.49415 | Yugoslavia | 7.6870-7.6900 | |
| Kuwait Dinar | 0.0329-0.0451 | 0.2600-0.2660 | Yugoslavia | 7.6870-7.6900 | |
| Malaysian Ringgit | 0.2228-0.2305 | 0.26-0.28 | Yugoslavia | 7.6870-7.6900 | |
| Swiss Franc | 1.24285-1.24333 | 162.50-162.53 | Yugoslavia | 7.6870-7.6900 | |
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| Dutch Guilder | 1.24285-1.24333 | 162.50-162.53 | Yugoslavia | 7.6870-7.6900 | |
| Irani Rial | 11,801.000 | 4,0395.49415 | Yugoslavia | 7.6870-7.6900 | |
| Kuwait Dinar | 0.0329-0.0451 | 0.2600-0.2660 | Yugoslavia | 7.6870-7.6900 | |
| Malaysian Ringgit | 0.2228-0.2305 | 0.26-0.28 | Yugoslavia | 7.6870-7.6900 | |
| Swiss Franc | 1.24285-1.24333 | 162.50-162.53 | Yugoslavia | 7.6870-7.6900 | |
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| Dutch Guilder | 1.24285-1.24333 | 162.50-162.53 | Yugoslavia | 7.6870-7.6900 | |
| Irani Rial | 11,801.000 | 4,0395.49415 | Yugoslavia | 7.6870-7.6900 | |
| Kuwait Dinar | 0.0329-0.0451 | 0.2600-0.2660 | Yugoslavia | 7.6870-7.6900 | |
| Malaysian Ringgit | 0.2228-0.2305 | 0.26-0.28 | Yugoslavia | 7.6870-7.6900 | |
| Swiss Franc | 1.24285-1.24333 | 162.50-162.53 | Yugoslavia | 7.6870-7.6900 | |
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| Dutch Guilder | 1.24285-1.24333 | 162.50-162.53 | Yugoslavia | 7.6870-7.6900 | |
| Irani Rial | 11,801.000 | 4,0395.49415 | Yugoslavia | 7.6870-7.6900 | |
| Kuwait Dinar | 0.0329-0.0451 | 0.2600-0.2660 | Yugoslavia | 7.6870-7.6900 | |
| Malaysian Ringgit | 0.2228-0.2305 | 0.26-0.28 | Yugoslavia | 7.6870-7.6900 | |
| Swiss Franc | 1.24285-1.24333 | 162.50-162.53 | Yugoslavia | 7.6870-7.6900 | |
| Swiss Franc | 1.24285-1.24333 | 162.50-162.53 | | | |

Kathryn Davies reports on Singapore's new economic policy

Industrial revolutionary

FOR A man who carries the weight of an industrial revolution on his shoulders, Mr. Goh Chok-Tong is remarkably urbane and seemingly untroubled. Singapore's 39-year-old Minister of Trade and Industry was catapulted into the limelight in March last year, when he was given many responsibilities formerly belonging to the Finance Ministry. Despite his personal denial that he is the sole architect of Singapore's new economic policy—"that would imply that I'm Superman," Mr. Goh is identified in the public eye as the man who must either drag or lead Singapore "forward and upward," to quote Mr. Lee Kuan Yew, the Prime Minister.

The goal is a restructured economy, eliminating as far as possible unskilled labour-intensive industries and encouraging greater mechanisation, more sophisticated capital investment and increased skills among the local workforce.

The most controversial aspect of the policy is the imposition of greatly increased pay rates for employees in both the private and public sectors. The National Wages Council, which

recommends annual wage increases, has the Government's blessing for its three-year campaign for higher wages. It began last year with increases of about 20 per cent. The second round—published in June—is expected to add 19 per cent to the country's wages bill.

Another dose of strong medicine is still to come, and some employers have protested that they are being doubly squeezed—by the need to invest in plant and equipment and by having to implement the pay guidelines. Mr. Goh admits that profits are being squeezed, although not, he says, to the point at which businesses are no longer viable.

An important part of the wage policy is to correct the conservatism of recent years. Wages in countries seen as competitors—Hong Kong, Taiwan and South Korea—rose more rapidly in the late 1970s than those in Singapore. "By suppressing wages they have fallen below what would have been achieved by market forces. As a result we now have an over-use of labour," says Mr. Goh.

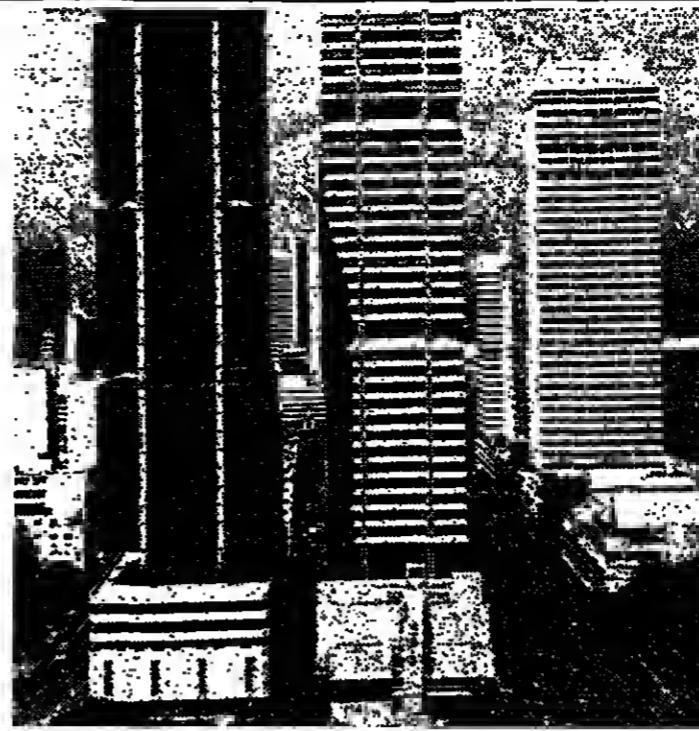
Mr. Goh gives equal emphasis

to other aspects of his economic strategy: fiscal incentives to persuade employers to mechanise, intensive skills training for manpower, and a wage structure to encourage greater productivity. He says it is too early to tell whether the policy is working, but there are indications that it is having the desired effect.

The demand for labour as measured by jobs created has dropped sharply," he says. Productivity has also improved with an additional 3 per cent salary increase available for better workers under this year's wage guidelines.

Mr. Goh's background as an economic planner—he has a first-class economics degree from Singapore University and an MA in development economics from Williams College in the U.S.—makes him a good candidate for his present portfolio. But like other recently appointed Ministers, Mr. Goh is a relative newcomer to politics and lacks the experience of Prime Minister Lee and his colleagues on the hustings.

"We are technocrats who try to learn to become politicians,"



Singapore's business district

servation, export promotion and ensuring that our political stability continues.

"We are targeting to grow at 8 per cent per annum in this decade. Barring any major political or economic disorder in the world, we have a fair chance of attaining our target."

Mr. Goh accepts his identification with the success or failure of the economic policy with humour and resignation.

"If the policy succeeds then I shall remain in politics." (He is tipped as a future Prime Minister.) "If it fails then of course I shall go down with it—that's as clear as daylight."

Confidence that exports will win the day

"WE DO not expect the recession to hurt us—yet," says Mr. Haider Sithawalla, general manager of ACMA Electrical Industries, a Singapore company which exports refrigerators and air-conditioners to 38 countries from its base on the Jurong Industrial Estate.

Mr. Sithawalla's cautious optimism typifies the current mood in Singapore, seemingly justified in the latest half-yearly economic indicators presented by Prime Minister Le Kuan Yew in his national day message last month. Net manufacturing investment commitments were up 57 per cent in the first six months of this year to a total of \$51.180m (\$231m), with non-petroleum projects increasing by 83 per cent to \$59.79m, industrial production up 13.5 per cent

and GDP up 10.7 per cent in real terms.

Singapore's confidence is boosted by the knowledge that its admirable export performance ensured that the effects of the 1974-75 recession were minimal, even though a slight loss of nerve by the Government in encouraging too many labour-intensive industries in the city-state acted as a temporary brake on the drive for greater economic sophistication.

In 1974 ACMA was a small electrical company making refrigerators for the local market under technical licensing arrangements with Japanese and American manufacturers. Multinationals, then as now, played the dominant role in Singapore's foreign trade. Their worldwide marketing networks helped to insulate the Republic

Last year's group turnover of \$570m represented a 30 per cent increase over the previous year, pre-tax profits leapt by 40 per cent to \$54.6m and earnings after tax per share increased by 29.7 per cent from 19.5 cents to 25.3 cents.

Although a small company in international terms, ACMA claims to be one of the largest refrigerator exporters in the world. It sells between 65 to 70 per cent of its output abroad, a higher proportion than companies in either the U.S. or Japan. Expansion plans include the setting up of a joint venture in Indonesia, in which ACMA will hold a 40 per cent equity, to produce both air-conditioners and refrigerators.

What Singapore companies like ACMA fear more than any recession is their own Govern-

ment's progressive dismantling of the few remaining import tariffs which have hitherto protected local manufacturers.

"Contrary to some beliefs, the local entrepreneur is not an endangered species," said Minister of Trade and Industry Mr. Goh Chok-Tong in his budget speech in March. But the Government will not protect Singaporeans against competition either, leading to anguished cries from some manufacturers as they contemplate their rising costs while yet more multinationals are invited to set up shop in Singapore.

"We cannot sell in Japan," says Mr. Sithawalla simply. But big household names like Hitachi, Mitsubishi and Sanyo compete for the tiny local market as well as manufacturers

ing their goods for export. Not that Mr. Sithawalla is against the multinationals.

"I think for Singapore they are a good thing, in terms of supply of components and transfer of technology," he says.

"But what we feel is that although the local market may seem small, for certain industries it can be significant."

ACMA too suffers from Singapore's tight labour market and uncertainties over whether it can find enough employees to match its planned expansion, both of existing foreign markets and new ones. The rising cost of oil-based raw materials—particularly plastics—is another worry. In this context, the recession still seems remote. "So far we have not found any slackening of demand," says Mr. Sithawalla.

CONTRACTS

£2m nuclear engineering

A contract from Sweden valued at more than £2m for the design, supply, installation and commissioning of plant to convert two existing steam boilers from oil to coal/oil firing has been placed with the burner division of PEABODY HOLMES. The contract was placed by the Vasteras Municipal Authority. The boilers to be converted are used for power generation and district heating.

METAL AND PIPELINE ENDURANCE has won a two-year contract to provide inspection and quality-assurance services at the Nigg Bay site of Brown and Root-Wimpey Highland Fabricators. Worth about £1.2m, the contract is managed by MAPLE's office at Nigg Bay. It entails the supply of the skilled engineers and equipment needed to help Highland Fabricators carry out inspection, ultrasonic testing, radiographic examination, and magnetic particle inspection of the jacket structure for the BP Magnus Field, the biggest oil platform ordered so far for the North Sea.

A contract worth over \$400,000 for valves to be used in a major mains replacement project by Trinidad's Water and Sewerage Authority has been won by EUROVALVE, the UK-based joint production venture of the British Steel Corporation and Pont-a-Mousson SA of France. The contract was obtained by the company's agent, Century Eison, Port of Spain.

FERRANTI COMPUTER SYSTEMS has received a £150,000 order from the British Steel Corporation for an Argus 700G computer system to replace an Argus 500 system at the BSC Scunthorpe heavy section mill, finishing end.

Courage (Western) has placed a major contract with ERBEN for the Bristol Brewery. The project involves the reorganisation of the cask handling section at Bath Street, replacing plant to give better utilisation of space and increasing operating flexibility.

A Davy company in the U.S. has been awarded a contract for a 200m galloons per year methanol plant by Arco Chemical Company, a division of Atlantic Richfield Company. The plant, said to be one of the largest in the world, is to be built at Channelview, Texas, and completion of the project is scheduled for early 1983. The contract was awarded to DAVY MCKEE CORPORATION, the main U.S. subsidiary of Davy Corporation of London.

STOTHERD AND PITT, Bath, has a contract worth £1m for the supply and installation of a 40-tonne container handling crane at the Greenwich terminal of Victoria Deep Water Terminal. The container crane, due to be in service next spring, is of the wide span type for ship loading and unloading and for the marshalling of containers within its 42-metre rail span.

The modernisation of yeast production at the Glenthill factory of The Distillers Company at Menstrie, Clackmannanshire, involves a £500,000 contract for computer and microprocessor-based control systems, together with field equipment using electronic transmission, all to be supplied by FOXBORO TOXAL of Redhill, Surrey.



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WORLD STOCK MARKETS

Dow off 5.9 at mid-session

WORRIES ABOUT inflation and interest rates caused Wall Street to retreat in fairly active trading yesterday morning.

The Dow Jones Industrial Average receded 5.89 to 930.63 at 1 pm, while the NYSE All Common Index lost 42 cents to 722.23 and declining issues outpaced advances by a two-to-one ratio. Trading volume slowed to 28.82m shares from last Friday's substantial 1 pm figure of 35.21m.

Expectations of oil price increases from the OPEC meeting in Vienna and an apparently reviving U.S. economy heightened inflation fears, analysts said. Commerce department economist Courtney Slater on Friday said the recession is over.

A resurgence of inflation could force the Federal Reserve to tighten credit further, especially in view of money supply growth. Previous Metal and Multinationals OIL issues were weak, but Domestic Oils and companies involved in alternative energy sources, such as coal and gasohol, were stronger.

Among the actives, volume leader Texaco fell 11 to \$33.15, but Quaker State Oil Refining gained 10 to \$18.11. Archer-Daniels-Midland, a gasohol manufacturer, rose to \$36 and Eucryus-Erie, a cool mining machinery producer, rose to \$23.1.

Southern Pacific gained 3 to \$64, but Southern Pacific eased 10 to \$37. The two companies have ended merger talks.

Active Sony hardened 1 to \$141 and Matsushita Electric, a major Sony competitor, rose 1 to \$36. General Motors gained 5 to \$56.61. The company reported early-September car sales down 13.4 per cent, but Ford Motor, which said sales fell 36.3 per cent in the period, lost 1 to \$29.9.

THE AMERICAN SE Market Value Index relinquished 2.83 to 338.82 at 1 pm on volume of 3.15m shares (4.61m).

Closing prices for North America were not available for this edition.

Oil and Mining shares were mostly weaker.

Volume leader Goldfield slipped 1 to \$31. Houston Oil fell 11 to \$36.10 and Inter-City Gas 3 to \$35. It plans to offer 1.38m shares. However, Petro-Lewis advanced 1 to \$34.1.

Traders

expecting a major gold find continued to attract buyers to the stock, which finished 45 cents stronger at a year's peak of \$310.30.

Traders expecting a major

said. Rather than take Sembawang down, the difference in P-E ratios is likely to lead Kepel up, he added.

Hong Kong

With the market taking as generally bullish the half-yearly review on the local economy by Financial Secretary Philip Haddon-Cave, shares generally made fresh headway yesterday in further heavy dealings, but late profit-taking eroded some of the gains. The Hang Seng index added 10.35 to 1,230.73.

Germany

Stock prices were inclined to drift lower in an exceptionally quiet market made hesitant by rising domestic interest rates. The Commerzbank index slipped 1.8 to 716.4.

Chemicals, Banks, Stores and Machine Manufacturers showed the clearest downward trend, although declines among the majors rarely exceeded DM 2.

Significant exceptions included Degussa, off DM 4, and RHD, down DM 2.50.

Deutsche Bank shed DM 1.50 and Steel concerns Thyssen and Krupp put on DM 1 and DM 2 respectively.

Tokyo

The market was closed yesterday for a public holiday, Respect of the Aged Day.

In Saturday's half-day session, stock prices mainly moved higher in active trading, lifting the Straits Times Industrial index 9.44 more to a record 524.26.

Industrials, Properties and Banks mainly improved, although Piaotiaos were mixed.

News that Government-owned Kepel Shipyard is to offer 30m shares to the public at \$33.30 a share, thereby offering a price-earnings ratio below that of Sembawang Shipyard, did not unsettle Sembawang, which advanced 20 cents to \$31.66. The new listing will bring more interest in the sector, a broker

said.

Johannesburg

Gold shares tended easier in quiet dealings with the Bullion

price. Heavyweights Randfontein and Metros lost 150 and 20 cents

respectively, to R103.00 and

R104.00. The General Mining group of gold companies also declined despite higher dividends.

Australia

Continuing demand for gold situations and some other leading Miners all started the Cooper Basin pushed the Sydney Stock market to a record level despite slack overseas interest and easing gold prices. The Sydney All Ordinaries index moved ahead 10.70 to an all-time high of 785.14, while the Metals and Minerals subgroup index advanced 121.50 to 6,497.01.

Cooper Basin explorers Santos and Vargas rose 90 cents to \$13.90 and SOO cents to \$6.60 respectively following an announcement that the Dullangari No. 8 well flowed oil at a rate of over 2,000 barrels a day.

Elsewhere in Oils, Woodside gained 12 cents to \$33.20. Weeks Petroleum 30 cents to \$8.50 and Hartogen 10 cents to \$6.30, while BHP, which has oil drilling interests, climbed 50 cents to \$15.85.

Peko-Wallend's Tennant Creek

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\$235m takeover by General Electric

By PAUL BETTS IN NEW YORK

GENERAL ELECTRIC (GE), the leading U.S. electrical equipment and electronics group, has taken another major step in its current efforts to expand its operations in the semiconductor field.

The group is to buy about \$235m Intersil, a Californian manufacturer of integrated circuits with sales of \$140m last year.

GE and Intersil announced at the week-end that they had signed an agreement in principle whereby the Californian semiconductor manufacturer would become a wholly-owned subsidiary of GE which will pay \$33 for each of Intersil's outstanding 6.7m shares.

GE said a key element in the

proposed merger was Intersil's advanced technology in integrated circuit design, process and manufacturing thus reflecting further GE's intentions to strengthen its presence in the microchip market.

Although GE pulled out of the integrated circuit market about ten years ago, the largest U.S. electrical equipment manufacturer is now attempting to correct what is generally regarded as having been a strategic error by investing heavily in this expanding electronics sector.

Like other major U.S. conglomerates, GE is seeking to build up its in-house capabilities in this sector, not only to ensure itself with adequate sup-

pplies, but also to guarantee the company the specialised custom-designed equipment which the large volume producers in this field are increasingly unwilling to manufacture.

GE's latest drive in the electronics business has been eloquently reflected in a series of other moves to expand its activities in this sector.

Excluding the latest deal with Intersil, GE in recent months has committed more than \$150m in new electronics manufacturing and development facilities.

Last month it announced a \$31.5m expansion of its industrial electronics facilities at Chalottesville in Virginia, while the week before it said it planned to build a new micro-

electronics centre at North Carolina's Research Triangle Park with an initial investment of \$55m which could grow to more than \$100m over the next five years.

Earlier, GE announced a \$50m expansion of its corporate research and development centre at Schenectady, New York, of which more than half is to be devoted to building a modern electronics laboratory for electronic materials research and semi-conductor processing.

The company has indicated that by the mid-1980s the electronic content in GE's diversified product line would affect about two-thirds of its overall sales.

Rockwell may sell business jets division

By ROBERT GIBBONS IN MONTREAL

BY IAN HARGREAVES IN NEW YORK

ROCKWELL International, the Pittsburgh-based manufacturer of motor and aerospace components, is considering the sale of a division which makes turbo-prop business jets.

The company said yesterday that it was holding discussions with "several U.S. companies" about possible sale of the Oklahoma-based division, which is currently producing 11 Comanche aircraft per month.

The division employs 900 people and claims 12 per cent of the U.S. market for turboprop business aircraft and 78 per cent of the medium size bracket, where it competes most strongly, Rockwell said yesterday that it intended to step up production to 13 units per month early in 1981.

Mr. Eustace Hello, head of Rockwell's aviation interests, also said that the company would only contemplate selling its general aviation division if the buyer undertook to maintain current product development plans. The division is about to unveil a third type in the Commander range.

Aerospace, of which the general aviation division is a part, accounted for 26 per cent of the company's 1979 sales total of \$6.2bn. Among Rockwell's aerospace activities is its role as main contractor for the Space Shuttle programme.

Technologies suit terminated

By Our Financial Staff

THE JUSTICE DEPARTMENT has filed a proposed consent decree to end its anti-trust suit against United Technologies.

The suit sought to block United's acquisition of about 50 per cent of Carrier, a leading manufacturer of heating and air conditioning systems.

The proposed decree would require United, for a reasonable fee, to grant a licence to anyone making an application for any patent for the related know-how necessary to practise the patent

Ruling on Trustco offer near

By ROBERT GIBBONS IN MONTREAL

THE ONTARIO Supreme Court yesterday was expected to rule on a request by Royal Trustco, Canada's largest trust company, for an order halting a \$341.3m bid by Campeau Corporation, the real estate development group.

The CSZ\$1 share bid for Royal Trustco common and CSZ9.93 for the preferred expires this Friday. Campeau is controlled by Mr. Robert Campeau, an Ottawa construction and real estate millionaire who says he wants a minimum 54 per cent of Royal Trustco as an investment.

Royal Trustco was seeking an order restraining Campeau from going ahead on the grounds that insufficient information had

been provided in the bid circular that it was illegal and non-enforceable, and that acceptance by more than 25 per cent of Royal Trustco shareholders would breach U.S. law and lead to forced divesting of Trustco's bank subsidiaries in Florida.

Meanwhile the Ontario Securities Commission yesterday opened public hearings on an agreement under which Campeau would buy a 54 per cent interest in Trustco from a Toronto real estate holding company, Unicorp Financial, to exchange for Campeau convertible preferred. The issue is whether this agreement forms part of the Campeau takeover bid for Trustco, and if so, whether the same offer should not be extended to all other Trustco shareholders.

For the past 10 years Trustco has been building up its banking interests in Florida, which has a large Caadian population. It owns seven Florida bank subsidiaries.

Late last week, the Florida Department of Banking issued a cease-and-desist order against Campeau, saying it was illegal for anyone to acquire control of a Florida state-chartered bank without obtaining U.S. type maker.

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been provided in the bid circular that it was illegal and non-enforceable, and that acceptance by more than 25 per cent of Royal Trustco shareholders would breach U.S. law and lead to forced divesting of Trustco's bank subsidiaries in Florida.

Meanwhile the Ontario Securities Commission yesterday opened public hearings on an agreement under which Campeau would buy a 54 per cent interest in Trustco from a Toronto real estate holding company, Unicorp Financial, to exchange for Campeau convertible preferred. The issue is whether this agreement forms part of the Campeau takeover bid for Trustco, and if so, whether the same offer should not be extended to all other Trustco shareholders.

For the past 10 years Trustco has been building up its banking interests in Florida, which has a large Caadian population. It owns seven Florida bank subsidiaries.

Late last week, the Florida Department of Banking issued a cease-and-desist order against Campeau, saying it was illegal for anyone to acquire control of a Florida state-chartered bank without obtaining U.S. type maker.

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Franco German tyre merger called off

By Our Financial Staff
PLANS FOR Continental Gummi Werke, the West German tyre group, to acquire a controlling shareholding in Kleber-Colombes, the loss-making French tyre company, have fallen through.

In a terse statement, Continental Gummi gave no reasons for its decision to pull out of the deal which would have created a major cross-frontier tyre group with 26 manufacturing plants and an annual turnover of around \$2.2bn.

"In order to protect the interests of both companies and in view of the competitive situation in the European rubber industry no further comments will be given," the German company declared.

When announced in June this year, the deal was to have involved Continental Gummi in the purchase of Michelin's major shareholding in Kleber.

This stake plus shares owned by interests close to Michelin, which is the largest tyre group in France, would have given Continental Gummi around 64 per cent of Kleber at a price of around FFr 97m (\$24m).

Both Continental Gummi and Kleber have been involved in re-organisation of the European tyre industry in recent years. In the middle of 1979, the German group acquired the European operations of Uniroyal, the troubled U.S. tyre maker.

One member bank, Citibank,

BORROWER PROFILE

Happy ending in sight

Bankers close to the agreement argue strongly, however, that it is in Nicaragua's own best interest to accept commercial rates. As it stands, the agreement is already a small first step towards paving the way for a resumption of international lending to Nicaragua. Once the country demonstrates its ability to meet the conditions of the agreement, new short-term trade financing could become available very quickly.

A crucial test in this respect for Nicaragua will be whether it can meet the first payment of \$20m in interest, which is due under the agreement on December 15.

The banks feel that further financial assistance will be essential for Nicaragua to revitalise its war-ravaged economy.

Meanwhile, not all the country's foreign debt is covered by the agreement. Still to be resolved is what happens to loans contracted by companies formerly in the hands of General Somosa himself, and which have now been nationalised.

The same applies to loans contracted by Nicaraguan banks, nationalised by the Sandinistas, and those by other private companies.

The U.S. investment banking firm, Leslie Weinert and Co., financial advisers to Nicaragua, estimates that these three categories together account for a further \$200m-\$250m in foreign debt. Discussions on this debt are due to take place soon.

They will take place in an environment that is now considerably more relaxed than two or three months ago, when many bankers doubted that any satisfactory solution to the country's debt problems was possible.

One banker close to the agreement described it as being "one in which there are no winners and no losers."

Reaching this conclusion has involved concessions from both sides, always within a framework of what is commercially viable. Doubtless, the Nicaraguan experience thus provides a lesson that will be drawn on in future if other Third World debtors also reach an attempt to take account of these at the brink of default.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobonds prices published CLOSING PRICES on September 14.

| U.S. DOLLAR STRAIGHTS | Issued | Bid | Offer | day | week | Yield | Change on day | Change on week |
|------------------------|--------|-----|-------|-----|------|-------|---------------|----------------|
| Brit. Oxygen F. 10% 80 | 50 | 84 | | | | | | |

INTERNATIONAL INVESTMENT

ITT and ASEA reduce South Africa holdings

BY QUENTIN PEEL IN JOHANNESBURG

INTERNATIONAL Telephone and Telegraph (ITT) has sold its full 33 per cent equity holding in Altech Technologies (Altech), the South African electronics manufacturer, for R37m (\$43.9m). It was announced last night.

The announcement was made by Altech and Allied Electronics (Altron), the holding company which already owns 52 per cent of Altech.

Although the shares were initially offered to Altron, they have been privately placed with a number of South African financial institutions.

The announcement follows the news that ASEA, the Swedish electrical equipment manufacturer, has reduced its holding in ASEA Electric, South Africa to less than 25 per cent.

The sale has been in the offing since July, when it was

announced that ITT had offered Altron the option to buy its stake in the company. The 33 per cent interest was acquired by ITT (UK), the ITT subsidiary in Britain, in 1977, when Altech took over STC's South African operations in a share exchange. No price was given in Johannesburg for the sale of the 2.5m ITT shares, although the sale value of R37m indicates that it was at a considerable discount on the latest trading price for Altech shares of 1,620 cents a share.

It is understood that ITT has been granted no special dispensation by the South African Reserve Bank to take its money out of the country at the commercial rand rate. If it needs the cash elsewhere, the company will have to suffer a substantial discount, on the financial rand market, currently some 35 per cent.

However, part of the sale proceeds is expected to be paid in the form of a dividend, which can be repatriated at the commercial rate.

Although Altron had the option to take up the entire ITT stake, it has bought only 400,000 shares, raising its stake in Altech to 56 per cent.

Altron is planning its own rights issue of one ordinary share for every 10 held, it was said yesterday.

Nicholas Colchester in London adds: Mr. Ted Newman, vice-president and treasurer of ITT (UK), which holds the Altech stake, explained yesterday that ITT's prime motive in selling the shares was its general corporate plan to reduce debt by divesting non-mainstream activities or ones in which ITT does not have management control. He noted that ITT had recently announced a number

of such sales aimed at improving its debt-equity ratio.

Mr. Newman said that there was no disenchantment at ITT with Altech which had developed well since STC's South African operations had been merged into it in 1977—leaving ITT with its 33 per cent stake—but he conceded that general pressure to disengage from South Africa had played a part in ITT's decision to sell out entirely. Originally the plan had been for ITT to preserve a 5 per cent stake in Altech, but ITT had since decided this was pointless.

ITT will preserve its trading links with Altech, including the licensing, technical information and non-competition agreements between the two companies.

The U.S. company will retain a South African consumer products operation and its Alfred Teves motor components business.

decided in 1978 to ban any new investment in that country.

Minority shareholders in

ASEA Electric have been

offered three options by AMIC:

• Redemption of their entire

shareholding at 505 cents a

share;

• Receipt of a 170 cents a share

dividend, and redemption of

43 out of every 100 shares held

at 110 cents a share;

• Retention of their shares.

The shares were trading in

the market yesterday around

R530.

The second option is the one

designed specifically for the

Swedish parent company, for it

allows it to take the maximum

amount out of South Africa in

dividends, at the commercial

rand rate of \$1.32 to the Rand,

and the minimum as capital,

which has to go through the

financial rand market, at a dis-

count of some 35 per cent.

SOUTH AFRICA
Political Risk Report

FROST & SULLIVAN has completed a report which analyses and forecasts political conditions in South Africa through 1985. The report discusses the threat of business losses from regime change, political turmoil, expropriation and repatriation restrictions.

Price: South Africa \$250. Money back guarantee.

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CHANGE OF ADDRESS

**Nordic Bank Limited**

The headquarters and London office of Nordic Bank Limited has moved to

Nordic Bank House
20 St Dunstans Hill
London EC3R 8HY

TELEPHONE

General 01-621 1111
Foreign Exchange 01-626 4913 Securities 01-283 9531

TELEX

General 887654
Foreign Exchange 884611 Securities 884483

A map showing the location of the new office is available from Catherine Corbet-Milward at the above address

Bahrain lifts curbs on share issues

BY MARY FRINGS

THREE OFFSHORE companies being set up to operate from Bahrain under the Exempt Companies regulations have been given permission to offer shares for public subscription in the Gulf.

The Bahrain Monetary Agency and the Ministry of Commerce imposed a ban on public share floats for Exempt Companies (ECs) last October after a U.S.\$25m issue by Gulf Investment Company was 1,263 times subscribed. Two earlier issues, by Pearl (Jalina) Investment Company and Gulf Union Insurance Company, were also the focus of what the BMA described as undesirable speculation. Local banks made unprecedented windfall profits on the lending facilities made available to share applicants.

Exempt Companies of which there are now over 50 in Bahrain, including six banks, are not required to have a controlling local interest or any local participation at all—although they enjoy the tax advantages of being incorporated in Bahrain. But they are not permitted to compete in the local market, and in the case of public joint stock companies, Bahraini companies and citizens may not apply for shares on public offer, although they may participate as founders.

The last issue in the present series is due to start in October. It is for \$100m Consolidated Gulf Service and Industry Company, the objectives of which include general contracting, engineering, and the administration of ports and hospitals.

Losses mount at El Al

BY DAVID WHITE IN PARIS

THE EXTENT of French ambitions in electronics has become more clear with the announcement of a strategic regrouping of computer-related interests belonging to the country's leading electrical group, Compagnie Générale d'Électricité (CGE).

The new line-up, which follows the takeover of Roneo Vickers' office equipment business earlier this year, is part of a plan designed to concentrate new investment in this sector, where sales are expected to increase by 35 per cent a year over the next three years.

As part of the latter operation, El Al last week sold two Boeing 720B jets to the California Jet Power Corporation for \$500m each. They are to be replaced by two Boeing 737s at the beginning of October. The company is still seeking buyers for eight of its 707s and for two of its seven 747s.

Profit rise for Bank Hapoalim

By Our Tel Aviv Correspondent
BANK HAPOALIM, Israel's second largest banking group, reports that its net consolidated profit in the first half of 1980 rose by 188 per cent compared with the same period in 1979, to reach IL1.9bn, thus exceeding the rate of inflation by a substantial margin. In dollar terms, the increase was 52 per cent to IL38.2m.

The bank's consolidated balance sheet as of June 30 amounted to IL71.17bn (\$14.3bn), representing a rise of 143.6 per cent in Israeli currency terms, and of 23.3 per cent in dollars on the year.

Equity capital totalled \$282.6m, a figure which does not take into account the IL2.5bn (\$50m) stock issue in July, or the floating rate note issue of \$50m offered by Hapoalim International. The Israeli pound figures were translated for this half-year's results at the rate of IL49.65 to the dollar, prevailing on June 30, and those for the first half of 1979 at IL25.245.

European Banking Company Limited
(Agent Bank)

CREDITANSTALT-BANKVEREIN

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U.S. \$80,000,000
Floating Rate Notes 1991

Extendible at the Noteholder's option to 1997

Notice is hereby given
pursuant to the Terms and Conditions of the Notes that
for the three months from

16th September, 1980 to 16th December, 1980
the Notes will carry an interest rate of 12 1/4% per annum.
On 16th December 1980 interest of U.S. \$30.49 will be due
per U.S. \$1,000 Note and U.S. \$304.91 due
per U.S. \$10,000 Note for Coupon No. 6.

European Banking Company Limited
(Agent Bank)

16th September, 1980

**SUMITOMO HEAVY INDUSTRIES, LTD.**
(Incorporated with limited liability in Japan)
Guaranteed Floating Rate Notes Due 1983

Unconditionally guaranteed as to payment of principal
and interest by

THE SUMITOMO BANK, LIMITED
(Incorporated with limited liability in Japan)

In accordance with the provisions of the Notes and Agent Bank Agreement between Sumitomo Heavy Industries Ltd. and The Sumitomo Bank Ltd., and Citibank N.A., dated March 7, 1978, notice is hereby given that the rate of interest has been fixed at 12 1/4% p.a., and that the interest payable on the relevant Interest Payment Date, March 16, 1981 against Coupon No. 6 will be U.S.\$ 63.16 and has been computed on the actual number of days elapsed (181) divided by 360.

September 16, 1980
By: Citibank N.A., London, Agent Bank **CITIBANK**

**SOCIETE FINANCIERE POUR
LES TELECOMMUNICATIONS
ET L'ELECTRONIQUE S.A.**

U.S.\$50,000,000 Floating Rate Notes 1980-1986

Irrevocably and unconditionally guaranteed by
STET—Società Finanziaria Telefonica per Azione

In accordance with the conditions of the Notes notice is hereby given that for the six month period 15th September 1980 to 15th March 1981 (182 days) the Notes will carry an interest rate of 12 1/4% p.a.

Relevant interest payments will be as follows:

Notes of \$1,000 U.S. \$62.88

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Agent Bank

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Tel. (0621) 458341

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Tel. (0621) 458467

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Augusta-Anlage 33 - D-6900 Mannheim 1
(West Germany) - Telex 0463242

THE KINGDOM OF THAILAND
U.S.\$30,000,000

Floating Rate Notes 1984

In accordance with the provisions of the Notes notice is hereby given that the rate of interest for the next Interest Period has been fixed at 12% per annum. The Coupon Amount of U.S.\$64.73 will be payable on 17th March, 1981, against the surrender of Coupon No. 4
16th September, 1980.

Manufacturers Hanover Limited
Agent Bank

IMPACT
internationally through the
27th largest bank in the world

In 1983 a new hotel will open in Nanjing in the People's Republic of China. Thirty-seven storeys tall with 804 rooms and a revolving restaurant, it will be concrete evidence of the growing communication between China and the West.

Amro Bank helped provide the US\$35.2 million loan needed to build it.

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impact internationally for many of the world's major companies. Couldn't we do the same for you?

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APPOINTMENTS

Divisional post at Fairey Holdings

Mr. Alan Hindley has been appointed managing director of the Fairey Filtration Division of FAIREY HOLDINGS to direct and co-ordinate Fairey Filtration of Weston, Fairey Arion BV in Holland and Fairey Arion Inc. in the U.S.

Prior to joining the Fairey Group, Mr. Hindley was from 1978 vice-president of business development and engineering resources for Solsac Ocean Systems. Before that he was ten years with Honeywell Control Systems, the last eight years of which were spent at the company's European headquarters in Brussels.

* Mr. R. S. Fulford will be joining UNITED GAS INDUSTRIES on October 1 to succeed Mr. N. P. White as group chief executive, when he retires next year.

Dr. Keith Bright has been appointed to the Board of LONDON AND CONTINENTAL ADVERTISING HOLDINGS. Dr. Bright is a director of Associated Biscuit Manufacturers and the Exchange Telegraph Company.

* Mr. A. G. Coates has been appointed executive vice-president of MIDLAND FINANCIAL SERVICES, Midland Bank's subsidiary in Canada. He was previously manager of the Kuala Lumpur branch.

* At THE MARLEY TILE CO., Mr. R. M. Armstrong becomes a director; at Marley Extrusions Mr. T. M. Arnott, is appointed deputy managing director; and Mr. R. R. T. Kitton, sales director; at Marley Floors Mr. Gray is made director.

* Mr. Neli Wall has been appointed to the board of NORTHERN FOODS.

* Mr. J. P. K. Haslehurst, managing director of Wellman Mechanical Engineering has been appointed chairman of the BRITISH METALWORKING PLANT MAKERS' ASSOCIATION.

* Mr. T. M. Smeddon, director, administration and finance of Davy McKee (Minerals and Metals) has been appointed chairman of the IRONMAKING AND STEELMAKING PLANT CONTRACTORS' ASSOCIATION.

LILLYWHITES, sport and leisure-wear company, owned by Trusthouse Forte, has promoted three senior executives to directors. They are Mr. Stephen Richardson, Mr. Jeffrey Margolis who becomes buying director, and Mr. Jim Allan, marketing director. Mr. Richardson has also been appointed a director of Lillywhites Canadian, the company's manufacturing unit. Other Lillywhites Canadian appointments are Mr. Colin Brown, production director, and Mr. John Moore, sales director.

* WILLIAMS (HOUNSLOW) has appointed Mr. R. W. Monkman as managing director. He replaces Mr. D. C. P. Carey, who has resigned. The company is part of the chemical division of Morton-Norwich Products Inc., Chicago, U.S.

* The MAT Group has appointed Mr. Keith Patterson as chief executive of MAT TRANSAUTO. He joins MAT from Carreras Rothman, where he was director in charge of information systems and distribution arrangements.

* AUTOMOTIVE DISTRIBUTORS has appointed Mr. Graeme Miller as marketing director.

* LEX VEHICLE LEASING has appointed Mr. Richard Archer as managing director.

* Mr. Brian Mathison has been appointed sales director of DUPAYLE DEVELOPMENTS, a member of the Hanson Trust Group. He succeeds Mr. Tony Bryant-Pearce who leaves to join the Board of another Hanson Trust company.

* Mr. J. Kenneth Kilcarr has been elected chairman of PAN AM WORLD SERVICES, INCORPORATED. Mr. Kilcarr, who continues to serve as executive vice-president finance and corporate planning, succeeds Mr. James H. Malone, who earlier this year accepted a position with another firm.

The SIMPSON LABEL COMPANY has appointed Mr. A. J. Youngor as marketing director.

* Mr. Donald H. A. Huddart has been appointed by STANDARD TELEPHONES AND CABLES as commercial director, telecommunications. As a member of



Mr. Alan Hindley

he has been appointed a director of C. ROWBOTHAM AND SONS (SURVAN).

Mr. John Keille Heber-Percy has been appointed a director of C. ROWBOTHAM AND SONS (UK).

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the SIMPSON LABEL COMPANY has made the following appointments from October 1: Mr. Peter Hughes, director, sales and development; Mr. Rod McGregor, director, operations and engineering; and Mr. Alex Yaxley, director, finance and administration. At the same time Mr. Gordon Watson will become vice-president of Unitank Inc., based in the U.S.

* Mr. John A. Churchward has become managing director of HARRIS AND DIXON (SHIP-BROKERS) in place of Mr. Harry Howell, who has retired from that position. Mr. John C. Robbins and Mr. Danny M. Stewart are now the joint deputy managing directors.

Eight appointments have been made to the North West Regional Council of the CONFEDERATION OF BRITISH INDUSTRY for a three-year term. They are Mr. Harry Harrison (Simon Engineering), Mr. F. A. Parker (British Vita), Mr. C. W. Newton (Turner and Newall), Mr. J. J. Hallam (Allspeeds), Mr. Bob Ing (Valor), Mr. G. Clegg (Capper-Neill), Mr. Charles Mustard (Alliance Smurfit Cases) and Mr. K. A. Allen (J. Bibby and Sons).

* Mr. Richard De La B. Groves, a director of Hoare Govett, has been appointed to the Board of BRITISH INDUSTRIES AND GENERAL INVESTMENT TRUST, a company managed by Drayton Mountan Portfolio Management.

* Mr. Harold A. McGhee has been appointed to the Board of CALEDONIAN ASSOCIATED CINEMAS.

the management board, Mr. Huddart will be responsible for long-term commercial plans, policies and strategies for the telecommunications business of STC.

* Mr. Harold A. McGhee has been appointed to the Board of CALEDONIAN ASSOCIATED CINEMAS.

Journal of the
Institute of Cost Accountants of India

JOBS COLUMN

A dubious—and clearly costly—blessing

BY MICHAEL DIXON

WHAT HAPPENED TO NEW "GRADUATES" FROM UNIVERSITIES AND POLYTECHNICs

| | Science-side students | | Arts-side students | | | |
|--|-----------------------|--------|--------------------|--------|--------|----------|
| | 1975 | 1979 | % change | 1975 | 1979 | % change |
| Known to have entered regular UK employment to: | | | | | | |
| managerial work | 832 | 886 | + 6.5 | 1,657 | 2,176 | + 31.2 |
| scientific R & D | 2,789 | 4,500 | + 61.3 | 61 | 126 | + 106.6 |
| environmental planning | 1,859 | 2,102 | + 13.1 | 501 | 522 | + 4.2 |
| routine scientific work | 1,199 | 1,280 | + 6.8 | 49 | 78 | + 59.2 |
| production work | 2,361 | 2,197 | - 6.9 | 273 | 626 | + 180.0 |
| buying, marketing and sales | 401 | 630 | + 57.1 | 807 | 2,188 | + 171.1 |
| management services | 1,477 | 2,319 | + 57.0 | 286 | 797 | + 178.7 |
| financial work | 1,183 | 1,119 | - 5.4 | 2,416 | 4,271 | + 76.8 |
| legal work | 45 | 22 | - 51.1 | 767 | 971 | + 26.5 |
| information work | 173 | 169 | - 3.4 | 760 | 968 | + 27.4 |
| personnel and welfare work | 1,039 | 1,241 | + 19.4 | 1,792 | 2,123 | + 18.5 |
| teaching and lecturing | 245 | 156 | - 36.3 | 797 | 2,184 | + 278.0 |
| medical, and other work | 178 | 4,340 | + 941 | 941 | 1,975 | + 109.0 |
| Total entered UK employment | 13,803 | 20,931 | + 51.6 | 11,107 | 19,007 | + 71.1 |
| Fair comparison prevented by inclusion in 1979 figure of university medical graduates | 4,377 | 5,104 | + 4.7 | 2,951 | 3,558 | + 13.8 |
| Fair comparison prevented by inclusion in 1979 figure of former teacher-training college students | 3,204 | 2,339 | - 27.0 | 9,943 | 9,341 | - 6.1 |
| Witness the table, which broadly compares the movements of people awarded bachelor's degrees and higher diplomas by the universities and polytechnics in 1979, with the record of their 1975 predecessors. These graduates are divided into "science-side" students including those from engineering and technology, and "arts-side" students including those from social studies and courses denoted by the official statistics only as "others". | | | | | | |
| The summer's new graduates, on the other hand, were reportedly encountering a largely sustained market for their services. Certainly, it was stated, there was an "imbalance of supply and demand". For electrical engineers and | | | | | | |
| period, whereas the corresponding number of arts-side people rose by towards a quarter. For another, the annual output of less employable arts-side graduates grew considerably faster than the other side's output. The | | | | | | |

difference between the science side and the arts side. For one thing, the number of science people believed to be unemployed at December 31—about six months after graduating—scarcely does justice to the

problem of correcting this particular imbalance can only be worsened by the reduced inflow of science people into teaching either directly or, apparently, by way of training courses.

Doubts are raised also by the total of 1979 graduates believed unemployed at December 31, which the table shows as 4,168. But this leaves out of account any joblessness among the 11,332 people whose whereabouts were simply unknown. It seems best to assume that unemployment among the knowns was the same as among the total rate of 5.4 per cent.

Computing a comparable rate for under-18s who left education during last year, is made difficult by the lack of any count at December 31. But the mid-December figure was 39,200, and the full 45,900 at December 31. The comparable unemployment rate for the school-leavers would have been only the same as the graduates' rate at 5.4 per cent.

So it seems that, on the latest figures available, the employment position of graduates is not a blessing. It is just another problem. And since the higher education of each graduate costs the taxpayer roughly an extra £12,000, it is a particularly expensive problem at that.

Managing Director

RETAIL

For one of the best known names in high street fashion retailing. The business operates 100 shops, and is backed by the resources of a leading public group.

- THE INITIAL TASK is to restore what was until recently an excellent trading performance, and thereafter to mastermind substantial expansion.
- THE REQUIREMENT is for a record of success at senior level in multiple garment retailing, embracing merchandising management.
- PREFERRED AGE: 35-50. Salary about £25,000, with a substantial performance incentive in addition.

Write in complete confidence to A. Longland as adviser to the company.

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PUBLIC NOTICES

EAST SUSSEX COUNTY COUNCIL
EDITION ONE, 1980. £1.50. £1.80 matured 17.12.80 at 14%*. Applications for the site to mature on 31st January 1981. Total outstanding £11,000,000. Bill outstanding £200m.

GREATER LONDON COUNCIL
EDITION ONE, 1980. £2.50. £3.00 matured 11.12.80 at 14.52%. Total applications £15,550m. Bill outstanding £200m.

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Financial Times
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International management and trust company established in Zurich seeks on behalf of one of its clients

\$235m takeover by General Electric

BY PAUL BETTS IN NEW YORK

GENERAL ELECTRIC (GE), proposed merger was Intersil's leading U.S. electrical equipment and electronics group, has taken another major step in its current efforts to expand its operations in the semiconductor field.

The group is to buy for about \$235m Intersil, a Californian manufacturer of integrated circuits with sales of \$140m last year.

GE and Intersil announced at the weekend that they had signed an agreement in principle whereby the Californian semiconductor manufacturer would become a wholly-owned subsidiary of GE which will pay \$35 for each of Intersil's outstanding 6.7m shares.

GE said a key element in the

proposed merger was Intersil's advanced technology in integrated circuit design, process and manufacturing, thus reflecting further GE's intentions to strengthen its presence in the semiconductor field.

Although GE pulled out of the integrated circuit market about ten years ago, the largest U.S. electrical equipment manufacturer is now attempting to correct what is generally regarded as having been a strategic error by investing heavily in this expanding electronics sector.

Like other major U.S. conglomerates, GE is seeking to build up its in-house capabilities in this sector, not only to ensure itself with adequate sup-

plies, but also to guarantee the company the specialised custom-designed equipment which the large volume producers in this field are increasingly unwilling to manufacture.

GE's latest drive in the electronics business has been eloquently reflected in a series of other moves to expand its activities in this sector.

Excluding the latest deal with Intersil, GE in recent months has committed more than \$150m in new electronics manufacturing and development facilities.

Last month, it announced a \$31.3m expansion of its industrial electronics facilities at Chalottesville in Virginia, while the week before it said it planned to build a new micro-

electronics centre at North Carolina's Research Triangle Park with an initial investment of \$55m which could grow to more than \$100m over the next five years.

Earlier, GE announced a \$50m expansion of its corporate research and development centre at Schenectady, New York, of which more than half is to be devoted to building a modern electronics laboratory for electronic materials research and semi-conductor processing.

The company has indicated that by the mid-1980s the electronic content in GE's diversified product line would affect about two-thirds of its overall sales.

Franco German tyre merger called off

By Our Financial Staff

PLANS FOR Continental Gummi Werke, the West German tyre group, to acquire a controlling shareholding in Kleber-Colombes, the loss-making French tyre company, have fallen through.

In a terse statement, Continental Gummi gave no reasons for its decision to pull out of the deal which would have created a major cross-frontier tyre group with 26 manufacturing plants and an annual turnover of around \$2.2bn.

"In order to protect the interests of both companies and in view of the competitive situation in the European rubber industry no further comment will be given," the German company declared.

When announced in June this year, the deal was to have involved Continental Gummi in the purchase of Michelin's major shareholding in Kleber.

This stake plus shares owned by interests close to Michelin, which is the largest tyre group in France, would have given Continental Gummi around 64 per cent of Kleber at a price of around FF 7.7m (\$24m).

Both Continental Gummi and Kleber have been involved in re-organisation of the European tyre industry in recent years. In the middle of 1979, the German group acquired the European operations of Uniroyal, the troubled U.S. tyre maker.

One member bank, Citibank, has claims amounting to \$56m, or nearly 10 per cent of the total set for rescheduling. The other members of the steering committee are: Bank of America, Bankers Trust, Deutscher Südbank, First Chicago, Lloyds Bank International, Manufacturers Hanover, Merban Corporation, Merrill Lynch, Royal Bank of Canada, Sanwa Bank, Swiss Bank Corporation and Wells Fargo.

For these creditors a very important facet of the agreement is that it involves rescheduling at commercial rates. If this is a source of satisfaction to the banks, some might argue that it represents a defeat for Nicaragua, which had been holding out for substantially softer terms and at one stage wanted to reschedule the debt until 2003.

The bonds, which should be priced at par, are redeemable at the borrower's option from 1988.

Most seasoned sterling-denominated bonds were steady yesterday, though some issues eased slightly on news of the new issue.

Sterling convertible Eurobonds, meanwhile, continue to attract strong support. The 8 per cent Kollmorgen bond to 1995 was trading at 108-109 while the 8 per cent Orient Finance paper was quoted at 112-114.

In the dollar sector, the new increase in U.S. money supply combined with a weak New York bond market to depress seasoned issues, particularly at the shorter end of the maturity spectrum.

A new issue is being arranged in this sector, a \$20m 15-year private placement from the EEC, which carries a coupon of 13 per cent, through Hill Samuel. This "bought" deal is being placed with four other banks, aside from the lead manager: BNP, Banque Internationale à Luxembourg, Bayerische Landesbank and the Midland Bank Group.

Investors will benefit from a ten-month call protection on the notes which will be priced at par. Proceeds of the issue are earmarked for project lending under the terms of the Orlot facility.

Bond prices in the hard currency sectors were also under pressure. The DM 150m public bond issue for the Republic of Austria was priced at 93½ by the lead manager, Dresdner Bank.

Instead of the indicated price of par, if the 11 per cent selling group commission is taken into account, investors get a yield of 8.57 per cent.

Despite this, the bonds fell to a more than one point discount from their issue price during the first hours of trading yesterday afternoon.

Only two months ago, the same borrower was able to raise money in this sector on a yield slightly below 8 per cent. Since then, yields on prime names have climbed by more than 50 basis points.

Swiss Handelsbank is to raise \$20m through an issue of floating rate certificates of deposits in Singapore, believed to be the first such issue in that market by a non-resident bank.

Terms provide for interest to be paid at a margin of 1 per cent over six-month Singapore interbank rates for U.S. dollars. The three-year issue is priced at par and lead-managed by Nordic Bank's Singapore branch.

The credit, a bullet which will be repaid in full at maturity instead of in instalments during the life of the loan, bears a margin of only 1 per cent over Libor. Recent public sector Mexican credits have carried split 1-1 per cent margins.

BORROWER PROFILE

Happy ending in sight

THE Drawn out renegotiation

factors in negotiating the agreement. Interest payments are to be made on a flexible basis to avoid placing undue burdens on the country's limited foreign exchange cash-flow.

Some bankers, however, would welcome renewed involvement of the International Monetary Fund in Nicaragua. The fund has been kept at arm's length by the Sandinista regime, partly because of bitter memories associated with a fund credit of \$67.5m granted to Somozza, which was never fully repaid.

A crucial test in this respect for Nicaragua will be whether it can meet the first payment of \$20m in interest, which is due under the agreement on December 15.

The banks feel that further financial assistance will be essential for Nicaragua to revitalise its war-ravaged economy.

Meanwhile, not all the country's foreign debt is covered by the agreement. Still to be resolved is what happens to loans contracted by companies formerly in the hands of General Somozza himself and which have now been nationalised. The same applies to loans contracted by Nicaraguan banks nationalised by the Sandinistas and those by other private companies.

The U.S. investment banking firm, Leslie Weinert and Co., financial advisers to Nicaragua, estimates that these three categories together account for a further \$200m-\$250m in foreign debt. Discussions on this debt are due to take place soon.

They will take place in an environment that is now considerably more relaxed than two or three months ago, when many bankers doubted that any satisfactory solution to the country's debt problems was possible.

One banker close to the agreement described it as being one in which there are no winners and no losers.

Reaching this commitment has involved concessions from both sides, always within a framework of what is commercially viable. Doubtless, the Nicaraguan experience thus provides a lesson that will be drawn on in future if other Third World debtors also reach the brink of default.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices published on the second Monday of each month.

Closing prices on September 15

| U.S. DOLLAR STRAIGHTS | Issued | Bid | Offer | day | week | Yield | Change on |
|---|--------|------|-------|-----|------|-------|--------------------------|
| Brit. Oxygen F. 104. 90 | 50 | 84½ | 85½ | -0 | -0 | 13.56 | M. Bk. Crmk. 9. 91 EUA |
| Con. Illinois O/S Fin. 94. 85 | 150 | 90½ | 91½ | -0 | -0 | 12.24 | SOFE 8. 85 EUA |
| Denmark IAA 90 | 100 | 92½ | 93½ | -0 | -0 | 13.03 | Algiers 8. 85 EUA |
| Gasm. Petroleum 12. 82 | 50 | 101 | 101½ | +0 | +0 | 12.25 | Algeria 8. 85 EUA |
| ECC 11. 90 | 75 | 87½ | 88½ | -0 | -0 | 12.80 | Al. Mees & H. 10. 87 FI |
| EIB 13. 82 | 100 | 90½ | 91½ | -0 | -0 | 12.26 | Hauske 10. 87 FI |
| EIB 13. 82 | 100 | 102½ | 103½ | -0 | -0 | 13.17 | Norway 8. 84 FI |
| EIB 13. 82 | 100 | 95½ | 96½ | -0 | -0 | 12.74 | Philippines 8. 84 FI |
| Eksportbank 11. 87 | 75 | 86½ | 87½ | -0 | -0 | 12.28 | CECA 14. 86 FF |
| Eksportbank 9. 87 | 75 | 86½ | 87½ | -0 | -0 | 12.28 | Finland 11. 84 FF |
| Elec. de France 11. 87 | 100 | 100 | 101 | -0 | -0 | 12.28 | Finland 11. 84 FF |
| Elkem 12. 82 | 100 | 100 | 100 | -0 | -0 | 12.62 | Finland 11. 84 FF |
| Export. Ov. Can. 9. 86 | 50 | 90 | 90½ | -0 | -0 | 12.05 | IBM France 11. 84 FF |
| Federal Dev. Bk. 12. 85 | 75 | 100 | 101 | +0 | +0 | 11.99 | Renault 9. 85 FF |
| Finn. Exp. Credit 10. 85 | 100 | 92½ | 93½ | -0 | -0 | 12.50 | Solvay et Cie 9. 87 FF |
| Finnish Rep. 9. 86 | 100 | 97½ | 98½ | -0 | -0 | 12.29 | Und. Met. Sta. 14. 86 FF |
| Finnish Rep. 9. 86 | 100 | 97½ | 98½ | -0 | -0 | 12.29 | Und. Met. Sta. 14. 86 FF |
| GMAC 12. 85 | 100 | 98½ | 99½ | -0 | -0 | 12.48 | Benefitco Fin. 14. 86 FF |
| GMAC O/S Fin. 11. 84 | 100 | 95½ | 96½ | -0 | -0 | 12.26 | EIB 11. 81 FI |
| GMAC O/S Fin. 13. 86 | 100 | 102½ | 103½ | -0 | -0 | 12.46 | CECA 14. 86 FF |
| Goodyear O/S 12. 87 | 75 | 97½ | 98½ | -0 | -0 | 12.29 | Fin. Ind. 12. 82 |
| GMAC Fin. 10. 85 | 100 | 95 | 96 | -0 | -0 | 12.29 | Fin. Ind. 12. 82 |
| ICL Fin. 12. 85 | 100 | 97½ | 98½ | -0 | -0 | 12.08 | Gen. Elec. 12. 82 |
| Int. Harvester 12. 85 | 115 | 98½ | 99½ | -0 | -0 | 13.29 | Indust. Fin. 12. 82 |
| McGraw 13. 85 | 75 | 99½ | 100½ | -0 | -0 | 13.48 | Midwest Fin. 12. 82 |
| McGraw 13. 85 | 75 | 99½ | 100½ | -0 | -0 | 13.48 | Benefitco Fin. 14. 86 FF |
| Marine Corp. 12. 85 | 100 | 99½ | 100½ | -0 | -0 | 13.04 | EIB 11. 81 FI |
| Marine Corp. 12. 85 | 100 | 99½ | 100½ | -0 | -0 | 13.04 | Sonatrach 9. 85 K. 90 |
| Marine Corp. 12. 85 | 100 | 99½ | 100½ | -0 | -0 | 13.04 | Fin. Ind. 12. 82 |
| OKB 10. 85 | 100 | 92½ | 93½ | -0 | -0 | 12.08 | Fin. Ind. 12. 82 |
| Pembroke Capital 9. 87 | 100 | 107½ | 108½ | -0 | -0 | 12.37 | Fin. Ind. 12. 82 |
| Pemex 11. 85 | 100 | 92½ | 93½ | -0 | -0 | 13.04 | Fin. Ind. 12. 82 |
| Quebec Hydro 11. 85 | 100 | 91½ | 92½ | -0 | -0 | 12.80 | Fin. Ind. 12. 82 |
| RCM 12. 85 | 100 | 95 | 96 | -0 | -0 | 12.25 | Fin. Ind. 12. 82 |
| Reyntex Ltd. 11. 85 | 100 | 98½ | 99½ | -0 | -0 | 12.23 | Fin. Ind. 12. 82 |
| SNCF 12. 85 | 100 | 100½ | 101½ | -0 | -0 | 12.15 | Fin. Ind. 12. 82 |
| Swed. Ex. Créd. 12. 85 | 100 | 108½ | 109½ | -0 | -0 | 12.76 | Fin. Ind. 12. 82 |
| Swed. Ex. Créd. 12. 85 | 100 | 108½ | 109½ | -0 | -0 | 12.76 | Fin. Ind. 12. 82 |
| Tok. Financ. 81. 90 | 100 | 92½ | 93½ | -0 | -0 | 12.20 | Fin. Ind. 12. 82 |
| World Bank 8. 85 | 200 | 91½ | 92½ | -0 | -0 | 12.18 | Fin. Ind. 12. 82 |
| World Bank 10. 85 | 300 | 91½ | 92½ | -0 | -0 | 12.17 | Fin. Ind. 12. 82 |
| Average price changes... On day +0/-0 on week -0/-0 | | | | | | | |

| DEUTSCHE MARK STRAIGHTS | Issued | Bid | Offer | day | week | Yield | Change on |
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FT UNIT TRUST INFORMATION SERVICE

AUTHORISED
UNIT
TRUSTS

| Authorised Unit Trusts | |
|--|--|
| Abbot Unit Tr. Mngt. Ltd. (a) | |
| 20, Chancery Lane, WC2A 1HE, 01-262 6002 | |
| Growth Fund..... 67.9 71.4 -1.4 4.06 | |
| For Corporation of Cheltenham Fund Manager. | |
| Craigmount Unit Tr. Mngt. Ltd. | |
| 40 Backbury, London EC4N 8BD, 01-248 4984 | |
| High Yield Fund..... 40.4 41.9 +0.5 1.16 | |
| Conservation Fund..... 60.5 64.3 +0.5 3.67 | |
| Mid-Market High Inc. Fund..... 66.4 70.4 +0.5 3.97 | |
| Recovery Fund..... 67.4 71.9 +0.5 4.06 | |
| Gilt Fund..... 67.4 71.9 +0.5 4.06 | |
| Global Equity Fund..... 67.4 71.9 +0.5 4.06 | |
| Property Fund..... 67.4 71.9 +0.5 4.06 | |
| Allen Harvey & Sons Unit Tr. Mngt. Ltd. | |
| 25, Gerrard, London EC2V 3PF, 01-242 6374 | |
| JAH Gilt Fund..... 79.7 81.0 -1.3 2.25 | |
| Total Perf. Unit Tr. Fund..... 25.9 25.9 -1.2 2.25 | |
| Allied Investors Ltd. (a) | |
| Hawthorn Hts., Hatton, Birmingham, Engls., 01-262 2239 | |
| Allied Investors Fund..... 91.6 97.4 +0.7 5.82 | |
| Retail Fund..... 91.6 97.4 +0.7 5.82 | |
| Block & Ind. Inv. Fund..... 91.6 97.4 +0.7 5.82 | |
| Gilt Fund..... 91.6 97.4 +0.7 5.82 | |
| Holders Fund..... 91.6 97.4 +0.7 5.82 | |
| International Fund..... 91.6 97.4 +0.7 5.82 | |
| Small & Mid-Cap Fund..... 91.6 97.4 +0.7 5.82 | |
| Value Fund..... 91.6 97.4 +0.7 5.82 | |
| High Income Fund..... 91.6 97.4 +0.7 5.82 | |
| Equity & Law Tr. Tr. Mngt. (a) (b) | |
| Amherst Rd., High Wycombe, 01-942 33377 | |
| Equity & Law..... 93.8 97.1 +0.7 4.66 | |
| Fidelity International Management Ltd. | |
| St. George's Way, Croydon CR0 4EP, 01-262 4991 | |
| Growth Units..... 97.4 101.2 +0.7 5.82 | |
| Gilt & Fixed Inv. Fund..... 97.4 101.2 +0.7 5.82 | |
| Growth Income Fund..... 97.4 101.2 +0.7 5.82 | |
| Income Fund..... 97.4 101.2 +0.7 5.82 | |
| Invest. Fisher Fund..... 97.4 101.2 +0.7 5.82 | |
| J. Fiduciary Fund..... 97.4 101.2 +0.7 5.82 | |
| J. Fisher Euro Fund..... 97.4 101.2 +0.7 5.82 | |
| J. Fisher Inv. Fund..... 97.4 101.2 +0.7 5.82 | |
| Acc. Inv. Fund..... 97.4 101.2 +0.7 5.82 | |
| Prices on Sept. 10, next closing Sept. 12. | |
| Amherst Unit Tr. Mngt. Co. Ltd. | |
| 1, Noble St., EC2V 7AL, 01-262 6376 | |
| Mid-Cap Fund..... 100.0 103.0 +0.7 3.00 | |
| Arbutus Securities Ltd. (a) (c) | |
| 37, Queen St., London, EC4R 1BY, 01-262 5282 | |
| Century Fund..... 101.6 105.0 +0.7 3.34 | |
| Gilt Fund..... 101.6 105.0 +0.7 3.34 | |
| Growth & Income Fund..... 101.6 105.0 +0.7 3.34 | |
| High Yield Fund..... 101.6 105.0 +0.7 3.34 | |
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| Small & Mid-Cap Fund..... 101.6 105.0 +0.7 3.34 | |
| Special Fund..... 101.6 105.0 +0.7 3.34 | |
| Friends' Provident Trust Mngt. (a) | |
| 4, St. George's Way, Croydon CR0 4EP, 01-906 3055 | |
| Gilt Fund..... 101.6 105.0 +0.7 3.34 | |
| Growth & Income Fund..... 101.6 105.0 +0.7 3.34 | |
| High Yield Fund..... 101.6 105.0 +0.7 3.34 | |
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| Special Fund..... 101.6 105.0 +0.7 3.34 | |
| Friends' Provident Trust Mngt. (a) (b) | |
| Public Trust, Kingsway, WC2, 01-405 4300 | |
| Capital Fund..... 101.6 105.0 +0.7 3.34 | |
| Income Fund..... 101.6 105.0 +0.7 3.34 | |
| Mid-Cap Fund..... 101.6 105.0 +0.7 3.34 | |
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Financial Times Tuesday September 16 1980

INDUSTRIALS—Continued

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FINANCIAL TIMES

Tuesday September 16 1980

Britain's Finest
Trailers
**Crane
Established**
DURHAM, NORTHUMBERLAND

£138m August trade surplus

BY DAVID MARSH

BRITAIN recorded a £138m surplus on the current account of the balance of payments in August, the fourth successive month in the black.

Unexpectedly buoyant exports, together with a drop in imports resulting from the recession and an increase in invisibles earnings, have produced a small overall surplus on current account during the first eight months of 1980. This contrasts with the Government's expectation only a few months ago that the current account would be in fairly large deficit this year.

The strength of the pound has contributed to a weakening of import prices which has benefited both the trade figures and the inflation rate in recent months.

The currency's firmness does not seem, however, to be significantly damaged export volume which has been little changed lately. Sales to oil exporters and developing countries have risen, and exporters are also passing on fairly large price increases to foreign customers.

| BALANCE OF PAYMENTS | | | |
|---------------------|---------------|------------|-----------------|
| £m | Visible trade | Invisibles | Current account |
| seasonally adjusted | | | |
| 1978 | -1,546 | +2,166 | +620 |
| 1979 | -3,404 | +1,541 | -1,863 |
| 1980 | | | |
| 1st | -632 | +470 | -142 |
| 2nd | -301 | +233 | -68 |
| June | +3 | +77 | +30 |
| July | +261 | +75 | +326 |
| Aug. | +63 | +75 | +128 |

Source: Department of Trade

Last month's surplus was below the record £336m recorded in July, but was well above June's £80m surplus, according to seasonally adjusted figures published yesterday by the Department of Trade.

Visible trade was in surplus in August to the tune of £63m — for the third successive month. This marks the longest run of monthly trade surpluses since 1971.

This has partly reflected Britain's move to oil self-sufficiency. The surplus in oil trade was £16m last month after £102m in July.

Net earnings on invisibles transactions — services, interest, profits and dividends and transfers — have been revised upwards. They are now thought to be running at about £75m per month, against earlier estimates of £50m.

The improved invisibles trend helps explain why the current account performance for the year as a whole will be significant.

cantly better than the £275m deficit forecast by the Treasury in March.

For the first eight months of the year, the current account has swung into a surplus of £244m compared with a deficit of £12m at the same stage last year.

Import volume, reflecting the fall in demand caused by the recession, dropped in the last two months by almost 2.5 per cent compared with May-June, and was 6.5 per cent below the average level of the third quarter last year. Imports of manufactured goods — especially cars — have fallen particularly.

Export volume dropped slightly last month from July's high levels, but has been broadly flat in recent months.

The prices of exports have increased by an averaged 2.5 per cent in the latest quarterly period. But import prices have weakened lately and are down to around the levels at the start of the year.

Balance of trade table, Page 8

French seek £50m fast reactor fee from Britain

By David Fishlock, Science Editor

THE FRENCH Government has asked Britain for £50m as an entrance fee to a European project for design of a commercial fast-breeder type of nuclear reactor.

The figure of £50m was disclosed yesterday by Sir John Hill, chairman of the UK Atomic Energy Authority. He said it was partly to compensate the French Government for its investment in the half-finished 1,200 MW Superphenix fast reactor project in the Rhone Valley.

The French Government is paying half the cost of Superphenix, with the electricity supply industries of France, Italy and West Germany paying the other 50 per cent.

The £50m represents about one-tenth of the bill the French Government expects to pick up.

The request for an entrance fee — which is twice as high as that estimated by the Financial Times when it first disclosed the French offer a month ago — has presented a major political headache for the British Government.

Parliament is not expected to take kindly to the idea of a cash payment roughly equal to one year's research and development on the fast reactor by the UKAEA, £80m in 1979-80, when by successive Governments it has been led to believe that Britain remained in the vanguard of the technology.

Sir John Hill said yesterday that he hoped the British Government would reply to the French proposal by the end of the year but stressed there had been no negotiations so far.

It was up to the Government first to set out its policy on the fast reactor and, if it wished to continue with commercial development, to state whether this should be by Britain alone or in collaboration with other nations, he said.

Sir John said it was simply not possible to negotiate a full technical collaboration with other countries yet retain commercial competition between them.

Sir John sent a strongly-worded protest about last week's Panorama programme on Dounreay, its fast-reactor development centre, to Sir Ian Treharwell, BBC director-general.

The letter accuses the BBC of manipulating the news by widely releasing the opinions of its own commentators to the Press well ahead of the programme — particularly in Scotland, where nuclear energy is an especially sensitive issue — without allowing the UKAEA to know what was being broadcast.

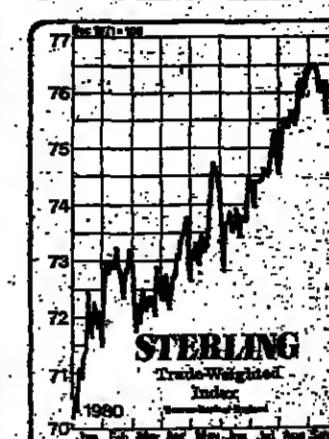
Sir John said yesterday that the Government would shortly make its own statement on the Panorama "revelations" that it had lost two fast-reactor fuel pins. He said the statement would not "bear any but the most tenuous relationship to what has been put to the public in the media in the early days of last week."

National executive to direct nuclear project, Page 6

THE LEX COLUMN

The game of the name

Index fell 8.2 to 500.7



general weak trend at home was once again provided by the bank storage subsidiaries.

In the second half, some of the UK manufacturing businesses should show a recovery from the strike-hit autumn of 1979, and there has been loss-elimination at Simon Container Machinery. But in general the order position is poor, and not improving. Demand is flat. In the food machinery companies, while Simon Hartley — the important sewage and effluent treatment subsidiary — is suffering from public spending cuts. Moreover, the UK-based contracting subsidiaries are running short of work, particularly in petrochemicals.

As a result, Simon's profits for the year may be little different from last year's £18m pre-tax, and it may be difficult to move off the plateau in 1981 given the present state of order books.

Still, the group's ability to ride out the recession more happily than many engineering companies is rapidly pushing the shares to a premium rating. At 27p, up 1p yesterday, they stand on 84 times fully-diluted earnings, and the historic yield is a modest 5.4 per cent.

Trade figures

The City's recession-watchers had plenty to keep them busy yesterday, with three sets of statistics to study. The August trade figures showed another surplus on visible account, even if, at £63m, it was rather below expectations. The British economy — as the July industrial output figures suggest — is weakening faster than overseas economies. So exports are managing to hold up, and import volume is still relatively low, although it rose sharply from the July level, and may pick up further once the importers' UK customers have got their stocks down.

Recently, the shares have been nudging their high of £15.30 for the year where they trade at more than 11 times 1979-80 profits. But analysts in Britain, where about 4.5 per cent of BHP's shares are held, are forecasting a further sustained period of rapid earnings growth.

Simon Engineering

Considering the difficult background, Simon Engineering's figures for the first half of 1980 are commendable. Trading profits have been held at 28.9m and at the pre-tax level there is a 4.5 per cent advance to 27.6m in the past six years.

Still, the off-shore market closed lower on the day, and equities were also down. The threatened dock strike gives some foretaste of the tussles that may be in store over pay this winter, and sterling fell 0.6% on its trade-weighted index to 75.6.

In part this seems to reflect the foreign exchange market's expectation of weakness in the oil price, now that Saudi Arabia has postponed a reduction of output.

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PRICE CHART

Peugeot and Fiat link to produce new engine

By Rupert Cornwell in Rome

FIAT, the Italian car manufacturer, and Peugeot of France, yesterday signed a far-reaching agreement to work together on a new jointly produced smaller diesel engine.

The engine, Fiat said last night, would be entirely new in design, and developed to be as fuel-efficient as possible. The scale of output envisaged is around 1m units per year.

No decision has yet been taken on whether the eventual manufacturing plant will be sited in France or Italy, but production is expected to begin in 1984 or 1985.

The deal forms part of Fiat's drive to rationalise production of components — especially of so-called "core components" — to achieve the economies of scale necessary to survive in the harsh climate for major car companies likely in this decade.

The new engine, Fiat said, will be for vehicles at the lower end of the range, and feasibility studies have already begun.

Co-operation

The agreement carries a stage further the increasingly close co-operation between the Italian company and Peugeot. In February they decide to rationalise their respective operations in Argentina in a new company jointly controlled by the two groups. They are already collaborating to a produce light in Southern Italy to produce light commercial vehicles.

Peugeot, which also embraces Citroen and the former European operations of Chrysler, was Europe's largest car producer in 1979 with 2.34m units, while Fiat was fourth with 1.72m units. Both concerns have been particularly heavily hit by the current downturn in the international car market.

Last night's announcement coincided with the resumption of talks between Fiat's management and engineering union leaders, in an attempt to break the deadlock over Fiat's plans to make 14,469 workers in its car division redundant. This is a result of the present contraction in demand which is expected to last until the end of 1981.

Unclear

The outcome of these negotiations is unclear — as is the decision which the Italian Government is due (in theory at least) to take on the controversial question of the planned joint venture in Southern Italy between Alfa Romeo, the state-owned car manufacturer, and Nissan motor company of Japan.

It seemed probable yesterday that a final ruling on the deal, which has been bitterly fought by Fiat, would come at a session tomorrow of the Government's industrial policy committee. But the situation could change, because of the entanglement of the Alfa Romeo question and the Fiat talks.

Continued from Page 1

Output

Spending. The fall in the prices of some household goods and items of clothing between July and August tends to confirm this extension of special sales.

Compared with non-seasonally adjusted data for 1979 the value of retail sales this August was 10 per cent higher than a year earlier. In the first eight months of this year the average value of sales was 13 per cent higher than in the same period of 1979.

Iran blocks OPEC policy

BY RICHARD JOHNS AND MARTIN DICKSON IN VIENNA

IRAN EMERGED yesterday as the biggest stumbling block to a compromise on a new long-term pricing and production policy within the Organisation of Petroleum Exporting Countries.

At the opening session of a major OPEC ministerial conference — bringing together foreign, finance and oil Ministers — Iran took issue with other members over the agenda.

Sheikh Yamani said Saudi Arabia had not decided what its production level would be in the last quarter. Regardless of the outcome of the conference in accordance with procedures, Mr. Moinfar said Iran should preside, a claim which reflected the bitter hostility between the two countries.

The move was symptomatic of Iran's dissatisfaction with proposals for a long-term strategy drawn up by a six-nation ministerial committee headed by Sheikh Ahmed Zaki Yamani, Saudi Arabian Minister of Oil. Theoretically, Iran is represented on it but has not participated since the revolution.

Mr. Ali Akbar Moinfar, Iran's acting Minister of Oil, demanded that output levels should be made the first item on the agenda but was overruled by other members.

They had reached an understanding that the more contentious issues of realigning prices and setting levels of output, a prerequisite for a long-term policy, should be deferred to a meeting of the Oil Ministers scheduled for Wednesday.

Yesterday Mr. Moinfar claimed that OPEC was over-producing by 3m barrels a day. This contrasted with an estimate of 2.5m b/d given by Sr. Humberto Calderon Berti, Venezuelan Minister of Energy.

Polish unions plan to consolidate

BY CHRISTOPHER BOBINSKI IN WARSAW

FREE TRADE union activists from all over Poland will gather for the first time in Gdansk tomorrow to discuss setting up a national co-ordinating committee and other forms of inter-union co-operation.